



JOLIET
JUNIOR COLLEGE
—1901—

Annual Budget

2014-2015

**Community College
District No. 525**

Joliet, Illinois



JOLIET JUNIOR COLLEGE
Community College District 525

Annual Budget
For the
Fiscal Year Ended June 30, 2015

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To

JOLIET JUNIOR COLLEGE

District #525

Joliet, Illinois

For its Annual Budget
For the fiscal year beginning July 01, 2013

In order to receive this award,
a governmental unit must publish a budget document
that meets program criteria
as a policy document,
as a financial plan,
as an operations guide,
and as a communications device.

This award is valid for a period of one year only.
We believe our current budget continues to conform to program requirements,
and we are submitting it to GFOA to determine its eligibility for another award.
Joliet Junior College has received this prestigious award for nine consecutive years.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Joliet Junior College
Illinois**

For the Fiscal Year Beginning

July 1, 2013

Executive Director

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June 10, 2014

Members of the Board of Trustees and Citizens of Joliet Junior College, Illinois Community College District 525:

I am pleased to present the Joliet Junior College Annual Budget for the 2015 fiscal year. The budget has been developed with extensive planning and input from the college community and is based on the 2015-2017 Financial Plan and annual priorities established by the Board of Trustees.

The college's budget is designed to fulfill its mission of enriching people's lives through affordable, accessible, and quality programs and services. In order to present a balanced operating budget for the 42nd consecutive year, the following planning goals were employed:

- Reallocate existing resources to fund new requests
- Address potential impact of the state's fiscal crisis on the college's budget
- Retain realistic projections in property tax revenues
- Anticipate no enrollment growth
- Maintain responsible reserves
- Continue implementation of the master plan and addressing its impact on operating costs
- Implement action plans from the strategic plan with emphasis on the student success initiative

Challenges persist, however we have maintained the essential ideal to keep education affordable. Though our budgeting process did not come without difficult choices, I am pleased to share that we successfully and collaboratively addressed these financial issues. Highlights of the new budget include:

- \$4 increase in tuition.
- The state credit hour apportionment will be maintained at \$7,600,000.
- Three full-time and six part-time positions were funded in student development to enhance student success
- Existing resources have been reallocated to fund new requests; including:
 - PT Tutoring and Learning Center Receptionist
 - PT Administrative Assistant, Dean of Student Success
 - PT to FT External Relations Assistant
- One Business faculty vacancy was reallocated to Fine Arts.
- Two positions, Fitness Center Assistant and FT Assistant Manager in Automotive Services, are moving from PT to FT and will be funded through user's fees.

The campus community continually expresses remarkable support and resolve in the wake of these challenges. Innovations in student learning, resource development, and sustainable business practices have contributed greatly to the success of our institution in the last fiscal year. With the support and vision of the Board of Trustees, our lasting focus is to provide affordable, accessible, and quality learning experiences to our District 525 residents.

Sincerely,

Debra S. Daniels, Ed.D.

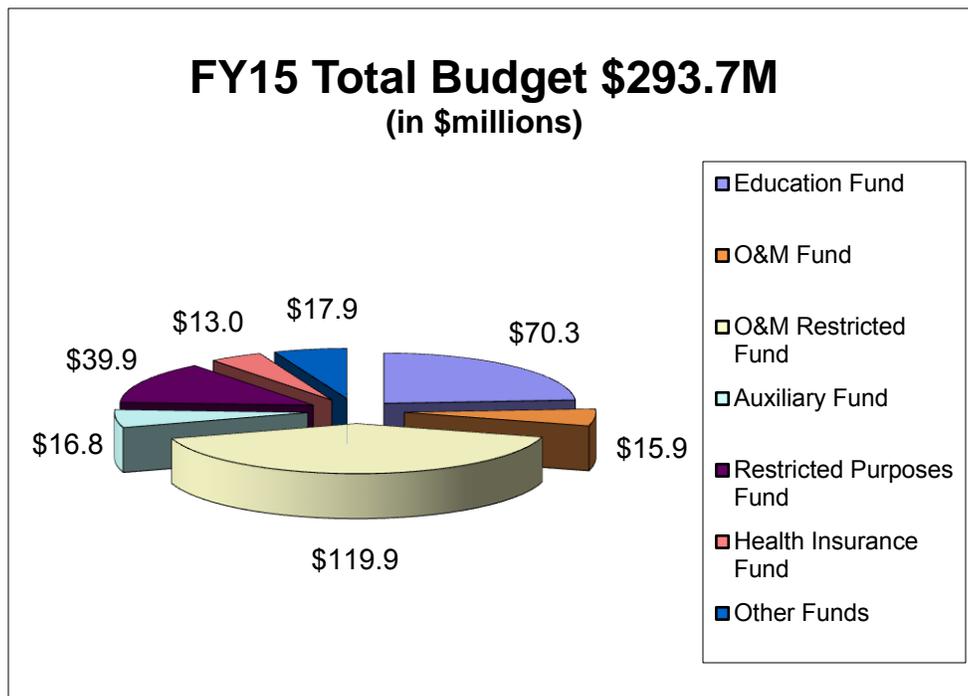
Debra S. Daniels, Ed.D.
President

FY15 BUDGET HIGHLIGHTS

FY15 BUDGET HIGHLIGHTS

JJC is not expected to experience growth in enrollment for FY15 as enrollment was under budget in FY14. Tuition revenue shows a 3.1% reduction from the previous year’s budgeted amount due to a 5% tuition rate increase offset by a 2.2% decrease in credit hour enrollment. As the economy slowly recovers, growth is projected to resume and then continue for the foreseeable future. Recent data regarding new construction permits continue to show slow growth, but additional residents are still moving into the JJC district. The increases that arise from the usual operations of the college have been funded with expenditure reductions and additional property tax dollars. Revenue from the state is projected to increase slightly due to implementation of a new funding formula even though a 5% allowance was factored in due to the state’s fiscal crisis. Increasingly, the burden of maintaining the quality of existing programs rests on the students and the local taxpayers.

The appropriation for all funds, including transfers, for FY15 totals \$293.7 million. This figure includes all expenses related to instruction, operations, capital projects, and all other ancillary operations at JJC. Of this amount, the total operating budget for FY15 is \$86.25 million. Compared to last year’s operating budget of \$83.52 million, this represents a 3.3% increase over FY14.



Balanced Budget

The operating budget is structurally balanced. Reserves or one-time revenue sources have not been used to bring expenditures in line with resources. This is the 42nd year of structurally balanced operating budgets at the college.

FY15 Operating Funds Budget

	<u>EDUCATION</u>	<u>O&M</u>	<u>TOTAL</u>
REVENUES			
Revenues	\$ 70,178,537	\$ 15,911,000	\$ 86,089,537
Transfers in	<u>\$ 164,114</u>	<u>\$ -</u>	<u>\$ 164,114</u>
Total Revenues	\$ 70,342,651	\$ 15,911,000	\$ 86,253,651
EXPENDITURES			
Expenses	69,919,450	13,336,000	83,255,450
Transfers (out)	<u>(423,201)</u>	<u>(2,575,000)</u>	<u>(2,998,201)</u>
TOTAL APPROPRIATION	<u>\$ 70,342,651</u>	<u>\$ 15,911,000</u>	<u>\$ 86,253,651</u>

Updated Financial Projections

Each year the budget of JJC is guided by the [Three-Year Financial Plan](#), which was presented to the Board of Trustees in January 2014. The plan was discussed, and the following assumptions and options were presented to the board:

- Total property tax revenue growth of 0.0% to 3.0%
- State revenue increase of 3.8% due to funding formula change
- No enrollment growth
- Tuition and fee increase of \$0 to \$4 or 3.6% per credit hour
- Personnel spending increase of 0.0% to 3.0% based on existing union contracts
- Benefit inflationary factor of 8%

Expenditures of JJC’s operating budget were projected in the financial plan to be \$86.17 million. The FY15 budget presented to the board at the April 28, 2014 board workshop meeting totaled \$86.25 million. The final budget varied the financial plan by less than .09%.

The increase for salaries and employee benefits is unchanged from the original projection and the cost of all union contracts is fully funded. Existing funds were used to create two new part time positions as well as converting one part-time position into a full-time position. These position changes are detailed in the expenditure section.

State Funding

Due to the state of Illinois' fiscal crisis and its lack of a clearly defined financial plan, JJC has conservatively estimated state revenue for FY15. State revenues are expected to increase from last year by \$300,000 due to the implementation of a new funding formula. Calculations under the new formula projected an increase of \$800,000, but due to the state's fiscal crises, a 5% allowance was factored into the computation. Since FY00, the state's share of the college's operating budget has decreased from 18.7% to a projected 9.58% in FY15. Additional changes in grants are expected but were not available at the time of the publication of this document.

In FY10, the state passed a \$31 billion "Illinois Jobs Now" capital plan and included three JJC projects in the bill: \$8.8 million for the replacement of temporary facilities that house the facility services department, \$4.5 million for utilities renovations and \$100,000 for a veteran's center. The utility renovation project is the only project still in process and is expected to be completed during the first quarter of FY15.

Institutional Priorities

As mentioned in the President's Message, budget planning goals were developed in order to present a balanced operating budget. The development of those goals was guided by institutional priorities that were derived from the strategic plan. The priorities were:

- Reallocate existing resources to fund new requests
- Retain realistic projections in property tax revenues
- \$4 tuition increase
- No enrollment growth
- Emphasis on student success
- Maintain responsible reserves
- Continue implementation of the master plan and addressing its impact on operating costs

Capital Improvements

JJC has compiled all infrastructure needs, funding and related data in a comprehensive document called the Capital Improvement Program (CIP). The actual document details projects to be completed in the coming fiscal year and projects capital needs for the next three years. Total capital funding for FY15 is projected at \$46.8 million excluding funding for the master plan. Additional capital information is detailed in the *Capital/Facilities Master Plan* section of this document.

In order to accommodate future enrollment increases and provide better service to students, additional facilities were constructed and current facilities were upgraded as part of the college's 2008-2013 Master Plan. This plan is completed with the exception of the interior build-out of the City Center building which will commence once funding is identified. Construction on projects began during FY09 with the college issuing \$70

million in debt funded by a capital assessment fee charged directly to the students with another \$89 million in debt supported by the citizens of Community College District 525 after a successful referendum attempt in November 2008. Detailed information, including the impact on the operating budget, can be found in the *Capital/Facilities Master Plan* section.

During FY13, an update to the college's Master Plan was completed and approved by the Board of Trustees at a total estimated cost of \$67.4 million. Within this plan, expansion of the Romeoville campus and a new multipurpose facility on main campus were identified as the top priorities. In FY14, the college issued \$44.365 million in debt for this purpose with construction planned to begin during FY15.

Long Range Financial Plans

Tying expenses to the strategic goals should give a good summary of how well resources are focused. We use a model to project three years of financials/budgets using contractual changes, anticipated revenue streams, expected increases in expenses, and some potential identification dollars for capital needs. This impacts the current budget in several ways. It provided a great deal of information as we entered into several labor contracts guiding some substantial restructuring; it has supported the need to review our processes for efficiency and some paid resources to do so on a limited time basis; it has demonstrated the need to seek reductions in some expense areas; and, it assisted in changing the structure of shared insurance expenses. This [Three-Year Financial Plan](#) integrates the college's Academic Quality Improvement Program (AQIP) with the financial resources necessary to meet strategic planning objectives.

Challenges

Challenges include continued lack of state resources for community colleges, a local environment that may not be supportive of any increased tax or tuition dollars, and the increased operational costs of adding substantial new facilities. The college continues to review operations to improve efficiencies or limit expenses along with revenue enhancing options wherever possible.

**STRATEGIC PLAN/
OPERATIONAL PLAN**

STRATEGIC AND OPERATIONAL PLANNING OVERVIEW

Process for Development of the Strategic Plan

Joliet Junior College (JJC) defines strategic planning as a systematic and on-going process used to anticipate and respond to major decisions facing the college during a three- to five-year period beyond the present.¹ Strategic planning looks at the organization as a whole, is oriented toward the future, supports the mission, is externally directed, spans organizational boundaries, deals with greater levels of uncertainty, and is about creating public value.

The JJC vision and mission are articulated and achieved through its Strategic Plan, strategic goals, and core values.

As with the prior plan, JJC utilized an environmental scan over eight taxonomy areas to assist in identifying key external trends that may have an impact on the college in the future. The goal of the strategic planning process is to provide JJC with tools and plans to anticipate and respond to change in its external environment within a three-year period.

Each member of the Senior Leadership Team (SLT) was given responsibility for conducting an environmental scan over the eight taxonomy areas. The areas, along with the divisional/departmental responsibility, are included in the table below. Clicking on the taxonomy area description will link you to the core external trends that were used in conjunction with internal scanning analysis to create the current Strategic Plan. Environmental scans were shared with community leaders and board members.

Taxonomy Area	Responsible Division/Department
Competition	Student Development
Economics	Administrative Services
Education	Academic Affairs
Demographics	Institutional Research and Effectiveness
Labor Force	Academic Affairs
Politics	Institutional Research and Effectiveness
Social Values and Lifestyles	Human Resources
Technology	Information Technology

In addition to scanning the external environment, an internal scan was conducted and used to identify critical issues and examine JJC’s culture, organizational structure, relevant data, and strengths and weaknesses. The goals of internal scanning were 1) to identify critical internal issues, and 2) present responses to critical issues and the implications of varied responses to JJC leaders. Critical issues were identified through the annual Personal Assessment of the College Environment (PACE) Survey and an analysis of student climate through the annual Community College Survey of Student Engagement (CCSSE)². The following 2012- 2015 Strategic Plan resulted from the information gained from these processes.

¹ Elements of this definition from J. Bryson, 2004, Strategic Planning for Public and Nonprofit Organizations.

² For more information about surveys conducted please visit the following JJC website: <http://www.jjc.edu/about/college-info/institutional-research/Pages/surveys.aspx>

Strategic Plan

Vision

Joliet Junior College, the nation's first public community college, will be a leader in teaching and learning, and the first choice for post-secondary education.

Mission

Joliet Junior College enriches people's lives through affordable, accessible, and quality programs and services. The college provides transfer and career preparation, training and workforce development, and a lifetime of learning to the diverse community it serves.

Strategic Goals

Goal 1: Increase student success and completion

We are committed to improving the student experience by increasing access and affordability, strengthening academic programs, providing needed learning facilities, expanding student services and activities, and strengthening programs that support high school students' readiness for college.

Goal 2: Develop programs that anticipate and respond to labor market demand including the growing number of fields that require an understanding of sustainability

We are committed to offering degrees and certificates that are closely aligned with current and future labor market needs.

Goal 3: Increase and strengthen resource development and utilization

We are committed to pursuing and implementing additional financial resources for the college to account for decreased public funding while continuing to provide excellent learning opportunities.

Goal 4: Address the needs of the growing minority, underrepresented and underprepared student populations

We are committed to pursuing and implementing additional financial resources for the college to account for decreased public funding while continuing to provide excellent learning opportunities.

Goal 5: Expand the use of technology and sustainable methods

We are committed to developing and advancing technology that meets the growing demands of our global society.

Core Values

Core values can be seen as guidelines that drive the college's behavior or mindset when executing the strategic and operational plans that lead to our success. The JJC community fosters a caring and friendly environment that embraces diversity and encourages personal growth by promoting the following core values.

Respect: The JJC community advocates respect for every individual by the demonstration of courtesy and civility in every endeavor. JJC celebrates the diversity of our communities and pledges to promote and recognize the strengths as reflected in the employees and students. The belief that no one is more important than another is a routine work practice.

Integrity: Integrity is an integral component of the common bond among JJC community members. JJC believes that all staff should demonstrate a professional persona that is responsible, accountable, and ethical. These attributes will manifest themselves in each professional behavior and job duty. From these behaviors, the college community models open, honest, and appropriate communication.

Collaboration: JJC is dedicated to the formation and enrichment of collaborative relationships as part of the scholarly process. JJC encourages the formation of collaborative partnerships within and with other learning communities. As a community of learners, JJC supports the personal and professional growth of all who are jointly committed to the advancement of scholarly endeavors. In turn, the academic process at the college can only strengthen.

Humor & Well Being: The staff at JJC recognizes humor as a means for collegial well-being and self-rejuvenation. JJC endorses a healthy environment where creativity, humor, and enjoyment of work are encouraged. The JJC community creates a positively balanced organizational culture by taking work seriously and celebrating successes.

Innovation: Encouraging the pursuit of excellence and innovation drives JJC through the 21st century. JJC values, respects, and rewards both creative risk-taking and the enthusiastic pursuit of new ideas with foresight. In turn, the JJC community must constantly strive to better understand and anticipate the future that it may participate creatively in its design.

Quality: JJC is dedicated to the quality of its educational programs and services. The college continually appraises and subsequently improves its programs and services. JJC distinguishes and promotes educational excellence among practitioners and also is committed to providing quality programs that are both accessible and affordable to Community College District 525.

JJC Operational Planning Overview

Next Steps - Operationalizing the Strategic Plan

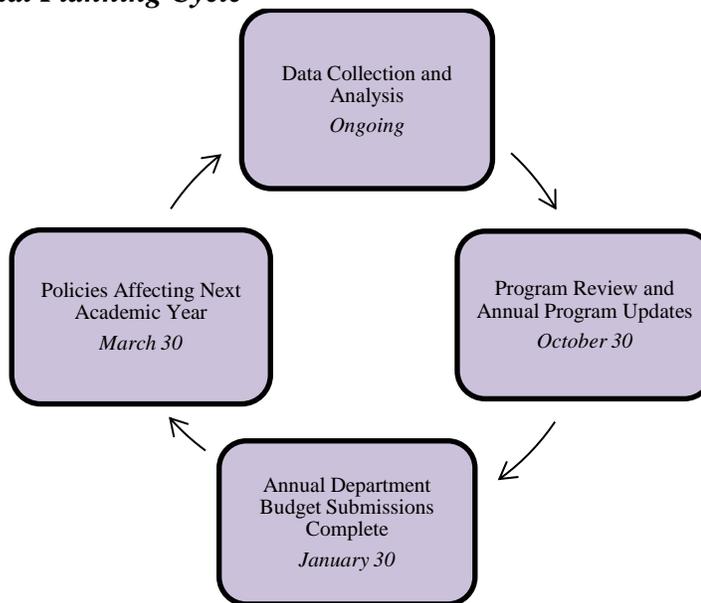
A high priority for the coming year is to more closely link the budget to the Strategic Plan.

JJC defines operational planning as the implementation component of the strategic plan. It defines what JJC will accomplish, how and when it will take place, and how performance will be measured³. Operational planning is oriented toward the short-term future (one to three years), focuses on actions that support strategic goals, and the associated allocation of resources.

Operational planning defines how the college proposes to get where it needs to go, and is tactical in nature.

The following figure is a draft of the annual college planning cycle for the upcoming year and is detailed on the following pages.

Figure: Draft Annual Planning Cycle



Data Collection and Analysis of Data and Reports

A variety of methods can be used to collect and analyze data to ensure JJC’s programs/departments meet general standards of quality. The minimum required standard for conducting an acceptable program review for the Illinois Community College Board (ICCB) is an analysis of program need, program cost-effectiveness, and program quality⁴.

JJC also encourages examining the efficiency, effectiveness, and impact of the program or department.

- **Efficiency** - the degree to which a program has been productive in relationship to its resources.
- **Effectiveness** – the degree to which goals have been reached.
- **Impact** – the degree to which a program has resulted in changes.

³ Elements of this definition from J. Bryson, 2004, Strategic Planning for Public and Nonprofit Organizations and G. Morrisey, 1987, Guide to Operational Planning

⁴ ICCB Program Review Manual. Fiscal Year 2012-2016, <http://bit.ly/1is8lmR>

Program Review and Annual Program Updates

Program review is an integral component of accreditation through the Higher Learning Commission (HLC) and recognition through the ICCB. JJC is required by the ICCB to review academic and administrative programs on a five-year cycle. Program review is the process by which faculty and staff articulate program goals and evaluate results for the program/department they administer. A program is any activity that consumes budget dollars and resources and fulfills a specific need. A department, on the other hand, generally manages several programs, including the budgeting, staffing, equipment, and space needs. Programs/departments selected for a program review are identified in the program review schedule at the end of the college's program review guide and in the program review summary report submitted annually to the ICCB.

The annual program update, implemented in 2014, identifies program outcomes and how they link to strategic plan goals. The annual update also includes performance measures, data analysis, budget requirements, plans for professional development, and action plans for improvement. When compiled, the annual updates can comprise a significant portion of the five-year program review. The five-year program reviews and annual updates provide information for the college's strategic and operational plans.

Annual Department Budget Submission Complete

Budgets will be completed using the practices established by the budget office, incorporated through the updated planning process.

Policies Affecting Next Academic Year

Implement institutional policies affecting the next academic year established through the updated planning process.

How the Plan is Linked to Accreditation for Higher Education

As part of our accreditation through the HLC, JJC participates in the Academic Quality Improvement Program (AQIP). AQIP is based upon the principles of continuous quality improvement. According to the HLC, what distinguishes AQIP from traditional accreditation processes is its concentration on systems and processes both as the basis for quality assurance and as the lever enabling institutional improvement⁵. To that end, AQIP has developed nine categories that are essential to all effective colleges and universities. The categories take a systematic view in defining and evaluating key systems and processes as they relate to learning. The nine AQIP categories are:

1. Helping students learn.
2. Accomplishing other distinctive objectives.
3. Understanding students' and other stakeholder needs.
4. Valuing people.

⁵ Text is from the Higher Learning Commission, *Principles and Categories for Improving Academic Quality*, http://www.aqip.org/index.php?option=com_docman&task=doc_view&gid=189&Itemid=128

5. Leading and communicating.
6. Supporting institutional operations.
7. Measuring effectiveness.
8. Planning continuous improvement.
9. Building collaborative relationships.

JJC's processes and results for the strategic and operational plans are central to demonstrating the college meets the HLC accreditation criteria in all categories. Program review results provide accreditation evidence primarily for categories 1, 2, 3, 4, 7 and 8. The AQIP process also requires institutions to engage in a minimum of three action projects. These action projects are automatically considered college priorities in the budgeting process. Additionally, AQIP provides feedback to colleges on their strengths and opportunities in their response to the college's Systems Portfolio, available online at www.jjc.edu/aqip. Priorities that arise out of the feedback report are also infused in the development of college priorities. The AQIP action projects are detailed below and on the following pages and include which AQIP category and strategic goal they are linked or associated.

Institutional Priorities

Developed through AQIP Action Projects Process

Improve General Education Assessment

- HLC AQIP Category 1: Helping students learn
- Related JJC Goal 1: Increase student success and completion

The project is developing and implementing assessment for the college's general education outcomes. This project is an opportunity to develop a shared basic understanding of assessment and common assessment processes. The project is also intended to create and sustain processes and systems that will help organize assessment and reporting efforts across the college.

Implement a Governance System Across the College

- HLC AQIP Category 4: Valuing people
- HLC AQIP Category 5: Leading and communicating

The institution in general reports governance, communications, and a lack of decision-making processes as problematic. The three main areas of concern related to governance are communications, decision-making, and clarifying organizational processes.

Data Stewardship: Improving Access and Use of Data for Effective Decision-Making

- HLC AQIP Category 7: Measuring effectiveness
- Related JJC Goal 1: Increase student success and completion
- Related JJC Goal 5: Expand the use of technology and sustainable methods

JJC is targeting data stewardship across the college and seeks to increase the number of faculty, staff and administrators accessing the using data for reporting and decision-making. The AQIP Systems Portfolio review process revealed a consistent weakness regarding the use of data for continuous improvement across all programs, institutional goals and objectives.

Update on Projects Developed through the FY13 through FY15 Budget Processes

During the FY13 through FY15 budget processes, decision making for new initiatives was guided by the college's strategic plan. Several new departmental projects were funded.

Of the 37 new projects that were funded in FY13 in the academic affairs, administrative services, student development, human resources and information technology divisions, 28 have been completed, one has been postponed, two were discontinued, four are ongoing, and two are ongoing with anticipated completion in FY15. For FY14, of the 13 new projects that were funded, 10 have been completed and three are ongoing. A total of 42 new projects have received funding for FY15.

Details on the 42 new FY15 projects and 12 uncompleted FY13-14 projects are found in the *Organizational Chart/Department Descriptions* section. Current projects will include an estimated completion date range. Unfinished projects from prior years will include status updates.

ORGANIZATIONAL CHART/ DEPARTMENT DESCRIPTIONS

DEPARTMENT/PROGRAM DESCRIPTIONS

Joliet Junior College has five divisions; three primary operational divisions and two administrative divisions, all of which report to the president of the college. The operational departments, each led by a vice president are:

- Academic Affairs
- Administrative Services
- Student Development

The administrative divisions, each led by an executive director are:

- Human Resources
- Information Technology

Leadership is provided by a vice president in each operational area. The Human Resources and Information Technology divisions have leadership provided by an executive director. Leadership for these divisions is appointed by the Board of Trustees after recommendation by the president. Three operational leaders, two administrative leaders, the chief of staff, the director of communications and external relations, and the president make up the membership of the Senior Leadership Team (SLT).

The subsequent pages include division information as follows:

- Organization chart identifying the relationships of units and programs
- Respective responsibility narrative
- FY15 funded initiatives guided by the college's strategic plan, as well as FY13 and FY14 initiative updates.

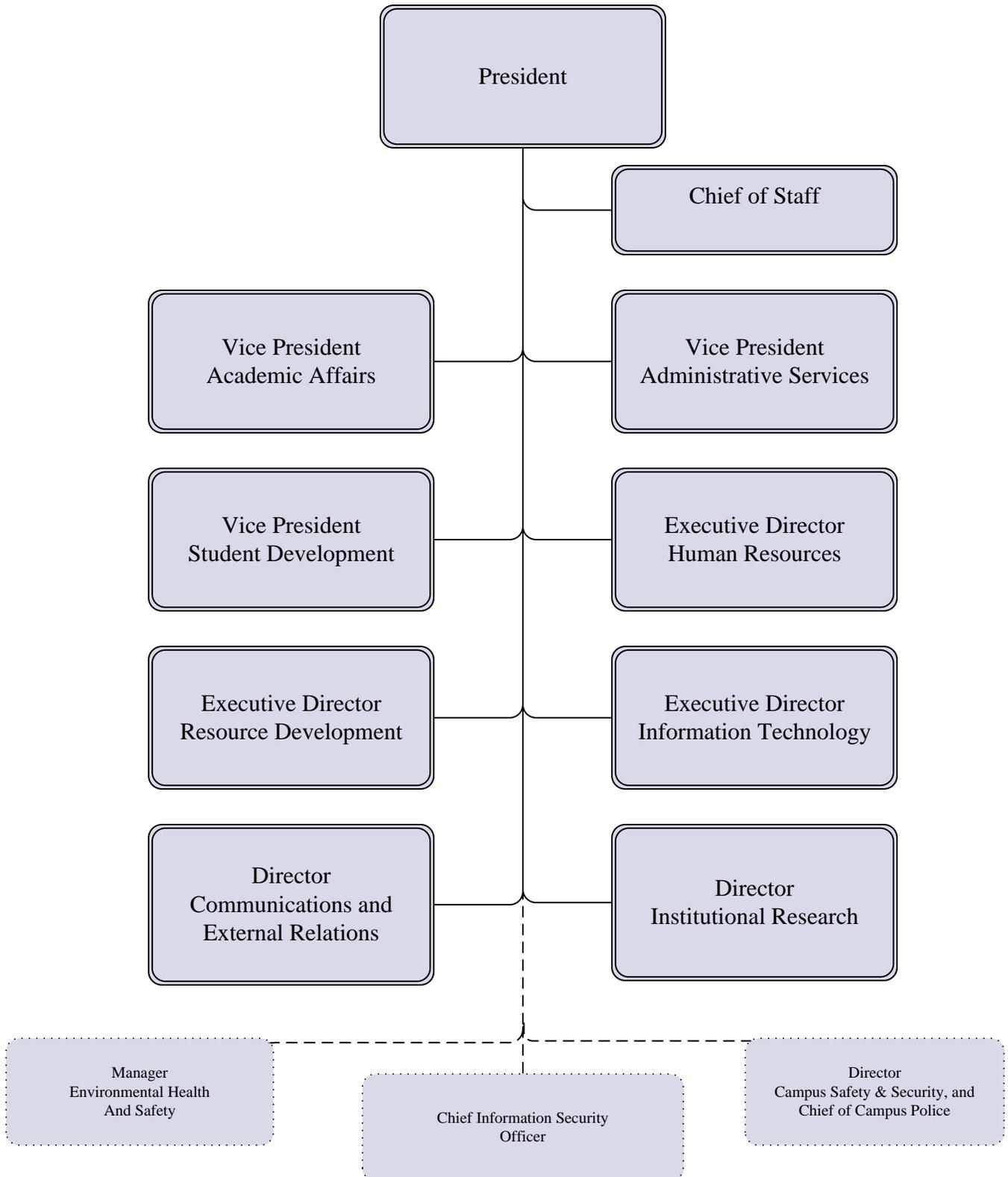
ORGANIZATIONAL CHART DIVISIONS AND DEPARTMENTAL CODES

B O A R D O F T R U S T E E S	P R E S I D E N T	Chief of Staff		
		VP Academic Affairs 01-18101, 05-10519 Honors 01-18102, 05-18102 Phi Theta Kappa 01-18108, 05-18108 Assessment of Student Learning 01-25205 International Education 01-19006	Dean Arts & Sciences 01-18110	Department Chairs Fine Arts 01-10002, 05-10002, 05-10502 English / World Languages 01-10005, 05-10505 Math 01-10008, 05-10508 Natural Science/P.E. 01-10009, 05-10009, 05-10509 Social/Behavioral Science 01-10014, 05-10514 Director Developmental Education 01-18113
		Dean Career & Technical Education 01-18115, 06-14949	Department Chairs Agriculture /Horticulture 01-10001, 05-10501 Business Ed 01-10003, 05-10503 Computer Info & Office Systems 01-10004, 05-10504 Tech. Ed. 01-10015, 05-10515, 05-69070 Culinary Arts/Hospitality 01-10016, 05-10016, 05-10516, 05-49784, 05-61174, 05-61175	
		Dean Community Education 01-18120	Director Adult & Family Services 01-14514, 06-16513, 16, 17, 18, 19, 20 Director Workforce Dev, City Center 01-19943, 05-17943, 05-17952 Dir Corp & Comm Svcs 01-19900, 05-17911, 12, 13, 14, 15, 05-17915, 05-41104, 05-49323	
		Dean Nursing, Allied Health and Emergency Services 01-18125	Nursing Dept Chair 01-10017, 05-10517, 01-19906 Health Care/Continuing Ed 05-17933 EMS Fire Science 01-10025...05-10025 Vet Tech Dept Chair 01-10018, 05-10518, 05-69095	
		Director Extended Campuses & High School Relations 01-14524	Romeoville Campus 01-14512, 05-14512 City Center Campus 01-14515 Morris Education Center 01-14520 Weitendorf Agricultural Education Center 01-14522 Frankfort Education Center 01-14525	
		Director iCampus 01-23105, 05-23105		
		Director Library 01-21102, 05-21102, 05-69121, 05-69122		
		Adjunct Faculty Coord 01-14501		
		Director Financial Services & Controller 01-42602, 01-82112, 12-82112	Assistant Controller Manager Budget & Risk Manager Grant Accounting Manager Payroll	
		Director Business & Auxiliary Services 01-82113	Manager Bookstore 05-62022 Manager Child Care 05-69069 Manager Food Service 05-61021 Manager Purchasing Manager Renaissance Center 05-67202 Farmer's Market 05-16511, 06-16511 Greenhouse 05-69090 Land Laboratories 05-69101 Mail Center & Central Stores 01-93112 Switchboard, Shipping and Receiving 02-93113	
		Director Campus Safety & Police Chief 02-74204, 05-93204	Watch Commander Police Officers Campus Safety Officers Dispatchers Records	
		Director Facility Services 02-78208, 05-78208 Utilities 02-76206 Fund 03	Manager Construction & Facility Planning Superintendent Maintenance 02-71201 Superintendent Custodial 02-72202 Assistant Director Roads & Grounds 02-73203 Manager Environmental Health & Safety 02-79109 Coordinator Construction Project	
01-91111	01-81111	VP Administrative Services 01-82111		

ORGANIZATIONAL CHART DIVISIONS AND DEPARTMENTAL CODES

B O A R D O F T R U S T E E S	P R E S I D E N T	VP Student Development 01-38308	Dean Enrollment Management <i>01-31303</i>	Registrar <i>01-31300, 05-18105, 05-31300</i> Director Admissions & Recruitment <i>01-31301, 05-31301</i> Director Financial Aid <i>01-34304</i>
			Dean of Students <i>01-32301, 05-32301, 05-63006, 05-63016, 05-63017, 05-69120</i>	Director Student Activities & Campus Life <i>01-33303, 01-36306, 05-36306, 05-65400</i>
			Dean Student Success <i>01-32303</i>	Counseling Chair <i>01-32302, 01-32307</i> GSD / NSO Coordinator <i>01-25206, 01-39311, 05-39311</i> Transfer Advising Specialist Director Project Achieve <i>06-19556</i> Dir Acad Intervent & Accomod Svcs <i>01-23101, 01-23104, 01-38309, 05-23104</i> Director Career Services <i>01-35305, 05-35306, 05-35309</i> Director Multicultural Student Affairs <i>01-39310</i>
			Director Athletics <i>05-64088</i>	Coordinator Women's Athletics Student-Athlete Retention Specialist Athletics <i>05-64564</i>
			Director Marketing & Creative Services <i>01-83113</i>	Project Manager, 2 Graphic Designers, Writer
			Coordinator, International Student Services <i>01-36310</i>	
			Chief Information Security Officer	
			Director Application Support Services	
		Director Program and Project Management		
		Director Technology Support Services <i>01-95115, 02-93114, 05-95116</i>	Academic Technology <i>01-29109</i>	
		Manager Media Services <i>01-22103, 05-22103</i>	Print Services <i>01-88118</i>	
		Manager Network Services		
		Executive Director Human Resources <i>01-84114, Prof. Dev't 01-92113</i>	Manager Recruiting, EEO & Diversity Manager Labor Relations Manager Employee Relations	
		Executive Director Resource Development <i>06-96963</i>	Manager Alumni Relations & Annual Fund <i>01-86116</i> Grant Office <i>01-86118</i>	
		Director Communications & External Relations <i>01-83116, 05-63006</i>	Communications and Media Specialist	
		Director Institutional Research <i>01-94114</i>	2 Research Associates	

PRESIDENT'S OFFICE



President's Office

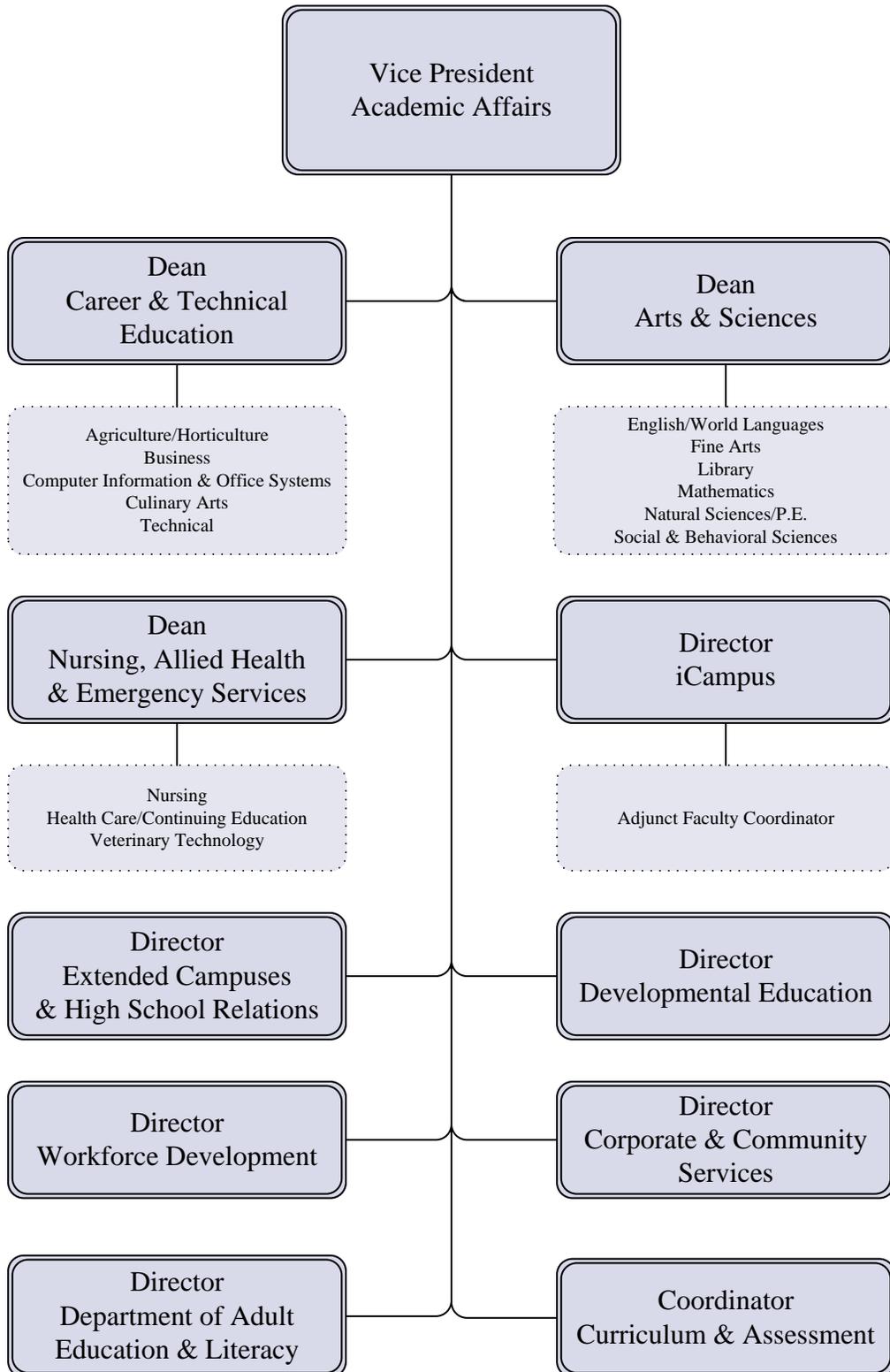
The president is the chief executive officer of the college. She is appointed by the Board of Trustees, whose members are elected by the residents of District No. 525. The following positions report to the president: The vice president of academic affairs, the vice president of student development, the vice president of administrative services, the executive director of human resources, the executive director of information technology, the executive director of resource development, the director of communications and external relations, the director of institutional research and the chief of staff.

In addition, the manager of environmental health and safety, the director of campus safety and police chief, and the chief information security officer have dotted-line reporting responsibilities to the president.

Communications and External Relations Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion			
	1	2	3	4	5				Jul-Sep 2014	Oct-Dec 2014	Jan-Mar 2015	Apr-Jun 2015
FY15			3		5	PT to FT Assistant	Supports department's objective of increasing activity with legislators and the external community.	Increase legislator outreach and partnerships through visits/tours/partnered events.	Jul-Sep 2014			
<p>*Goals:</p> <ol style="list-style-type: none"> 1. Increase student success and completion. 2. Develop programs that anticipate and respond to labor market demand including the growing number of fields that require an understanding of sustainability. 3. Increase and strengthen resource development and utilization. 4. Address the needs of the growing minority, underrepresented and underprepared student populations. 5. Expand the use of technology and sustainable methods. 												

ACADEMIC AFFAIRS



Academic Affairs

The division of academic affairs includes 13 academic departments. Leadership of this division is provided by the vice president of academic affairs. The vice president is the chief academic officer of JJC. The academic departments have leadership provided by a department chair elected by their faculty colleagues. Each department chair reports to a respective dean, which is the dean of arts and sciences, dean of career and technical education, or dean of nursing, allied health and emergency services. The academic departments are as follows:

- Agriculture/Horticulture
- Business
- Computer Information & Office Systems
- Culinary Arts
- English/World Languages
- Fine Arts
- Library
- Mathematics
- Natural Sciences/Physical Education
- Nursing, Allied Health and Emergency Services
- Social & Behavioral Sciences
- Technical
- Veterinary Medical Technology

The iCampus department provides academic computing assistance to faculty and students. This includes assisting with the course management system and providing instructional technology support to the faculty. The department offers courses that use educational technology to allow teaching and learning to take place partially or completely outside of a traditional classroom.

In addition to instructional activities, corporate, workforce development services and adult education are also provided by three divisions. Leadership is provided by the dean of community and economic development (CED), who directly reports to the vice president. These three divisions are:

- Corporate and Community Services – provides consultation, training, and needs assessment to area businesses, with specialty in contract training in all areas, such as industrial maintenance, manufacturing, management, safety, computer training, etc. This unit also provides short-term occupational training for industry-specific fields. This unit houses the Small Business Development Center through a grant from the Department of Community and Economic Opportunity (DCEO).

Additional training/services provided by Corporate and Community Services include:

- Advertise training programs for target-specific markets
- Administer the Will County Traffic School

- Coordinate rental of the Corporate and Community Services Conference Center in T-Building
- Administer JJC Lifelong Learning programs
- Internal desktop and external network support
- External graphic design, marketing, and web services for local business and industry
- Operate the CDL training program at the Weitendorf Center
- Advertised computer training and certification
- Online training and certification programs
- Technical support and consulting for area businesses

Customers are open enrollment students, area businesses and associations. Grant funding is utilized to assist local businesses with their Web site design services, as well as open enrollment computer courses.

- Workforce Development – represents JJC on the Workforce Investment Act (WIA), Workforce System Partnership Committee, One-Stop Committee, Systems and Trends Committee, and Youth Council. Workforce Development is located at both the City Center Campus and Morris Education Center. Workforce Development provides quality employment and training services to individuals and administers grant-funded programming for specific populations, including:
 - Will County/Connect 2 Employment Work Readiness:
Job preparation, career assessment, career path development, and short-term training for economically disadvantaged out-of-school youth.
 - Will County/Connect 2 Employment GED/Basic Skills:
GED preparation and basic skills for economically disadvantaged out-of-school youth.
 - Will County/Career Certified:
Prepares and credentials job seekers in skills required to be successful in the workplace.
 - Grundy County/Title 1B – WIA:
Career and basic skills assessment, career planning, job training, and placement services to eligible, under- and un-employed individuals in Grundy County.
 - Grundy County/Transitioning Young Adults:
Job preparation, career assessment, career path development, GED and basic skills, and short-term training for economically disadvantaged out-of-school youth.
 - Will & Grundy Counties/Health Profession Opportunity Grant – Healthcare Bridge
Job preparation, career assessment, career path development, and short-term training for Pharmacy Technician or Certified Nurse Assistant for

economically disadvantaged individuals or those receiving Temporary Assistance for Needy Families (TANF).

- JJC District/TAACCCT – INAM (Manufacturing)
Job preparation, career assessment, career path development for target populations to take the WorkKeys Assessments, earn the National Career Readiness Certificate, and matriculate into manufacturing occupational training.
- JJC District/AACC Plus 50 Completion Strategy
Job preparation, career assessment, and career path development for individuals 50 years of age and older.
- Department of Adult Education and Literacy (DAEL) – provides educational and support services to residents of the JJC district who are 16 years of age or older, who are not enrolled in high school, who have not earned a high school diploma or who have reading, writing and/or math skills below the high school graduate level (based on standardized assessments), or who have limited English proficiency. The goals of the education and support services provided include preparing students to transition to postsecondary education/career training, and/or employment, and to function more effectively as citizens, parents, and employees. Primary grant funding is allocated through the ICCB, the IL Dept. of Health and Family Services, and the IL Secretary of State Literacy Office. DAEL represents JJC on the Will County Workforce Investment Board (WIB) Systems and Trends Committee and Youth Council. Programs and services provided through DAEL include:
 - Basic Skills and Literacy instruction at the 0-8 grade level
 - GED (High school equivalency) test preparation
 - High school diploma completion (in coordination with district high schools)
 - English as a Second Language from literacy through advanced levels
 - Citizenship preparation for the USCIS citizenship interview and test
 - Early School Leaver Transition Program
 - TANF Employment Readiness and Retention
 - Secretary of State Adult Volunteer Literacy – Volunteer tutor training, placement with individual or small-group of learners, monitoring and support
 - College and Career Transitions – Career interest assessments and advising; Compass Test preparation and administration; college, financial aid, and scholarship applications; program and course selection and registration assistance; college tours and connection to programs and services
 - Manufacturing Bridge --- Preparation to enter JJC manufacturing-related programs and coursework
 - Transportation and child-care assistance
 - Tutorial assistance (in partnership with the JJC Academic Skills Center)
 - Health Professions Opportunities Grant (in partnership with Workforce Development, Corporate and Community Services, and Allied Health)

- Recruitment, skills assessment, registration and retention services
- Annual graduation ceremony – open to all district GED and adult high school diploma graduates
- Tuition assistance is provided to a limited number of successful completers entering non-financial aid eligible CTE programs or general education courses when financial aid is not available

In addition to the Main Campus, JJC has two extended campuses, three centers and various satellite locations where both credit and non-credit courses are offered at high schools and career centers in the JJC district. These programs are managed by the extended campuses and high school relations department, which is led by a director. The sites that encompass extended campuses are as follows:

- Romeoville Campus - The Romeoville Campus is located in one of the fastest growing areas in Illinois in the village of Romeoville. Classes offered include art, accounting, computer information systems, nurse assistant training, and a variety of liberal arts courses. A student pursuing an associate in arts degree can complete the requirements at Romeoville.
- City Center Campus - The City Center Campus at 214 North Ottawa Street in downtown Joliet offers a variety of educational opportunities and services for JJC district residents. Departments and associated programs housed at the City Center Campus include:
 - Community and Economic Development
 - Adult Education
 - Workforce Development
 - Culinary Arts
 - Division of Adult Education & Family Services
 - Early Leavers Program
 - Office of Dual Credit
 - Renaissance Center
- Morris Education Center - The Morris Education Center is located at 1715 North Division Street, Morris, in the Archway Plaza. Both credit and non-credit classes are offered at this facility, such as general education, computer and lifelong learning classes. The office administers the WIA grant for Grundy County which provides financial assistance for education and training so that individuals can reenter the workforce.
- Frankfort Education Center - The JJC Frankfort Education Center is the college's newest center and is located in the Lincoln-Way East High School in Frankfort. A range of credit courses are offered at the center, which consists of four classrooms, a computer lab and office space.
- Weitendorf Agricultural Education Center - The Weitendorf Agricultural Education Center is located on 32 acres of land donated by John H. Weitendorf

Sr., class of 1942. The facility, which is located on Laraway Road in Joliet, Illinois, hosts classroom and laboratory activities for JJC's agriculture, horticulture, and veterinary medical technology programs. The facility is available for rental to community and business organizations.

- Dual Credit - The college's dual credit program, which consists of partnerships with over 20 schools and career centers, has experienced significant enrollment growth. Course offerings include both general education and career/technical courses and programs. This program is administered by the extended campuses and high school relations department.

Academic Affairs Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion			
	1	2	3	4	5				Jul-Sep 2014	Oct-Dec 2014	Jan-Mar 2015	Apr-Jun 2015
FY15			3	4		<i>CED Ancillary Projects</i> Equipment for non-credit courses	Supports department's objective of appropriately responding to labor market needs.	Increase enrollment by 4%				Apr-Jun 2015
FY15	1	2			5	<i>Culinary Arts</i> Kitchen replacement	Supports department's objectives of providing a safe and sanitary learning environment to introduce students to the most innovative pieces of cooking equipment in the industry, and preparing students for employment.	Equipment purchases in place reflecting all College policies; consistent with College Strategic Plan Goals 1; 2 and 5. Student satisfaction survey will be completed.				Apr-Jun 2015
FY15	1					<i>Extended Campuses</i> Increase clerical hours	Supports department's objective of serving students, instructors and community members.	Student satisfaction survey will be completed at the beginning and again at the end of the semester. Student satisfaction will increase by 5%.				Apr-Jun 2015
FY15	1					<i>Fine Arts</i> Black Box Theater lighting	Supports department's objectives of: expanding and upgrading performance space, and serving students and community with concerts, plays and exhibits.	Usage of black box theatre will increase and will be documented.				Apr-Jun 2015
FY15	1					<i>Fine Arts</i> Cabinet saw	Supports department's objective of expanding and upgrading instructional space.	Student satisfaction survey will be completed at the beginning and again at the end of the semester. Student satisfaction will increase by 5%.				Apr-Jun 2015
FY15	1					<i>Fine Arts</i> Piano replacement	Supports department's objective of providing and effective learning environment with upgraded equipment.	Student satisfaction survey will be completed at the beginning and again at the end of the semester. Student satisfaction will increase by 5%.				Apr-Jun 2015
FY15	1					<i>Fine Arts</i> Furniture	Supports department's objective of expanding and upgrading instructional, office, performance, and exhibition space.	Student satisfaction survey will be completed at the beginning and again at the end of the semester. Student satisfaction will increase by 5%.				Apr-Jun 2015
FY15	1					<i>Fine Arts</i> Shimpo Pugmill clay mixer	Supports department's objective of expanding and upgrading instructional, office, performance, and exhibition space.	Student satisfaction survey will be completed at the beginning and again at the end of the semester. Student satisfaction will increase by 5%.				Apr-Jun 2015
FY15	1					<i>Fine Arts</i> Six laptops with cameras	Supports department's objective of providing and upgrading teaching methods and equipment to benefit faculty and staff.	Student satisfaction survey will be completed at the beginning and again at the end of the semester. Student satisfaction will increase by 5%.				Apr-Jun 2015
FY15	1			5		<i>Honors</i> One laptop, two iPads	Supports department's objective of improving methods of advising and efficiently serving all students.	Serve additional students in the Honors program.	Jul-Sep 2014			
FY15	1		3	4	5	<i>iCampus</i> Instructure Canvas	Supports department's objective of providing and upgrading instructional strategies for faculty and students.	Successful migration from ANGEL to Canvas with either the same or improved level of usage.		Oct-Dec 2014		

Academic Affairs Initiatives

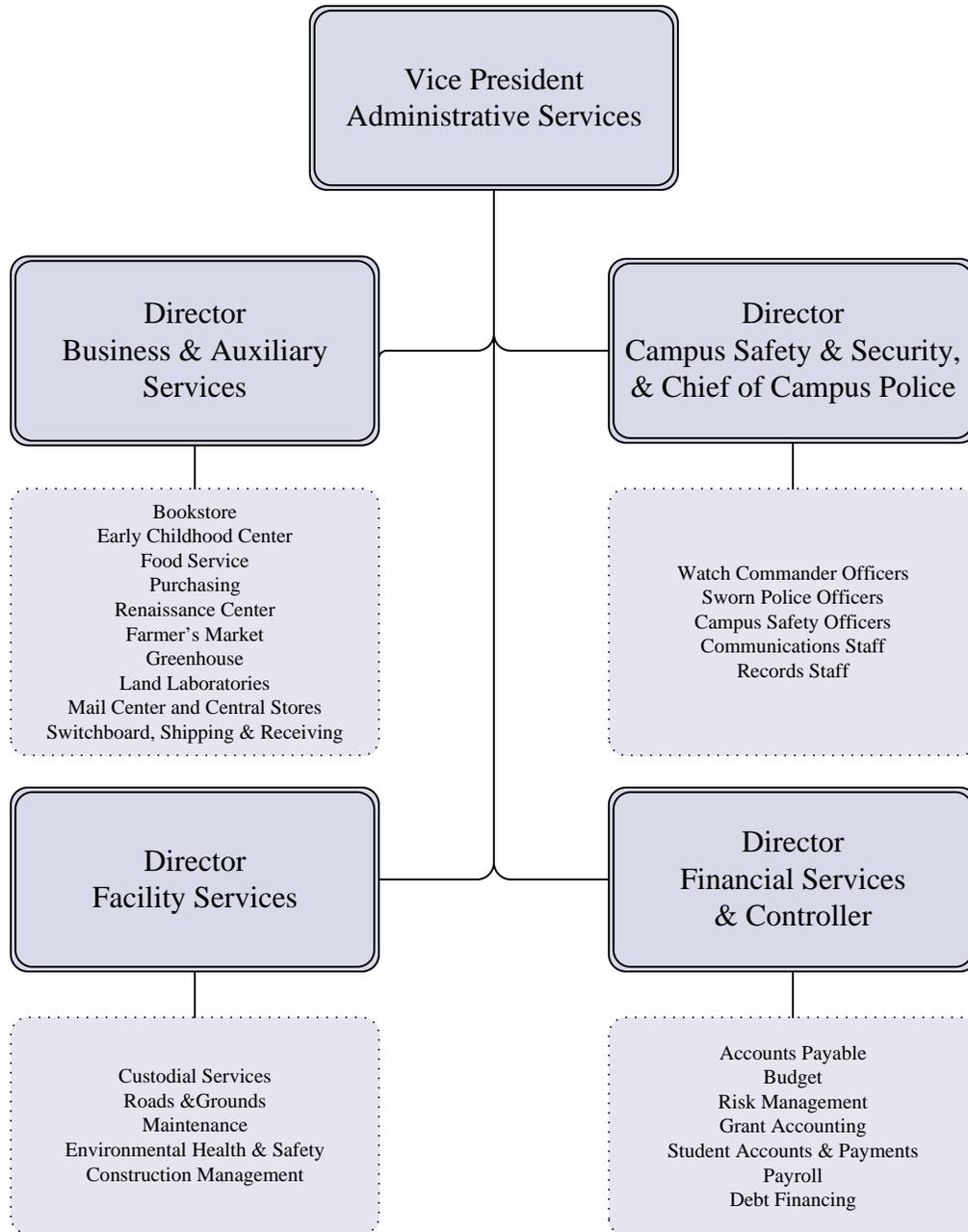
FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion			
	1	2	3	4	5				Jul-Sep 2014	Oct-Dec 2014	Jan-Mar 2015	Apr-Jun 2015
FY15					5	<i>International Education</i> Study abroad program	Supports the department's objective of providing an international perspective to educational opportunities.	Increase the number of students going abroad and those attending JJC by 10%.				Apr-Jun 2015
FY15					5	<i>Library</i> Ten laptops	Supports department's objective of providing emerging technologies to provide access to online content.	Serve additional students, reduce wait time for computer use.				Apr-Jun 2015
FY15	1		3			<i>Natural Sciences & PE</i> OSHA safety training	Supports department's objective of remaining in compliance with federal guidelines.	Train 100% of required staff.				Apr-Jun 2015
FY15	1					<i>Natural Sciences & PE</i> NSCI 296 Lab furniture	Supports the department's objective of providing and upgrading a safe learning environment for students.	Student satisfaction survey will be completed by end of summer 2014. Student satisfaction will increase by 5%.	Jul-Sep 2014			
FY15	1					<i>Natural Sciences & PE</i> Science equipment	Support's department's objective of providing a safe and properly equipped learning environment.	Student satisfaction survey will be completed at the beginning and again at the end of the semester. Student satisfaction will increase by 5%.				Apr-Jun 2015
FY15	1				5	<i>Natural Sciences & PE</i> Physics Dept 36 laptops	Supports department's objective of enhancing student learning and providing a safe learning environment.	Student satisfaction survey will be completed at the beginning and again at the end of the semester. Student satisfaction will increase by 5%.				Apr-Jun 2015
FY15	1					<i>Nursing, Allied Health & Emergency Services</i> Ultrasound equipment	Supports department's objective of providing and upgrading a learning environment that will enable students to find employment.	Increase student enrollment in nursing program.	Jul-Sep 2014			
FY15	1		3			<i>Technical Department</i> Office remodel	Supports department's objective of providing a safe and upgraded learning and working environment for faculty and staff.	Ensures facilities used for providing applied occupational training are in compliance with governing OSHA regulations.				Apr-Jun 2015
FY15	1					<i>Technical Department</i> Recruiting	Supports department's objective of providing individuals with an educational pathway by partnering with regional high schools.	Completed throughout the year by way of outreach and campus activities engaging middle and high school students consistent with Strategic Plan Goal 1.				Apr-Jun 2015
FY15	1		3		5	<i>Technical Department</i> Network cables	Supports department's objectives of promoting excellence in technical instruction and related learning; as well as being responsive to changes in industry through the inclusion of new technology in the curriculum.	Assures updating of basic yet essential equipment needed to teach classes. Consistent with Strategic Plan Goal 1.				Apr-Jun 2015
FY15	1					<i>Veterinary Technology</i> Light blocking shades	Supports department's objective of providing a safe, clean, hazard free learning environment.	Students able to view additional radiographs and deliver better diagnostic interpretations. This will help at least 48 students.	Jul-Sep 2014			

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion			
	1	2	3	4	5				Jul-Sep 2014	Oct-Dec 2014	Jan-Mar 2015	Apr-Jun 2015
FY15	1					<i>Veterinary Technology Chairs</i>	Supports department's objective of providing a safe, clean, hazard free learning environment.	Students have less health hazards from contaminated fabric seat covers on original set of chairs. This will help at least 48 students.	Jul-Sep 2014			
									Status			
FY13	2					<i>Nursing, Allied Health & Emergency Services EMS/FS</i>	Achieve accreditation for Paramedic Program.	Determined not to seek accreditation.	Discontinued.			
FY13	2					<i>Nursing, Allied Health & Emergency Services Physical therapy program consultant</i>	Explore trends in healthcare and workforce development for consideration of new allied health programs.	Needs analysis identified lack of need.	Discontinued.			

***Goals:**

1. Increase student success and completion.
2. Develop programs that anticipate and respond to labor market demand including the growing number of fields that require an understanding of sustainability.
3. Increase and strengthen resource development and utilization.
4. Address the needs of the growing minority, underrepresented and underprepared student populations.
5. Expand the use of technology and sustainable methods.

ADMINISTRATIVE SERVICES



Administrative Services

The Administrative Services Division has leadership provided by the vice president of administrative services/treasurer. The Office of the Vice President of Administrative Services is responsible for the implementation of the College's Master Plan, as well as the operation of the Main, City Center, and Romeoville campuses; also inclusive of the Frankfort, Morris, and Weitendorf Agricultural Education Centers. Four main divisions report to the vice president and these include business and auxiliary services, campus police, facility services, and financial services. The four departments and the related functional units include:

- Business and Auxiliary Services – managed by a director and responsible for the departments of receiving, mail, switchboard, child care, land laboratories, purchasing, record disposal and the Renaissance Center. Also, this area provides leadership for the JJC Bookstore and the food services division. The food services division operates the cafeteria and other vending operations and works in collaboration with the culinary arts program to further the academic endeavors of JJC culinary students.
- Campus Police – managed by the chief of police and responsible for safety and security of all JJC properties, students and staff. The department is staffed 24 hours, seven-days-a-week by sworn, armed and certified police officers supported by a civilian staff of campus safety officers, dispatchers, student aids and clerical personnel.
- Facility Services – managed by a director, this department oversees all custodial, grounds, maintenance and construction activities of JJC; including, building repairs, renovations, and new construction. Additionally, the director is responsible for environmental, health and safety, and space management.
- Financial Services and Controller's Office – managed by the controller and is responsible for budgeting, risk management, general ledger accounting, grants accounting, accounts payable, revenue collection and receivables, payroll, debt financing, and Service Center for student accounts and payments.

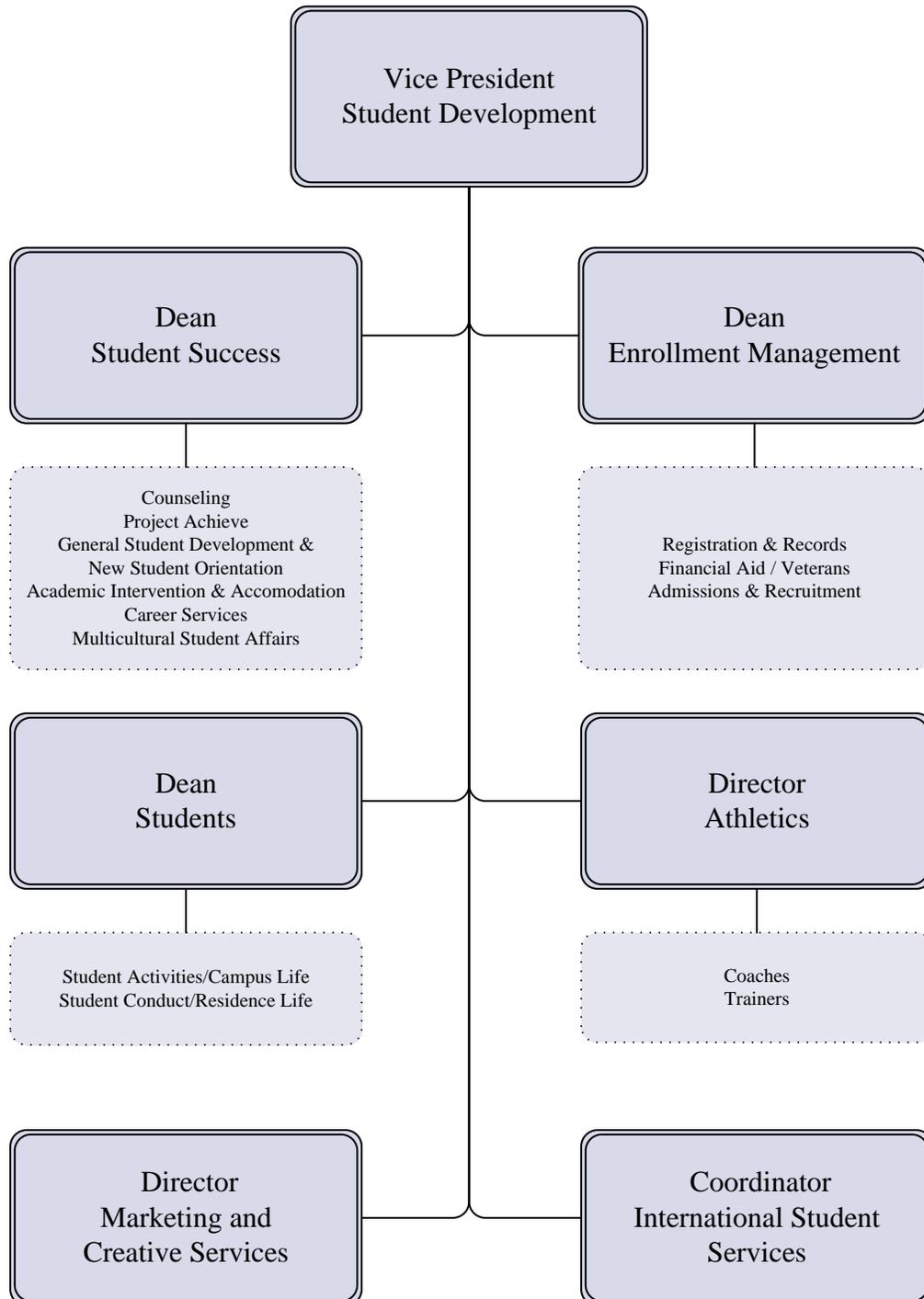
Administrative Services Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion			
	1	2	3	4	5				Jul-Sep 2014	Oct-Dec 2014	Jan-Mar 2015	Apr-Jun 2015
FY15			3			<i>Business and Auxiliary Services</i> Postage machine	Supports department's objective of providing a safe working environment as well as the tools needed to provide efficient service to faculty, students, and staff.	Full compliance with USPS regulations. Reduced service/repair costs. Accurate billing data.	Jul-Sep 2014			
FY15			3			<i>Business and Auxiliary Services</i> Farmers Market	Supports department's objective of enhancing and strengthening community and sustainable lifestyles through education and support of local farmers and artisans.	Increased availability of fresh produce to JJC students and community members who receive WIC and SNAP subsidies. Expansion of regional farmers' business while simultaneously increasing the number of urban, rural, and tribal areas' access to affordable and nutritious food.				Apr-Jun 2015
FY15	1					<i>Campus Police</i> CSO vehicle replacement	Supports department's objectives of providing a safe learning and working environment for students and staff and responding to calls for service effectively and in a timely manner.	Ongoing ability to respond to requests for service and to be able to transport required equipment in response to those varied requests. Reduce vehicle repair costs & down time by 75%.	Jul-Sep 2014			
FY15			3			<i>Facility Services</i> Two lawn mowers	Supports department's objective of providing a safe and clean physical environment for staff while continually improving the quality of our services to meet the needs of the community.	Continue to maintain turf and reduce fuel costs by 10%. Also cleaner emissions by 15% per manufacturer.	Jul-Sep 2014			
FY15			3			<i>Financial Services</i> Timeclock system	Supports department's objective of identifying efficiencies and streamlining processes.	Electronic import of hours for approx 225 employees to reduce data input errors and payroll processing by an estimated 12 hours per pay period.		Oct-Dec 2014		
									Status			
FY13	1					<i>Facility Services</i> Natural areas Restoration Maintenance project	To provide and maintain a physical environment that promotes the pursuit of academic excellence in teaching and research while continually improving the quality of our services to meet public need.	Environment affects behavior and beautifying our natural areas is related to providing students a clean and stress-free environment to learn.	Ongoing			
FY13	1					<i>Facility Services</i> Landscaping	To provide and maintain a physical environment that promotes the pursuit of academic excellence in teaching and research while continually improving the quality of our services to meet public need.	Environment affects behavior and beautifying our natural areas is related to providing students a clean and stress-free environment to learn.	Ongoing			
FY13	1					<i>Facility Services</i> Maintenance 4 positions; <i>Building Service</i> 7 positions; <i>Student Worker</i> 4 positions	To provide and maintain a physical environment that promotes the pursuit of academic excellence in teaching and research while continually improving the quality of our services to meet public need.	Environment affects behavior and beautifying our natural areas is related to providing students a clean and stress-free environment to learn.	Maintenance and building service positions have been hired; student worker positions to be filled in FY15.			

***Goals:**

1. Increase student success and completion.
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3. Increase and strengthen resource development and utilization.
4. Address the needs of the growing minority, underrepresented and underprepared student populations.
5. Expand the use of technology and sustainable methods.

STUDENT DEVELOPMENT



Student Development

The Student Development Division has 12 departments. Leadership is provided by the vice president of student development, along with three deans, a director of athletics, a director of marketing and creative services, and coordinator of international student services. The organizational areas in the division include:

- Enrollment Management – includes the departments of registration & records, admissions & recruitment, and financial aid/veterans.
- Student Success – includes the departments of counseling, project achieve, career services, student accommodations and resources (StAR), multicultural student affairs, and the academic skills center.
- Dean of Students – includes administration of the student code of conduct and the academic honor code, as well as the departments of student activities/campus life, and judicial affairs/residence life.
- Athletics – includes nine NJCAA Division III teams (men’s baseball, women’s softball and volleyball, and men’s and women’s cross country, soccer, and basketball).
- Marketing and Creative Services - Led by the director of marketing and creative services, this department is responsible for advancing JJC's strategic goals and mission by communicating the college brand through marketing efforts and key publications. They focus on projects that fall under the priorities of enrollment management, institutional advancement, strategic planning and branding.
- International Student Services – includes the administration of international student services while working collaboratively with student development departments.

Student Development Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion			
	1	2	3	4	5				Jul-Sep 2014	Oct-Dec 2014	Jan-Mar 2015	Apr-Jun 2015
FY15	1		3	4	5	<i>Academic Intervention and Accomodation Services</i> Three PT Clerical positions at North Campus	Supports department's goal of having sufficient personnel to provide opportunities for testing and accomodation services for students.	Increase Romeoville Tutoring by 50%: from 250 (FY14 through April) to a minimum of 375 tutoring sessions; Increase Romeoville Testing Statistics 50%: from 1,774 (FY14 through April) to 2,661 testing sessions.				Apr-Jun 2015
FY15	1					<i>Admissions and Recruitment</i> Increase Clerical and Student Worker hours	Supports department's objective of providing students with better and more efficient access to services.	Increase hours of an existing part-time staff position to process student paperwork and records on a daily basis to stay current.	Jul-Sep 2014			
FY15	1					<i>Counseling</i> PT Degree Completion Analyst	Supports department's objective of increasing advising effectiveness with students and increasing student completion outcomes; as well as conducting degree audits and notifying students who have not met academic program requirements for a degree, certificate of achievement, or certificate of completion.	Hire, onboard, and train individual by Oct. 2014. Conduct outreach to a minimum of 300 students who have stopped out but completed and did not earn or are near completion of a degree/certificate.		Oct-Dec 2014		
FY15	1					<i>Counseling</i> Host Community College Counselor Consortium (C4)	Supports department's objective of providing and/or hosting professional development opportunities for Community College Counselors.	Plan and host a professional development opportunity with at least 45 attendees from peer institutions.				Apr-Jun 2015
FY15	1			4		<i>Counseling</i> PT Student Orientation Specialist	Supports department's objective of supporting and retaining our more at-risk students.	Actively advise and support 500 new at-risk/developmental students in completing their academic goals. The completion of this outcome will be dependent to hiring/onboarding a new staff member before spring NSOs begin in October 2014.		Oct-Dec 2014		
FY15	1		3			<i>Student Success</i> PT Administrative Assistant	Supports department's objective of providing a high level of administrative support to the Dean of Student Success and the respective areas.	Increase office coverage and administrative support workload for the Dean of Student Success and Dean of Enrollment Management by 50%.	Jul-Sep 2014			
FY15	1					<i>Financial Aid</i> PT Veterans Certifying Official	Supports department's objective of providing support and certifying benefits for veteran students.	The position will provide additional staff to assist and certify educational benefits for Veteran students.	Jul-Sep 2014			
FY15	1			4		<i>General and New Student Orientation</i> FT First Year Experience Advisor/Retention Specialist (2 positions)	Supports department's objective of enhancing academic pathways for students through orientation and advising.	Intentional follow-up with and actively support all new students (approximately 3,000) within the first semester, increasing support for new students and connecting them with college services. The completion of this outcome will be dependent on hiring/onboarding new staff members in a timely manner.			Jan-Mar 2015	

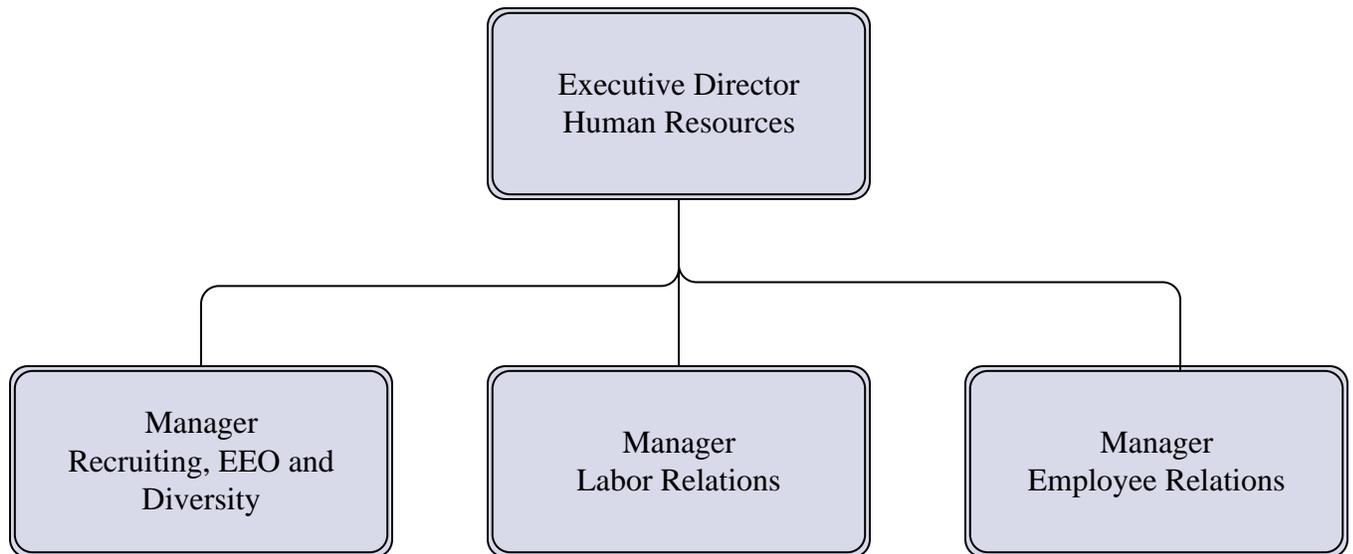
Student Development Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion			
	1	2	3	4	5				Jul-Sep 2014	Oct-Dec 2014	Jan-Mar 2015	Apr-Jun 2015
FY15	1			4		<i>Multicultural Student Affairs</i> Latino Student Recruitment	Supports department's objective of recruiting and empowering students of all ethnicities, especially Latino students which are the fastest-growing population withing District 525.	Host Annual Latino Empowerment Conference held for district high school students with the goal of maintain student participation (FY14 = 129 students) and increasing participation by 10% (goal FY15 =141 students).				Apr-Jun 2015
FY15	1		3	4	5	<i>Student Success</i> FT Academic Intervention Support Specialist (AISS)	Supports department's objective of enhancing and supporting the Starfish Academic Intervention program.	Successful support the Starfish tools integration to the new learning management (Transition from ANGEL to CANVAS); Increase AISS contact with faculty and also the academic support for students by 25% over the 2013-14 academic year. Success for this criteria will depend on date of successful hire of the AISS.				Apr-Jun 2015
FY15	1		3	4	5	<i>Tutoring and Learning Center</i> Receptionist	Supports department's goal of providing comprehensive learning and tutoring options for students.	Track all tutoring sessions; Based on estimated increase in services, approximately 20,000 tutoring sessions will be held during FY 2015; call all Starfish Tutor Flags - estimate contact will be a minimum of 1, 200 phone contacts with students, encouraging and supporting their active pursuit of tutoring services.				Apr-Jun 2015
									Status			
FY14	1					<i>General Student Development & New Student Orientation</i> New student orientation support	Student leaders have been successfully hired and trained. NSOs have increased new students opportunities to attend during twilight/evening hours. This is in direct response survey feedback from new students and parents. Student leader support has also increased significantly at both Main and Romeoville campuses.	Train new student orientation leaders; offer additional NSO programming for twilight and evening students.	Ongoing - the NSO program will continue to offer this later session for fall 2014 NSO (April through August 2014).			
FY13	1			4	5	<i>Academic Intervention & Accomodation Services</i> Support the Academic Intervention Early Alert program initiative	Increase students' engagement with learning, support students' persistence and retention, and most importantly student success (i.e. transfer and completion of academic goals).	Hire part-time staff on contract. Training and support to administer system provided.	Ongoing			
FY13	1					<i>Athletics</i> Soccer scoreboard	Provide proper equipment and facilities for athletic events.	Efficient use of resources for athletics.	Postponed			

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HUMAN RESOURCES



Human Resources

The Human Resources (HR) division has leadership provided by the executive director of human resources. Human Resources offers comprehensive human resource services to the staff and faculty of all JJC campuses. This division administers services in the following areas: Employee benefits plans and programs, recruitment and selection, salary administration, worker's compensation, unemployment compensation, equal employment/affirmative action, employee records management and personnel transactions, employee accident/incident monitoring, prevention and reporting, labor contract negotiations, grievance processing, leave programs, retirement counseling and processing, personal and professional development, employee recognition, employee discipline, HR technology modules and online employment applications and procedures. The functional areas in the division include:

- Human Resources Strategic Policy and Planning - Under the direction of the executive director, this function works with the college staff to provide information and services to the college's employees and external customers regarding various HR initiatives. The overall objective of this function is to develop and implement policies, procedures, and goals to ensure compliance with applicable standards and legal requirements, alignment and collaboration with other departments, and adherence to overall college objectives. In addition, this function establishes performance standards; trains, monitors and evaluates assigned staff; and recommends and implements improvements and discipline procedures, as required. Human Resources Strategic Policy and Planning covers an entire range of HR functions that includes employee relations, labor relations, recruitment, training & development, performance management, statutory compliance, benefits, and compensation. The mission of this function is to:
 - Build human resources skills, competencies and capabilities expertise to advance college goals
 - Improve HR processes and systems to provide high levels of efficiency, quality and cost-effectiveness
 - Develop and monitor best practices, policies & procedures in recruitment, retention and development of outstanding faculty and staff, i.e. succession planning
 - Ensure the Senior Leadership Team (SLT) is informed and knowledgeable of HR issues that impact respective areas of responsibility
 - Coordinate and manage reorganization impact
 - Manage HR budget and finances
- Employee Relations - Provides equitable treatment for staff through consistent application of college policies and procedures. This area serves as a resource for all staff on a broad range of issues, policies, and concerns. Additional services provided by Employee Relations include wage and hour compliance, policy & procedure creation/revisions, workplace complaints, counseling and discipline, sexual harassment prevention, leave plan processing, new employee orientation,

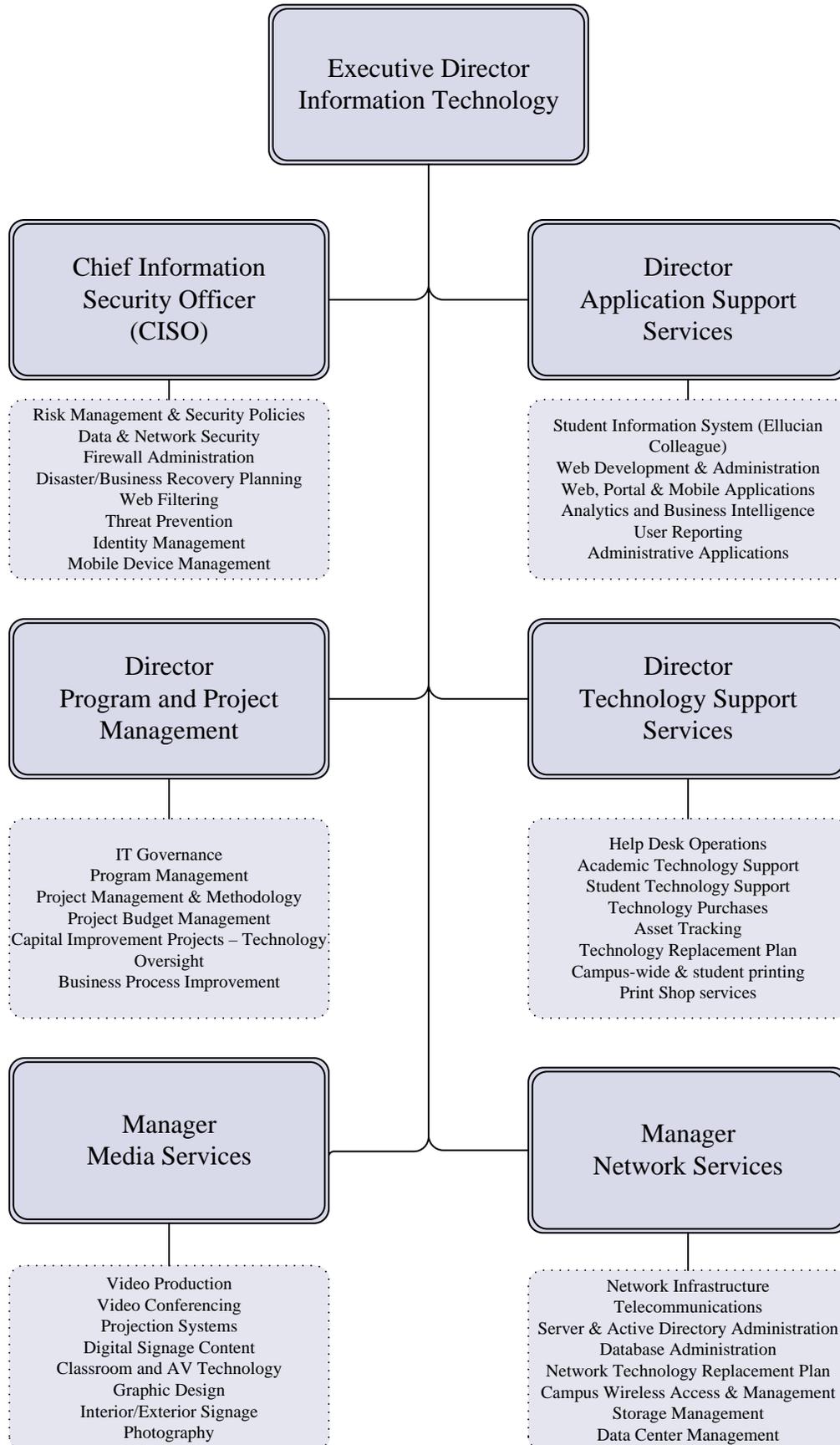
- exit interviews, SURS enrollment and terminations, and retirement planning and processing.
- Recruitment & EEO/Diversity- Provides technical assistance and consultation to faculty, staff and administrators on how to utilize the applicant tracking system to maximize effectiveness and efficiency of the search process. Conducts training of search committee members and monitors recruitment efforts for EEO compliance. Prepares and maintains the college's diversity and inclusion action plans. Develops and provides EEO and diversity related training programs. Measures EEO and related programs for compliance. Responsible for recruitment of faculty, administrators and staff, such as organizing and participating in job fairs, developing and collaborating on recruitment initiatives.
 - Labor Relations - Maintains cooperative and collaborative relations with labor organizations that represent employees such that the college can achieve their business objectives. Labor Relations provides assistance in collective bargaining negotiations; administering and assisting with the implementation of labor agreements; and providing guidance, consultation and training to management on labor relations matters. Serves as a primary point of contact on contract provisions requiring compliance or implementation.
 - Compensation - Ensures equitability of internal pay relationships based upon job responsibilities; maintains a proper competitive position with appropriate labor markets in order to attract, retain and provide incentive for competent staff; promotes the prudent expenditure of the college's compensation funds; and ensures compliance with all applicable laws, government regulations and college standards. Works with managers to revise and keep job descriptions current and compliant. Prepares and processes wage changes, contracts, salary letters and compensation agreements.
 - Benefits - The college is self-insured and provides a comprehensive health, dental, vision and prescription programs to eligible employees effective the first day of employment.
 - Training and Development - The mission of JJC's training and development initiatives is to promote and support employee development and organizational effectiveness by providing high-quality educational training programs. Training programs are designed to meet individual, group or departmental and institutional needs and objectives. The Human Resources function strives to enhance individual learning and development as the means for creating a better workplace environment and for building a stronger academic community.

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion					
	1	2	3	4	5				Jul-Sep 2014	Oct-Dec 2014	Jan-Mar 2015	Apr-Jun 2015		
											Status			
FY14						Management / supervisory leadership training	Supports department's objective of having enough highly-qualified successors to fill critical positions and become future leaders at the college.				Ongoing			
FY14						Compensation program support	Supports department's objective of having a comprehensive compensation program with all necessary components which are reflective of the college's goals and objectives.				Ongoing			
FY13						Increased paper and cartridge usage for worker's compensation claims	Respond to all disputes, charges of discrimination or Title IX allegations in a timely fashion. To reduce the cost further to the college.	Responded to all charges of discrimination in a timely fashion.			Ongoing - processes have been streamlined and policy development continues.			

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INFORMATION TECHNOLOGY



Information Technology

The Information Technology Division is divided into six main departments: Application Support Services, Information Security, Infrastructure and Operations, Media Services, Technology Support Services (TSS), and Project Management. These departments and their related functional units are described as follows:

- Application Support Services – Led by a director, this department has primary responsibility for managing and maintaining the Student Information System (SIS), Ellucian Colleague, and administrative applications. The college has been using the Ellucian Colleague software since 1989. The department is also responsible for the college's web properties, public website (www.jjc.edu) and myJJC portal. In addition, this department is responsible for developing and maintaining mobile applications which serve students and the college community at-large.
- Information Security – Led by a chief information security officer (CISO), this office leads and manages all matters of technology and information security including risk and identity management, data and network security, firewall administration, disaster and business recovery planning, web filtering, backup and recovery, mobile device management, and college-wide threat prevention services. This department also provides leadership in the awareness, development, maintenance, monitoring, and support of the information security policies and procedures of the college. This office routinely assists HR and campus police in the application of information security policies and procedures.
- Infrastructure and Operations – Led by a network services manager, this department manages and maintains all of the voice, video, data, and wireless network infrastructure, application and utility servers, and databases. This department is responsible for maintaining the college's data center operations which include all storage and backup systems. In addition, this group is responsible for the college's voice and emergency communication systems and physical wiring plant across all locations.
- Media Services – This department is led by the manager of media services and provides college-wide multi-media services and support including audio-visual (AV), classroom technology, graphic design, and print-based media, signage, and special projects. Furthermore, this department also provides all video recording services to the college community and for the college's Board meetings and special events, as well as maintaining a comprehensive digital signage infrastructure and the associated content. This department is responsible for designing, deploying and maintaining all classroom audio-visual technology across all campus locations.
- Technology Support Services (TSS) – Led by the director of technology support services this department is primarily responsible for the college's Helpdesk services to students, faculty, and staff. The college Helpdesk provides technology

support services to the Main Campus and all extended facilities and education centers. In addition, the TSS department helps to facilitate the 24x7x365 student technology support services. TSS has oversight responsibility for the college's print shop partnership and campus-wide print solutions. TSS is responsible for overseeing technology procurement in line with college's replacement plan.

- Project Management – The director of program and project management leads this office and is responsible for IT Governance, Program and Project Management, project budgeting, methodology, and communications. This office is also responsible for identifying and coordinating business process improvement initiatives and activities. This office works across the organization to determine and recommend priorities, scope project efforts, develop and facilitate plans and budgets, manage project tasks and activities, and deliver successful outcomes. In addition, the project management office coordinates and manages all technology acquisition and deployments in support of the college's capital improvement projects.

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion			
	1	2	3	4	5				Jul-Sep 2014	Oct-Dec 2014	Jan-Mar 2015	Apr-Jun 2015
FY15	1				5	Increase internet bandwidth	Supports department's objective of providing internet bandwidth required for student access to new Learning Management System (LMS), Instructure Canvas. This will also support increased need for Internet access college-wide.	All students and faculty needing access to Instructure Canvas LMS will experience acceptable performance levels to complete their work.			Jan-Mar 2015	
FY15					5	Secure file sharing and cloud storage	Supports department's objective of proof of concept for storing institutional data securely in the "cloud". Understand viability of solution for campus-wide deployment.	Test solution with 100 college users. Determine +/- impact on cloud storage & risk associated with college confidential and sensitive information.			Jan-Mar 2015	
									Status			
FY13			3			Business impact analysis	Supports department's objectives 1. Inventory and prioritize all systems and data that are critical for maintaining business strategies. 2. Assess current retention processes and determine technology needed. 3. Establish a baseline for acceptable recovery timeframe for critical IT services through validation with each college dept. 4. Assess the current recovery capabilities to identify gaps between requirements and capabilities. 5. Recommend recovery alternatives.	Documented business recovery requirements for each business unit of the College.	RFP mailed May 2014. Anticipated completion FY15.			

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BUDGET PROCESS

BUDGET PROCESS

For the fiscal year commencing July 1, 2014, budget preparations begin years before. The vice president of administrative services and the controller consult with the Board of Trustees regarding a Three-Year Financial Plan. Simultaneously, the vice presidents for academic affairs, student development, and the executive directors of information technology and human resources consult with the deans and department chairs. The goal is to reach consensus on a set of planning assumptions. Beginning in October 2013, the financial plan is updated based on achieved fall enrollment, as well as other changes resulting from the fall budget revision and consultations with the Board of Trustees. Once the financial plan is developed, it is presented first to the Senior Leadership Team and then to the Board of Trustees. This Three-Year Financial Plan provides context for short-term (one-year) budgeting decisions.

Because the FY2015 budget is constructed using the FY2014 budget as a base, the current year's budget must accurately reflect the current expectations of revenues and expenditures. To achieve this, during the course of the current fiscal year, a department chair, with the approval of his/her vice president or dean, the vice president of administrative services, and the controller, can adjust his/her budget through a budget adjustment.

In January, the Financial Services Office coordinates a budget kickoff meeting inviting anyone who is responsible for creating a department's budget. This meeting provides information regarding the necessary forms needed to complete the budget and also the deadline dates for all required information. Target dates regarding the completion of major tasks are shared with attendees that will result in the adoption of the legal budget document.

Once all the budget requests are received, they are organized by department. Budget meetings with vice presidents, deans and department chairs, if requested, are set up with the vice president of administrative services, controller and the budget manager. These meetings give the opportunity for open discussion and requests on reallocations, additional funding, additional positions, and any capital equipment.

In addition to these budgets, the controller prepares financial portions of state-required reports, the unit cost report, tax levy documents and other budget-related financial and credit-hour documents. The office of the controller compiles this information and inputs the various budgets into one main budget file. Once balanced, it is this file that will become the final budget.

By mid-April, a draft final budget is delivered to the various departments for one final review. Any technical corrections are made at this time. The final draft budget is then distributed to the Board of Trustees for review.

At least 30 days before the final budget is approved by the Board of Trustees, the vice president of administrative services publishes a tentative budget as required by state law in local newspapers covering the district, noting the preparation of the budget and

its availability and setting the time and location of the scheduled board meeting to consider its approval. After those 30 days, the vice president submits the final budget to the Board of Trustees for approval.

Adjustments to the Budget

It is rare when a budget is constructed with such intuition and foresight that it does not need to be changed. All budgets must be planned to allow for changes in revenue and expenditure levels or shifts in resource requirements between account lines.

Accounting controls depend, in part, upon monitoring spending levels against budget levels. Monies budgeted for one purpose should not be spent for another. Spending in some accounts may stop unnecessarily only because funds are not budgeted sufficiently in those accounts or because extenuating circumstances arise, such as the need to replace a major piece of equipment. Monitoring the status of the funds is easier if budget amounts have been amended to reflect appropriate levels of spending authorization.

Procedurally, the budget, once published, can only be amended through a budget adjustment. The budget adjustment reflects which account(s) to increase or decrease accompanied with the reason for the needed change. Each adjustment must be approved by the department head, department vice president or dean, vice president of administrative services and the controller.

Below illustrates the different tasks and timeline of the budget process.

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Start of new fiscal year												
Strategic planning process												
Financial plan development												
Capital improvement planning												
Department planning												
Budget kickoff meeting												
Budget office request review												
Sr. Leadership workshops												
Draft budget production												
Draft budget distributed												
Board adopts prelim budget												
Public hearing												
Board adopts final budget												

Joliet Junior College Budget Planning Cycle

Joliet Junior College Budget Planning Cycle													
	July	August	September	October	November	December	January	February	March	April	May	June	
Administrative Services	Revisit Previous Budget Process				Three-Year Financial Planning Process			Budget Request Approvals ↓ Approved Requests Submitted to Budget & Risk Manager ↓ Budget Office Reviews and Summarizes Requests	BOT Meeting: Tuition & Course Fee Action	BOT Workshop: Budget Planning Update	BOT Workshop: Draft Budget Highlights Budget Production	BOT Meeting: Preliminary Budget Adoption BOT Workshop: Discuss Budget Items	BOT Meeting: Public Hearing and Adoption of Legal Budget Finalize Strategic Matrix for Previous Year Approvals to Include in GFOA Submissions
SLT			SLT Identify Priorities	BOT Retreat				Division Budget Meetings with SLT and Budget Team	SLT Budget Workshops	SLT Approves Preliminary Budget			
Academic Affairs		Variable Tuition & Academic Planning Program Review				Review Course Fees							
Student Development						Review Student Fees							
IT					Three-Year Technology Plan	Review Technology Fees							

FY2015 Budget Calendar

June thru December	Department Planning (to coordinate with Strategic Plan)
October thru-December	Three-year Financial Plan development.
December	Three-year Financial Plan assumptions –Senior Leadership Team discussions.
January 7	Kickoff meeting for budget process. Communicate budget process changes. Provide information to access budget development worksheets via web.
January 7-February 3	Department budget preparation. Vice president/dean/supervisor approval of budget requests.
January 28	Board of Trustees input and review of Three-year Financial Plan. Board of Trustees considers tax levy, tuition and course fee recommendation.
February 10	Two copies of completed and approved budget requests (line item printouts) due to the budget and risk manager. Budget forms due electronically.
February 11-14	Budget office reviews and summarizes requests.
February 18-24	Budget meetings with individual SLT members and budget team to review requests.
February 25	Budget requests summarized and presented to Senior Leadership team.
February 25-March 21	Senior Leadership Team budget workshops.
March 11	Board of Trustees acts upon tuition and course fee recommendation.
March 24-28	Spring break.
March 25	Board of Trustees inputs and reviews budget information to date.
April 1-9, 17-29	Budget production.
April 9-16	Senior Leadership Team approves preliminary budgets distributed for technical corrections by departments.
April 29	Board of Trustees reviews draft budget highlights.
May 6	Board of Trustees considers adopting preliminary budget. Legal budget posted for public view. Draft budget document received.
June 10	Board of Trustees holds public hearing of the legal budget. Board of Trustees considers adopting the legal budget.
July 1	Beginning of Fiscal Year 2014-2015.

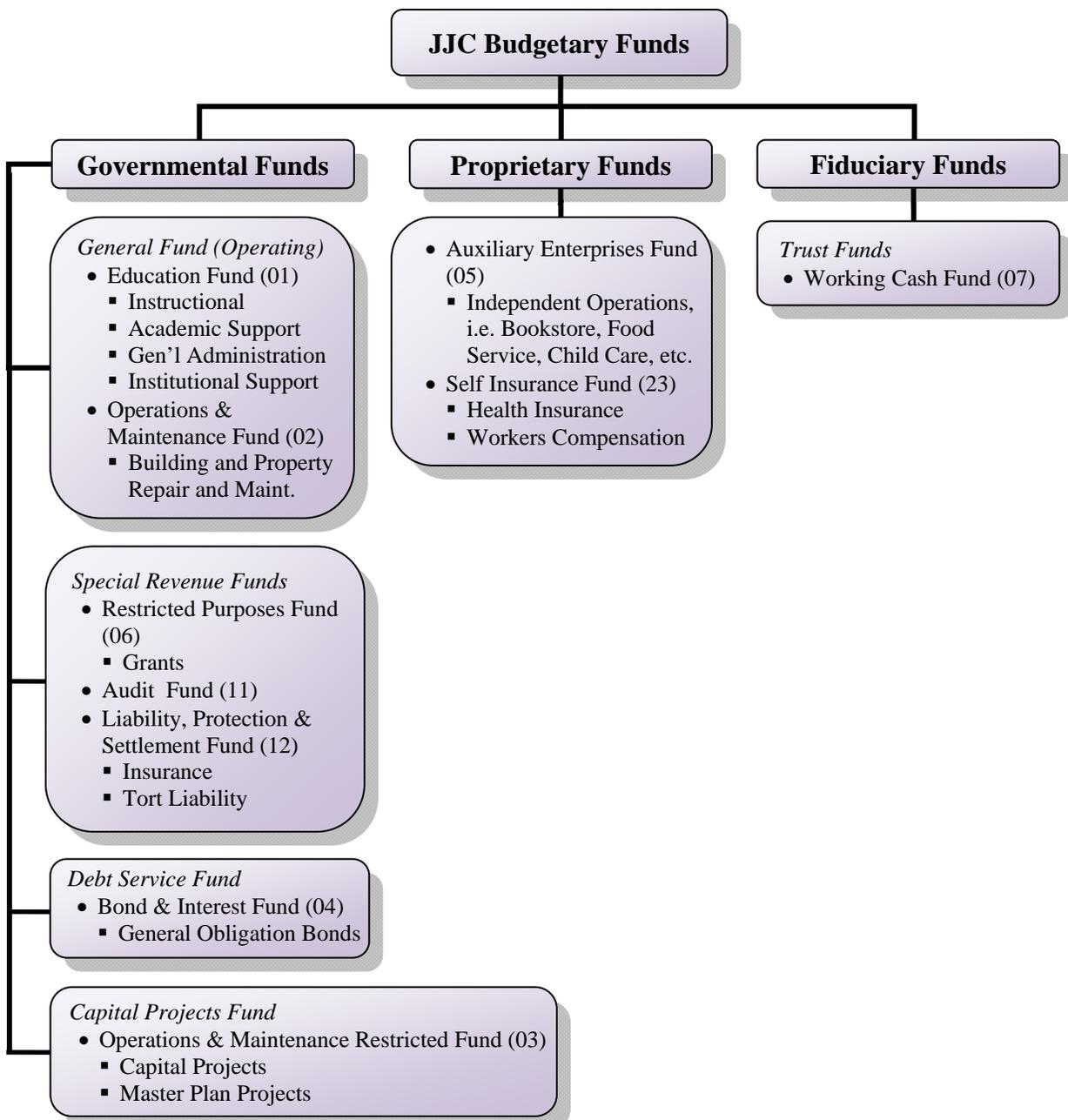
FUND DESCRIPTIONS

FUND DESCRIPTIONS

The college uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain college functions or activities.

A fund is a separate accounting entity with a self-balancing set of accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. College resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Funds are classified into three types: governmental, proprietary and fiduciary. Each fund type, in turn, is divided into separate categories.



GOVERNMENTAL FUND TYPES

Most governmental functions are accounted for through governmental funds. The acquisition, use, and balances of the government's expendable financial resources and the related current liabilities—except those accounted for in proprietary funds—are accounted for through governmental funds (general, special revenue, capital projects, debt service, and permanent funds).

General Fund (Operating Funds)

The General Fund, which consists of the Education Fund and the Operations and Maintenance Fund, are the general operating funds of the college. These are used to account for all financial resources except those required to be accounted for in another fund.

- ***Education Fund (01)***

The Education Fund is established by Section 3-1 of the *Illinois Public Community College Act*. The statutory maximum tax rate for the Education Fund is 75 cents per \$100 of equalized assessed valuation for community college districts in cities with less than 500,000 inhabitants. The current, voter-approved maximum is 12.5 cents per \$100.

The Education Fund is used to account for the revenues and expenditures of the academic and service programs of the college. It includes the cost of instructional, administrative, and professional salaries; supplies and moveable equipment; library books and materials; maintenance of instructional and administrative equipment; and other costs pertaining to the educational program of the college. (See Sections 3-20.3 and 7-18 of the *Illinois Public Community College Act*.)

- ***Operations and Maintenance Fund (02)***

The Operations and Maintenance Fund is established by Section 3-1 and Section 3-20.3 of the *Illinois Public Community College Act*. The statutory maximum tax rate is set at 10 cents per \$100 of equalized assessed valuation for community college districts in cities with less than 500,000 inhabitants. The current voter approved maximum is 7.5 cents per \$100.

This fund is used to account for expenditures for the improvement, maintenance, repair, or benefit of buildings and property, including the cost of interior decorating and the installation, improvement, repair, replacement, and maintenance of building fixtures; rental of buildings and property for community college purposes; and payment of all premiums for insurance upon buildings and building fixtures. If approved by resolution of the local board, the payment of salaries of janitors, engineers, or other custodial employees; all costs of fuel, lights, gas, water, telephone service, custodial supplies, and equipment; and professional surveys of the condition of college buildings are allowed. (See Sections 3-20.3 and 7-18 of the *Illinois Public Community College Act*.)

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes. The Special Revenue Funds include the Restricted Purposes Fund, Audit Fund, and the Liability, Protection and Settlement Fund.

- ***Restricted Purposes Fund (06)***

The Restricted Purposes Fund is for the purpose of accounting for monies that have restrictions regarding their use. Each specific project should be accounted for separately using a complete group of self-balancing accounts within the Restricted Purposes Fund. Care should be taken in establishing each group of self-balancing accounts so that the accounting and reporting requirements of the grantor are met. If the grantor provides an accounting manual, it should be followed for the group of self-balancing accounts. Additionally, this fund is used to account for other state, federal, or other funds which are restricted for a specific purpose.

- ***Audit Fund (11)***

The Audit Fund is established by 50 ILCS 310/9 of Illinois Compiled Statutes for recording the payment of auditing expenses. The audit tax levy should be recorded in this fund, and monies in this fund should be used only for the payment of auditing expenses.

- ***Liability, Protection and Settlement Fund (12)***

This fund is established pursuant to 745 ILCS 10/9-107 and 40 ILCS 5/21-110.1 of the Illinois Compiled Statutes. The tort liability and Medicare insurance/FICA tax levies should be recorded in this fund. The monies in this fund, including interest earned on the assets of this fund, should be used only for the purposes authorized under 745 ILCS 10/9-107, for example, the payment of tort liability, unemployment, or worker's compensation insurance or claims, or 40 ILCS 5/21-110.1, i.e., the cost of participation in the federal Medicare/Social Security programs.

Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources for and the payment of general, long-term debt principal, interest, and related costs. The Debt Service Fund of the college is the Bond and Interest Fund.

- ***Bond and Interest Fund (04)***

The Bond and Interest Fund is established by Section 3A-1 of the *Illinois Public Community College Act*. This fund is used to account for payment of principal, interest, and related charges on any outstanding bonds.

Debt service for each bond issue must be accounted for separately using a group of self-balancing accounts within the fund.

Capital Projects Fund

The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary or trust funds). The Capital Projects Fund of the college is the Operations and Maintenance Restricted Fund.

- ***Operations and Maintenance Restricted Fund (03)***

This fund is used to account for monies restricted for building purposes and site acquisition.

PROPRIETARY FUND TYPES

Proprietary fund types account for the college's ongoing activities, which are similar to those often found in the private sector, where the determination of net income is necessary or useful to sound financial administration, or where services from such activities can be provided to outside parties (enterprise funds or to other departments or agencies primarily within the college's internal service funds). The Proprietary Funds include the Auxiliary Enterprise Funds and the Internal Service Funds (Self Insurance Fund).

- ***Auxiliary Enterprises Fund (05)***

The Auxiliary Enterprises Fund is established by Section 3-31.1 of the *Illinois Public Community College Act* and accounts for college services where a fee is charged to students/staff and the activity is intended to be self-supporting. Each enterprise/service should be accounted for separately using a group of self-balancing accounts within the fund. Examples of accounts in this fund include food services, bookstore, and intercollegiate athletics.

- ***Self Insurance Fund (23)***

The Self Insurance Fund accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the college or to other governments on a cost reimbursement basis. The use of this fund is appropriate only for activities in which the school district is the predominant participant in the activity.

FIDUCIARY FUND TYPES

Fiduciary funds are used to account for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, or other governmental units. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Trust Funds

Trust Funds are used to account for assets held by the college in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. The Nonexpendable Trust Fund of the college is the Working Cash Fund. The Working

Cash Fund is used to account for financial resources held by the college to be used for temporary transfer to the operating funds. Bonds may be issued by resolution of the Board of Trustees to establish or increase the fund.

- ***Working Cash Fund (07)***

The Working Cash Fund is established by Chapter 110, Act 805, Section 3-33.1 of the *Illinois Public Community College Act*. This fund was first established without voter approval by resolution of the local board of trustees for the purpose of enabling the district to have on hand at all times sufficient cash to meet the demands for ordinary and necessary expenditures.

This fund is used to account for the proceeds of working cash bonds. By making temporary transfers, the Working Cash Fund is used as a source of working capital by other funds. Such temporary transfers assist operating funds in meeting the demands for ordinary and necessary expenditures during periods of temporary low cash balances.

Funds raised by the sale of Working Cash bonds must be maintained in a separate fund, and they are not to be appropriated in the annual budget. The Board of Trustees may transfer from the Working Cash Fund in anticipation of the receipt of federal, state or local funds but the debt to the Working Cash Fund must be satisfied.

Transfers from the Working Cash Fund to the Education or Operations and Maintenance Funds may be made only by board resolution. This section also specifies the terms of such a resolution. The Board of Trustees may also issue a resolution to abolish the Working Cash Fund and direct the treasurer to complete the transfer. If it is abolished, a district may not establish another Working Cash Fund without voter approval. Interest earned by the fund may be transferred to the Education or Operations and Maintenance Funds by board resolution.

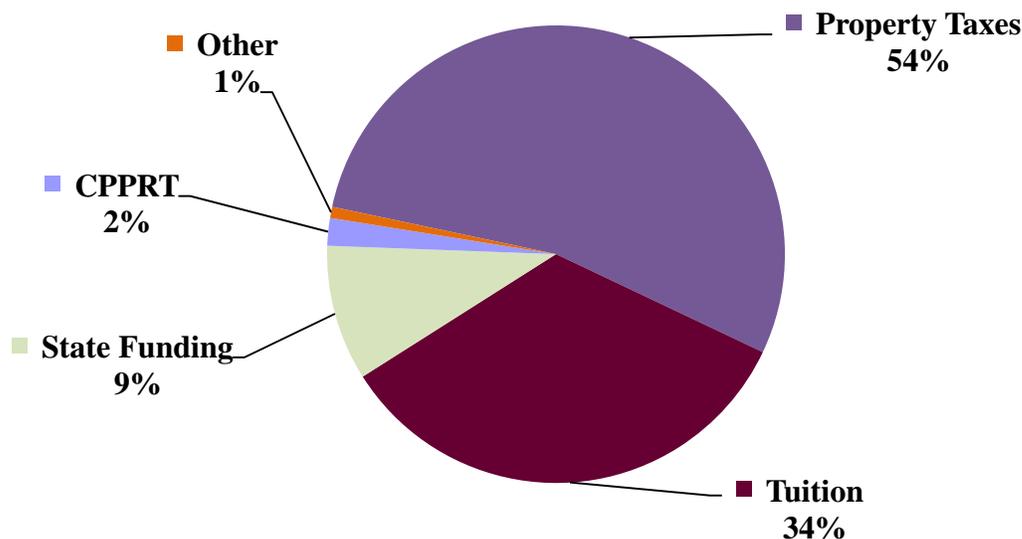
REVENUES

REVENUE SUMMARY

The summary and detail budget information is included by fund in subsequent pages. The following describes the overall revenue assumptions used in preparing the 2014-2015 budget, along with additions and initiatives planned for Fiscal Year 2014-2015.

Three major sources of operating revenue are available to the college: tuition, state funding and property taxes. These three sources make up 97% of the operating revenues. The remaining sources include interest, facilities rental and federal sources. Operating revenues (Education and Operations & Maintenance Funds) excluding transfers are projected at \$86,089,537 compared to the prior year of \$83,497,000 or a 3.1% increase. This increase is due to state and property tax increases offset by a decrease in tuition revenue.

Operating Fund Revenues FY15



Property Taxes

Property taxes are levied each year on the basis of the equalized assessed property values in the district as of January 1 of that year. Assessed values are established by each of the respective counties. Property taxes are billed and collected by the various counties included within the district's boundaries. These taxes are assessed in December and become an enforceable lien on the property as of the preceding January 1. A reduction for collection losses, based on historical collection experience, has been provided to reduce the taxes receivable to the estimated amount to be collected.

The overall property tax rate of the college is affected by the Property Tax Extension Limitation Law (PTELL) imposed by Illinois Public Act 87-17. This law was effective for the 1991 tax levy year and limits the annual growth in the property-tax extensions to either 5% or the percentage increase of the consumer price index (CPI), whichever is less. PTELL allows a taxing district to receive a limited inflationary increase in tax extensions

on existing property, plus an additional amount for new construction and voter-approved rate increases. New property valuation is estimated to be \$250 million. The limitation slows the growth of property tax revenues to taxing districts when property values and assessments are increasing faster than the rate of inflation.

Property taxes are recognized as revenue on the accrual basis of accounting. The property tax levy to be passed in December 2014 is recognized as a receivable and revenue for the year ending June 30, 2015.

The tax rate for the 2013 levy is \$0.2943 per \$100 of assessed valuation. The assessed value will be 33.33% of the property’s market value. A home with a market value of \$170,000 will pay \$166.77 in taxes to the college for 2013 taxes, which are collected in 2014. For the 2014 levy, taxes are anticipated to increase by 3.3%, which is comprised of a 3.0% increase for the college’s operating funds coupled with a 5.5% increase in the debt service levy for Fiscal Year 2014-2015 (2014 tax levy). The increase is an estimate based upon the tax cap, which includes an increase of 1.5% in the consumer price index (CPI) for 2013 and 1.5% for increases in new construction. For the 2013 levy, the total increase in the college’s levy was 3.2%, which was slightly lower than what was budgeted due to new construction not meeting expectations. The projected budget for Fiscal Year 2014-2015 property taxes, by fund, is as follows:

	2013 Levy Actual 2013-2014	2014 Levy Projected 2014-2015	2013 Levy Net Collection 2013-2014	2014 Levy Net Collection (Budget) 2014-2015
Education Fund	\$ 29,675,000	\$ 30,704,000	\$ 29,304,000	\$ 30,320,000
O & M	15,150,000	15,797,000	14,961,000	15,600,000
O & M Restricted	1,100,000	1,104,000	1,086,000	1,090,000
Audit	89,000	92,000	88,000	91,000
Liability, Protection & Settlement	840,000	557,000	830,000	550,000
Debt Service	5,730,000	6,044,000	5,658,000	5,968,000
TOTAL	\$ 52,584,000	\$ 54,298,000	\$ 51,927,000	\$ 53,619,000
Percentage change		<u>3.3%</u>		<u>3.3%</u>

Tuition and Fees

The budget detail and schedules reflect the tuition increase from \$80 to \$84 per credit hour commencing with the fall 2014 semester. The student fee and the technology fee is unchanged at \$4 and \$6, respectively, per credit hour. The capital assessment fee, which provides funding for the college’s master plan, was increased for the Spring 2014 semester and is at \$21 per credit hour.

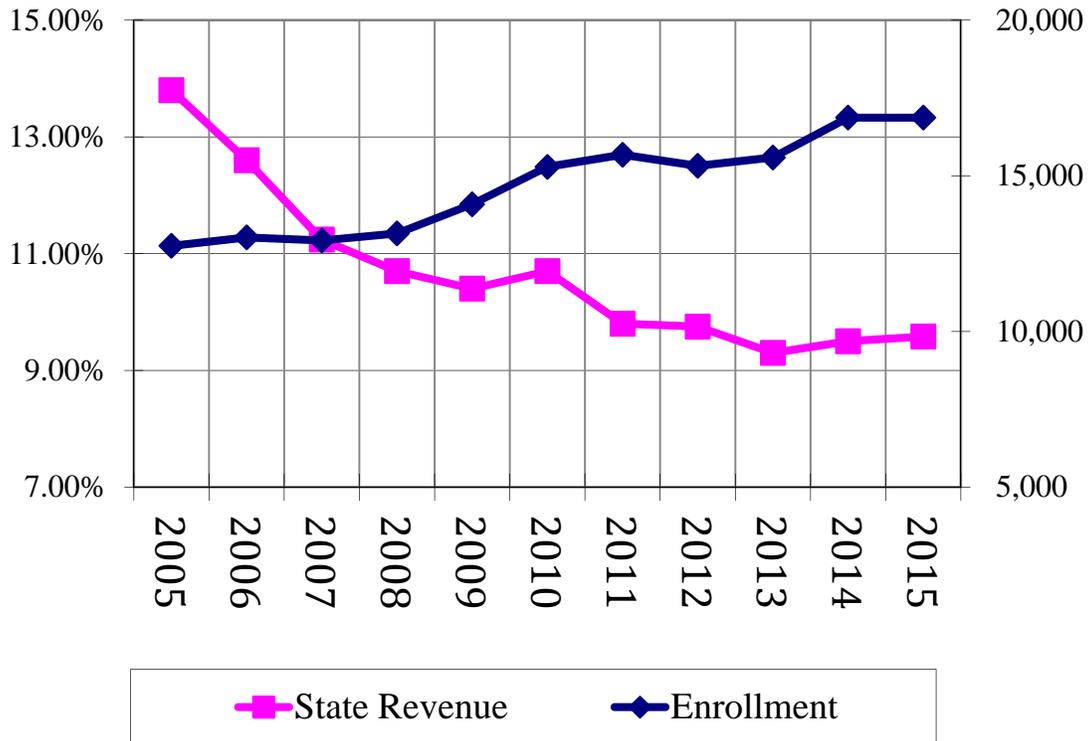
	Actual Fall 13	Actual Fall 14	Dollar Change	Percentage Change
Tuition	\$ 80.00	\$ 84.00	\$ 4.00	5.0%
Student Activity Fee	4.00	4.00	-	0.0%
Technology Fee	6.00	6.00	-	0.0%
Capital Assessment Fee	17.00	21.00	4.00	23.5%
TOTAL	\$ 107.00	\$ 115.00	\$ 8.00	7.5%

Overall, credit hour enrollment increases for the past ten years have averaged 3.22%. For FY14, the college experienced a decrease in credit hour enrollment of 2.2%. Due to the economy showing signs of improvement over the past two years, enrollment has dropped slightly from its high in FY11. For these reasons, no enrollment growth from actual FY14 hours has been factored into the FY15 budget. Budgeted tuition and fees in the Education Fund is \$29,243,000.

State Sources. State funding is based on credit hours earned during the two years prior to the current year, multiplied by the current year reimbursement rate. The state categorizes credit hours into one of six classifications: Baccalaureate, Business Occupational, Technical Occupational, Health Occupational, Remedial/Development, and Adult Basic Education/Adult Secondary Education. Credit hours generated in 2013-2014 at mid-term for each semester in total were 328,387. Of these hours, 313,679 will be reimbursable from the state of Illinois in Fiscal Year 2014-2015.

State apportionment funding for enrollment reimbursement is estimated to increase from \$7,300,000 in FY14 to \$7,600,000 in FY15. The number of credit hours used in the states funding formula has decreased 7.22 for FY15 due to the enrollment experienced in FY13. In FY13, the state implemented a new funding formula which would have resulted in an increase except for a hold harmless adjustment. The state has indicated the hold harmless agreement will be discontinued, but because of the state’s severe fiscal crises, a 5% allowance was factored into the reimbursement computation. Since 2000, the state’s share of the college’s operating budget has decreased from 18.7% to a projected 9.58% in FY15.

State Revenue Compared to Enrollment



In addition, the college is projected to receive from the state \$650,000 for career and technical education, which is based on credit hours two years prior to the budget year in the area of business and occupational programs. This grant encourages instructional spending for career programs, but does not impose spending restrictions.

Corporate Personal Property Replacement Tax

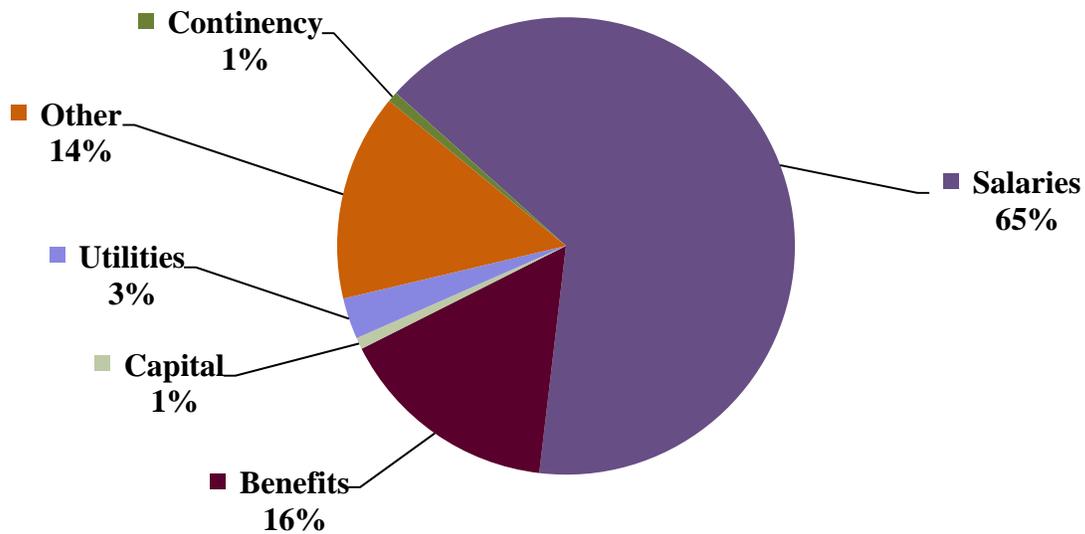
During Fiscal Year 2013-2014 the Corporate Personal Property Replacement Tax (CPPRT) is expected to slightly exceed budget. The FY15 budget was increased to \$1,675,000 from \$1,650,000, which represents the projected amount of CPPRT.

EXPENDITURES

EXPENDITURE SUMMARY

For the operating funds (Education and Operation and Maintenance) of the college, the largest expenditure is personnel costs. Currently, this represents 81% (salary and benefits) of total operating expenses.

Operating Fund Expenditures FY15



Expenditure assumptions are based on the following:

- 1) Departments based their non-personnel budgets (contractual, materials/supplies) at 100% of last year's budgets.
- 2) Salary budgets were based on contractual agreements for all union employees.
- 3) 8% increase projected for health and workers' compensation insurance.
- 4) Student Development Initiative (See Personnel Section).
- 5) Expense reductions of \$132,000 and \$300,000 for Early Childcare and Renaissance Center, respectively.
- 6) The contingency for the Education Fund is \$400,000. The contingency for the Operations and Maintenance Fund is \$200,000.

Personnel

The budget process was focused on connecting new and existing funds to the college's strategic goals. The major FY15 focus was to implement a student initiative that would include practices to increase student success. Many of the positions below support student development initiatives of supporting student success by strengthening and expanding testing and tutoring, enhancing academic pathways, and increasing student persistence and retention institutionally.

New personnel costs, including benefits, are allocated below.

Proposed Title	Salary	Fringes	Total
Academic Intervention Support Specialist	\$ 50,500	\$ 25,500	\$ 76,000
First Year Experience Advisor	43,500	25,500	69,000
Retention Specialist	43,500	25,500	69,000
PT New Student Orientation Specialist	23,000	-	23,000
PT Degree Completion Analyst	28,000	-	28,000
PT Veterans Certifying Official	26,000	-	26,000
(3) PT Testing and Tutoring Clerks	63,000	-	63,000
	\$ 277,500	\$ 76,500	\$ 354,000

The positions below were added to the FY15 budget without the need for additional funding. These positions were funded by reallocating current resources.

Proposed Title

PT Tutoring and Learning Center Receptionist
 PT Administrative Assistant, Dean of Student Success
 External Relations Assistant (PT to FT)

Also for FY 2014-2015, one Business faculty vacancy was reallocated to Fine Arts.

In addition to the \$600,000 of contingency budgeted in the operating funds, an additional \$472,000 in vacant positions have been identified to be held in reserve pending final state revenue and enrollment.

In the Auxiliary fund, the Fitness Center Assistant and the Assistant Manager, Automotive Services are shifting from part-time to full-time positions. Both positions are funded through users' fees.

Faculty and Staff at JJC

Category	Number		
	FY 2013	FY 2014	FY 2015
Full-time Faculty	221	221	221
Part-time Faculty	526	526	526
Full-time Administrators	35	36	36
Part-time Administrators	0	0	0
Full-time Professional	43	44	45
Part-time Professional	9	9	9
Full-time Support Staff	134	132	135
Part-time Support Staff	187	187	192
Full-time Clerical Staff	73	74	75
Part-time Clerical Staff	96	91	92
Full-time Plant*	81	81	81
Part-time Plant*	65	65	65
Total	1,470	1,466	1,477

*Plant includes Food Service, Police, and Operations and Maintenance

As the faculty and staff table shows, Joliet Junior College employs nearly 1,500 full- and part-time employees. Part-time faculty represents 75% of total faculty and teaches 48% of credit courses. Seventy-seven percent of full-time faculty and 58% of full-time administrators held a master's degree or higher during the last fiscal reporting period. Twelve percent of full-time faculty and 16% of full-time administrators come from minority populations.

There are seven bargaining units at Joliet Junior College:

1. Full-time Faculty, represented by the American Federation of Teachers (AFT) Local 604. Contract remains in full force and effect through summer 2015.
2. Clerical, represented by AFT Local 604. Contract remains in full force and effect through June 30, 2015.
3. Food Service, represented by the National Conference of Firemen and Oilers, Local #7, affiliated with the Service Employees International Union (SEIU). Contract remains in full force and effect through June 30, 2015.
4. Campus Police, represented by the Illinois Fraternal Order of Police Labor Council. Contract remains in full force and effect through June 30, 2015.
5. Facility Services/Receiving Employees, represented by the National Conference of Firemen and Oilers, Local #7, affiliated with the Service Employees International Union (SEIU). Contract remains in full force and effect through June 30, 2015.
6. Adjunct Faculty, Joliet United Adjuncts Coalition (JUAC), represented by the Illinois Education Association/National Education Association (IEA-NEA). Contract remains in full force and effect through August 14, 2015.
7. Support and Technical Council, represented by AFT Local 604. Contract remains in full force and effect through June 30, 2016.

Benefits

Total benefit costs are budgeted to increase 8% from the previous year to cover health insurance and workers' compensation costs. The college is self-insured for both health insurance and workers' compensation claims and accounts for claim payments in its Self-Insurance Fund. Each department of the college with a covered employee is charged a premium based on expected claim experience. This premium is then deposited into the Self-Insurance Fund and used to pay actual claim costs as they are incurred. Currently, this fund has a projected reserve of three months of projected claims. Employee contributions represent 4.45% of the budgeted health insurance costs for FY15.

Capital Outlay

The replacement of aging physical plant equipment was included in the budget. The following explains in detail the capital items included in the budget.

Capital Outlay	<u>Amount</u>	<u>Strategic/Department Goal</u>
Facilities		Increase student success and completion. The Facility Service goal is to provide and maintain a physical environment that promotes the pursuit of academic excellence in teaching and research while continually improving the quality of our services to meet the public need.
Room Remodeling & Upgrades	\$ 60,000	
Furniture Replacements	25,000	
(2) Lawnmowers for Roads and Grounds	73,000	
(1) Campus Police Vehicle	30,000	
	<hr/>	
Total Capital Outlay	<u><u>\$ 188,000</u></u>	

Deferred Maintenance/Capital Renewal

Funding for repair and the upkeep of the college's aging buildings over the last 16 years has been severely restricted due to tax caps as well as no O & M rate increase since 1977. These funding restrictions caused a serious backlog of deferred maintenance. Prior strategic plans recognized this tremendous need and established the maintaining of current facilities as a quality improvement area. In 2003, the Board of Trustees initiated a comprehensive plan to address deferred maintenance issues. The plan included the issuance of \$9.7 million in debt certificates to reduce the backlog of deferred maintenance and the establishment of a capital assessment fee of \$2 beginning in fall 2003 with increases to \$3 in FY05 and to \$4 in FY06. This fee is projected to repay the \$9.7 million in debt certificates and generate annual funds to support ongoing maintenance issues. In FY05, an additional \$1 was added to the capital assessment fee to cover the cost of building a new parking lot.

A new master plan was unveiled in FY08 that was based on a detailed analysis of existing space, growth and needs. In November 2008, \$70 million in alternate revenue bonds were issued to support the master plan. To fund the debt service on this issuance, the capital assessment fee was increased an additional \$9 to a total of \$14 per credit hour for FY09. For FY11, the capital assessment fee was increased from \$14 to \$16, and in FY11, it was increased to \$17 per credit hour, which was the final planned increase, to provide further funding for the college's master plan.

In 2013, an update to the college's master plan was approved and during FY14 the capital assessment fee was increased an additional \$4 to a total of \$21 per credit hour. This additional revenue is projected to repay the \$45 million in alternate revenue bonds that were issued to build a multipurpose building and an expansion of the Romeoville Campus.

Summary

Joliet Junior College's Fiscal Year 2014-2015 budget as presented is a balanced operational budget that includes:

- Reallocation of existing resources to fund new requests
- Realistic projections in property tax revenues
- \$4 tuition increase
- No enrollment growth
- Emphasis on student success
- Responsible reserves
- Continued implementation of the master plan and addressing its impact on operating costs

The Fiscal Year 2014-2015 budget includes recommendations from the Strategic Planning process and related college initiatives and has been prepared in concert with the Three-Year Financial Plan presented in January 2014.

**FINANCIAL SUMMARY
and
TABLES**

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

SCHEDULE OF BUDGETED REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Year Ended June 30, 2015

	General		Special Revenue			Debt Service	Capital Projects	Proprietary		Nonexpendable Trust		Total
	Education	Operations and Maintenance	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Self Insurance	Working Cash		
REVENUES												
Local government	\$ 30,571,000	\$ 15,665,000	\$ -	\$ 91,000	\$ 556,000	\$ 5,968,195	\$ 1,090,000	\$ -	\$ -	\$ -	\$ -	\$ 53,941,195
Corporate personal property replacement taxes	1,675,000	-	-	-	-	-	-	-	-	-	-	1,675,000
Tuition and fees	29,243,000	-	-	-	-	-	5,943,000	7,476,745	-	-	-	42,662,745
Sales and service fees	-	-	-	-	-	-	-	8,851,956	12,500,000	-	-	21,351,956
State sources	8,250,000	-	11,207,937	-	-	-	24,500,000	-	-	-	-	43,957,937
Federal sources	35,000	-	28,166,025	-	-	1,668,072	-	-	-	-	-	29,869,097
Investment income	100,000	-	-	-	-	-	-	-	7,500	75,000	-	182,500
Miscellaneous	304,537	246,000	45,435	-	-	-	110,000	188,207	580,000	-	-	1,474,179
Total Revenues	70,178,537	15,911,000	39,419,397	91,000	556,000	7,636,267	31,643,000	16,516,908	13,087,500	75,000	-	195,114,609
EXPENDITURES												
Current:												
Instruction	41,888,132	-	2,471,532	-	-	-	24,500,000	3,888,439	-	-	-	72,748,103
Academic support	3,601,064	-	-	-	-	-	-	615,324	-	-	-	4,216,388
Student services	7,411,913	-	25,463,573	-	-	-	-	78,750	-	-	-	32,954,236
Public services	50,000	-	1,468,857	-	-	-	-	266,297	-	-	-	1,785,154
Operation and maintenance plant	-	12,499,285	-	-	-	15,811,415	58,123,000	-	-	-	-	86,433,700
Independent operation	-	-	-	-	-	-	-	9,773,984	13,087,500	-	-	22,861,484
General administration	5,844,828	-	10,000	-	66,500	-	-	-	-	-	-	5,921,328
Institutional support	11,123,513	836,715	10,428,636	226,000	1,839,500	-	28,750,275	1,730,000	-	-	-	54,934,639
Total Expenses	69,919,450	13,336,000	39,842,598	226,000	1,906,000	15,811,415	111,373,275	16,352,794	13,087,500	-	-	281,855,032
Revenues over (under) expenditures	259,087	2,575,000	(423,201)	(135,000)	(1,350,000)	(8,175,148)	(79,730,275)	164,114	-	75,000	-	(86,740,423)
NON-MANDATORY TRANSFERS												
Transfers in	164,114	-	423,201	-	-	8,494,725	2,575,000	229,057	-	-	-	11,886,097
Transfers (out)	(423,201)	(2,575,000)	-	-	-	-	(8,494,725)	(393,171)	-	-	-	(11,886,097)
Revenues and transfers in over (under) expenditures and transfers (out)	-	-	-	(135,000)	(1,350,000)	319,577	(85,650,000)	-	-	75,000	-	(86,740,423)
Fund Balance:												
July 1, 2014	17,700,000	4,250,000	2,640,000	135,000	1,350,000	13,400,000	85,650,000	8,360,000	3,350,000	6,220,000	-	143,055,000
June 30, 2015	\$ 17,700,000	\$ 4,250,000	\$ 2,640,000	\$ -	\$ -	\$ 13,719,577	\$ -	\$ 8,360,000	\$ 3,350,000	\$ 6,295,000	\$ -	\$ 56,314,577

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

BUDGETED EXPENDITURES BY OBJECT
Year Ended June 30, 2015

	General		Special Revenue			Debt Service	Capital Projects	Proprietary		Total
	Education	Operations and Maintenance	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Health Insurance	
EXPENDITURES										
Salaries	47,631,663	6,970,884	2,726,233	-	52,434	-	-	3,252,502	-	60,633,716
Employee benefits	11,094,790	2,063,828	634,084	-	64,066	-	-	766,861	12,585,500	27,209,129
Contractual services	1,747,987	633,685	102,984	91,000	25,000	-	4,614,000	1,758,918	500,000	9,473,574
Material and supplies	2,262,655	781,421	571,923	-	-	-	1,275	9,315,989	2,000	12,935,263
Conferences and meetings	692,721	50,404	106,537	-	-	-	-	228,939	-	1,078,601
Fixed charges	398,564	15,215	26,160	-	414,500	15,807,915	-	95,850	-	16,758,204
Utilities	3,000	2,432,563	1,900	-	-	-	-	107,173	-	2,544,636
Capital outlay	-	188,000	157,500	-	-	-	106,758,000	538,900	-	107,642,400
Other	<u>6,088,070</u>	<u>200,000</u>	<u>35,515,277</u>	<u>135,000</u>	<u>1,350,000</u>	<u>3,500</u>	<u>-</u>	<u>287,662</u>	<u>-</u>	<u>43,579,509</u>
Total Expenditures	<u>69,919,450</u>	<u>13,336,000</u>	<u>39,842,598</u>	<u>226,000</u>	<u>1,906,000</u>	<u>15,811,415</u>	<u>111,373,275</u>	<u>16,352,794</u>	<u>13,087,500</u>	<u>281,855,032</u>
TRANSFERS										
Transfers out	<u>423,201</u>	<u>2,575,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>8,494,725</u>	<u>393,171</u>	<u>-</u>	<u>11,886,097</u>
Total Expenditures and Transfers out	<u>\$ 70,342,651</u>	<u>\$ 15,911,000</u>	<u>\$ 39,842,598</u>	<u>\$ 226,000</u>	<u>\$ 1,906,000</u>	<u>\$ 15,811,415</u>	<u>\$ 119,868,000</u>	<u>\$ 16,745,965</u>	<u>\$ 13,087,500</u>	<u>\$ 293,741,129</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

COMBINED SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Years Ended June 30, 2015

	FY2013 Actual	FY2014 Budget	FY2015 Budget
REVENUES			
Local government	\$ 51,206,365	\$ 52,488,000	\$ 53,941,195
Corporate personal property replacement taxes	1,935,192	1,650,000	1,675,000
Tuition and fees	41,176,299	40,854,887	42,662,745
Sales and service fees	18,871,801	20,796,551	21,351,956
State sources	28,302,548	43,632,395	43,957,937
Federal sources	19,416,775	30,506,531	29,869,097
Investment income	(22,799)	185,000	182,500
Miscellaneous	1,857,333	1,424,785	1,474,179
Total Revenues	<u>162,743,514</u>	<u>191,538,149</u>	<u>195,114,609</u>
EXPENDITURES			
Current:			
Instruction	45,231,702	77,897,846	72,748,103
Academic support	3,506,459	3,868,619	4,216,388
Student services	22,969,668	32,797,147	32,954,236
Public services	1,793,002	1,927,903	1,785,154
Operation and maintenance plant	41,361,236	51,658,348	86,433,700
Independent operation	20,554,490	22,511,984	22,861,484
General administration	4,696,581	5,132,775	5,921,328
Institutional support	32,321,625	41,939,696	54,934,639
Total Expenses	<u>172,434,763</u>	<u>237,734,318</u>	<u>281,855,032</u>
Revenues over (under) expenditures	(9,691,249)	(46,196,169)	(86,740,423)
NON-MANDATORY TRANSFERS			
Proceeds from alternate revenue bonds	9,968,501	-	-
Transfers in	13,027,722	9,474,039	11,886,097
Transfers (out)	<u>(13,027,722)</u>	<u>(9,474,039)</u>	<u>(11,886,097)</u>
Revenues and transfers in over (under) expenditures and transfers (out)	277,252	(46,196,169)	(86,740,423)
Fund Balance:			
Beginning of Year	<u>108,437,361</u>	<u>105,599,000</u>	<u>143,055,000</u>
End of Year	<u>\$ 108,714,613</u>	<u>\$ 59,402,831</u>	<u>\$ 56,314,577</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

SCHEDULE OF BUDGETED REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Year Ended June 30, 2014

	General		Special Revenue		Debt Service	Capital Projects	Proprietary		Nonexpendable Trust		Total
	Education	Operations and	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Self Insurance	Working Cash	
		Maintenance									
REVENUES											
Local government	\$ 29,711,000	\$ 15,135,000	\$ -	\$ 91,000	\$ 846,000	\$ 5,615,000	\$ 1,090,000	\$ -	\$ -	\$ -	\$ 52,488,000
Corporate personal property replacement taxes	1,650,000	-	-	-	-	-	-	-	-	-	1,650,000
Tuition and fees	28,370,000	-	-	-	-	-	4,950,000	7,534,887	-	-	40,854,887
Sales and service fees	-	-	-	-	-	-	-	9,196,551	11,600,000	-	20,796,551
State sources	7,950,000	-	7,159,395	-	-	-	28,523,000	-	-	-	43,632,395
Federal sources	30,000	-	28,679,040	-	-	1,797,491	-	-	-	-	30,506,531
Investment income	100,000	-	-	-	-	-	-	-	10,000	75,000	185,000
Miscellaneous	305,000	246,000	20,000	-	-	-	110,000	232,785	511,000	-	1,424,785
Total Revenues	<u>68,116,000</u>	<u>15,381,000</u>	<u>35,858,435</u>	<u>91,000</u>	<u>846,000</u>	<u>7,412,491</u>	<u>34,673,000</u>	<u>16,964,223</u>	<u>12,121,000</u>	<u>75,000</u>	<u>191,538,149</u>
EXPENDITURES											
Current:											
Instruction	41,349,717	-	2,468,646	-	-	-	30,300,000	3,779,483	-	-	77,897,846
Academic support	3,232,295	-	-	-	-	-	-	636,324	-	-	3,868,619
Student services	7,075,098	-	25,641,299	-	-	-	-	80,750	-	-	32,797,147
Public services	48,000	-	1,615,628	-	-	-	-	264,275	-	-	1,927,903
Operation and maintenance plant	-	12,111,676	112,862	-	-	13,248,810	26,185,000	-	-	-	51,658,348
Independent operation	-	-	-	-	-	-	-	10,390,984	12,121,000	-	22,511,984
General administration	5,049,288	-	20,000	-	63,487	-	-	-	-	-	5,132,775
Institutional support	10,813,993	1,069,324	6,574,336	191,000	1,782,513	-	19,722,850	1,785,680	-	-	41,939,696
Total Expenses	<u>67,568,391</u>	<u>13,181,000</u>	<u>36,432,771</u>	<u>191,000</u>	<u>1,846,000</u>	<u>13,248,810</u>	<u>76,207,850</u>	<u>16,937,496</u>	<u>12,121,000</u>	<u>-</u>	<u>237,734,318</u>
Revenues over (under) expenditures	547,609	2,200,000	(574,336)	(100,000)	(1,000,000)	(5,836,319)	(41,534,850)	26,727	-	75,000	(46,196,169)
NON-MANDATORY TRANSFERS											
Proceeds from alternative revenue bonds	-	-	-	-	-	-	-	-	-	-	-
Transfers in	26,727	-	574,336	-	-	6,150,150	2,200,000	522,826	-	-	9,474,039
Transfers (out)	(574,336)	(2,200,000)	-	-	-	-	(6,150,150)	(549,553)	-	-	(9,474,039)
Revenues and transfers in over (under) expenditures and transfers (out)	-	-	-	(100,000)	(1,000,000)	313,831	(45,485,000)	-	-	75,000	(46,196,169)
Fund Balance:											
July 1, 2013	17,400,000	3,360,000	2,600,000	100,000	900,000	3,400,000	61,639,000	5,800,000	4,200,000	6,200,000	105,599,000
June 30, 2014	<u>\$ 17,400,000</u>	<u>\$ 3,360,000</u>	<u>\$ 2,600,000</u>	<u>\$ -</u>	<u>\$ (100,000)</u>	<u>\$ 3,713,831</u>	<u>\$ 16,154,000</u>	<u>\$ 5,800,000</u>	<u>\$ 4,200,000</u>	<u>\$ 6,275,000</u>	<u>\$ 59,402,831</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

SCHEDULE OF ACTUAL REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Year Ended June 30, 2013

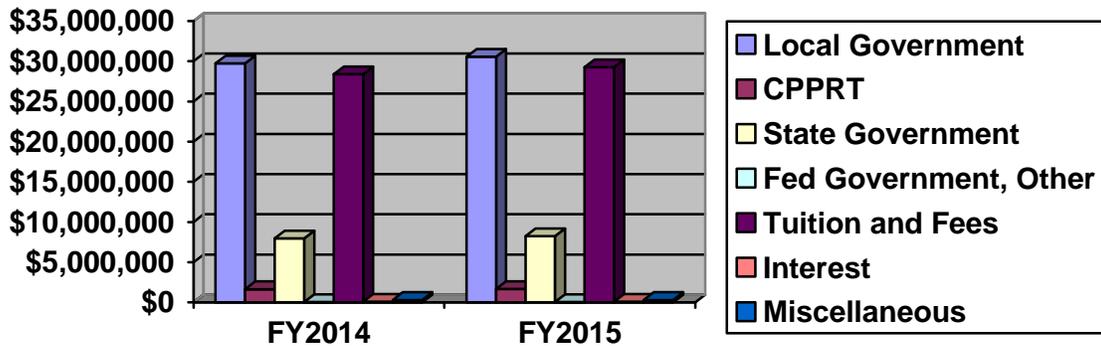
	General		Special Revenue		Debt Service	Capital Projects	Proprietary		Nonexpendable Trust		Total
	Education	Operations and Maintenance	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Self Insurance	Working Cash	
REVENUES											
Local government	\$ 28,785,129	\$ 14,994,155	\$ -	\$ 90,861	\$ 861,541	\$ 5,356,862	\$ 1,117,817	\$ -	\$ -	\$ -	\$ 51,206,365
Corporate personal property replacement taxes	1,935,192	-	-	-	-	-	-	-	-	-	1,935,192
Tuition and fees	28,733,354	-	-	-	-	-	4,944,166	7,498,779	-	-	41,176,299
Sales and service fees	-	-	-	-	-	-	-	8,608,585	10,263,216	-	18,871,801
State sources	7,739,665	-	20,562,883	-	-	-	-	-	-	-	28,302,548
Federal sources	72,326	-	17,576,911	-	-	1,767,538	-	-	-	-	19,416,775
Investment income	65,403	-	-	-	-	(155,398)	25,698	-	10,291	31,207	(22,799)
Miscellaneous	493,665	261,426	168,834	-	-	-	132,049	412,860	388,499	-	1,857,333
Total Revenues	67,824,734	15,255,581	38,308,628	90,861	861,541	6,969,002	6,219,730	16,520,224	10,662,006	31,207	162,743,514
EXPENDITURES											
Current:											
Instruction	38,901,920	-	2,720,635	-	-	-	-	3,609,147	-	-	45,231,702
Academic support	2,964,332	-	1,528	-	-	-	-	540,599	-	-	3,506,459
Student services	6,715,502	-	16,180,665	-	-	-	-	73,501	-	-	22,969,668
Public services	39,167	-	1,522,050	-	-	-	-	231,785	-	-	1,793,002
Operation and maintenance plant	-	10,777,468	188,448	-	-	12,487,554	17,907,766	-	-	-	41,361,236
Independent operation	-	-	64,114	-	-	-	-	9,406,853	11,083,523	-	20,554,490
General administration	4,627,238	-	11,429	-	57,914	-	-	-	-	-	4,696,581
Institutional support	9,825,549	1,241,454	18,128,998	87,116	538,938	-	1,060,691	1,438,879	-	-	32,321,625
Total Expenses	63,073,708	12,018,922	38,817,867	87,116	596,852	12,487,554	18,968,457	15,300,764	11,083,523	-	172,434,763
Revenues over (under) expenditures	4,751,026	3,236,659	(509,239)	3,745	264,689	(5,518,552)	(12,748,727)	1,219,460	(421,517)	31,207	(9,691,249)
NON-MANDATORY TRANSFERS											
Proceeds from alternative revenue bonds	-	-	539,990	-	-	9,968,501	6,650,000	571,881	-	-	9,968,501
Transfers in	-	-	-	-	-	5,265,851	(5,265,851)	(511,935)	-	-	13,027,722
Transfers (out)	(4,599,936)	(2,650,000)	-	-	-	-	-	-	-	-	(13,027,722)
Revenues and transfers in over (under) expenditures and transfers (out)	151,090	586,659	30,751	3,745	264,689	9,715,800	(11,364,578)	1,279,406	(421,517)	31,207	277,252
Fund Balance:											
July 1, 2012	17,566,350	3,660,528	2,611,563	132,461	1,086,607	3,684,037	62,647,981	7,086,953	3,769,369	6,191,512	108,437,361
June 30, 2013	\$ 17,717,440	\$ 4,247,187	\$ 2,642,314	\$ 136,206	\$ 1,351,296	\$ 13,399,837	\$ 51,283,403	\$ 8,366,359	\$ 3,347,852	\$ 6,222,719	\$ 108,714,613

EDUCATION FUND

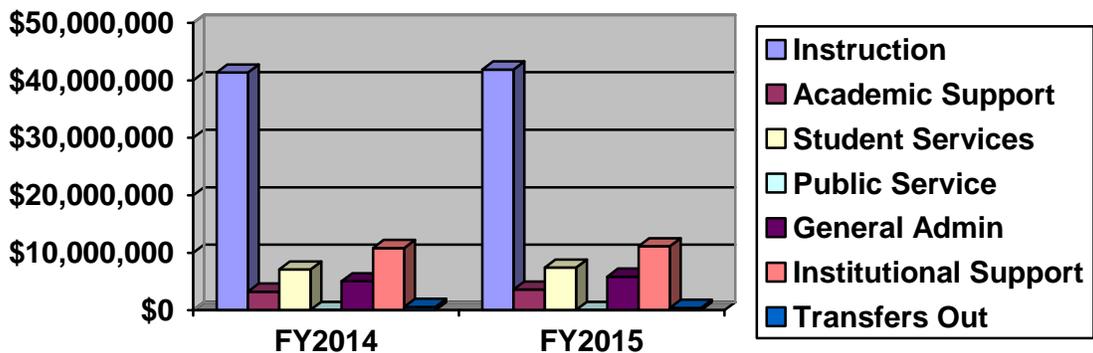
The Education Fund is established by Section 3-1 of the *Illinois Public Community College Act*. It is used to account for revenues and expenditures of the academic and service programs of the college. It includes the costs of instructional, administrative and service programs of the college. It includes the costs of instructional, administrative and professional salaries, supplies and movable equipment; library books and materials; maintenance of instructional and administrative equipment; and other costs pertaining to the educational program of the college.

The Education Fund is projected to increase 3.2% from FY14 to FY15.

Education Fund Revenues



Education Fund Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

EDUCATION FUND REVENUE
Year Ended June 30, 2015

	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget
REVENUES			
Local Government			
Property taxes	\$ 28,689,371	\$ 29,600,000	\$ 30,460,000
Chargeback revenue	80,804	100,000	100,000
Other	14,954	11,000	11,000
Total Local Government	<u>28,785,129</u>	<u>29,711,000</u>	<u>30,571,000</u>
CORPORATE PERSONAL PROPERTY TAXES	<u>1,935,192</u>	<u>1,650,000</u>	<u>1,675,000</u>
STATE GOVERNMENT			
ICCB Credit Hour Grants	7,086,664	7,300,000	7,600,000
ICCB Career and Technical Education	653,001	650,000	650,000
Total State Government	<u>7,739,665</u>	<u>7,950,000</u>	<u>8,250,000</u>
FEDERAL GOVERNMENT, OTHER	<u>72,326</u>	<u>30,000</u>	<u>35,000</u>
STUDENT TUITION AND FEES			
Tuition	28,564,294	28,200,000	29,000,000
Fees	169,060	170,000	243,000
Total Tuition and Fees	<u>28,733,354</u>	<u>28,370,000</u>	<u>29,243,000</u>
INTEREST	<u>65,403</u>	<u>100,000</u>	<u>100,000</u>
MISCELLANEOUS			
Facilities revenue	50	-	-
Administrative fee	-	175,000	174,537
Other revenue	493,615	130,000	130,000
Total Other Sources	<u>493,665</u>	<u>305,000</u>	<u>304,537</u>
Total Revenues	<u>67,824,734</u>	<u>68,116,000</u>	<u>70,178,537</u>
Transfers in	<u>-</u>	<u>26,727</u>	<u>164,114</u>
Total Revenues and Transfers in	<u>\$ 67,824,734</u>	<u>\$ 68,142,727</u>	<u>\$ 70,342,651</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

EDUCATION FUND EXPENDITURES
Year Ended June 30, 2015

	<u>FY 2013 Actual</u>	<u>FY 2014 Budget</u>	<u>FY 2015 Budget</u>
EXPENDITURES			
By Program:			
Instruction			
Salaries	\$ 31,975,111	\$ 33,348,343	\$ 33,404,183
Employee benefits	4,897,242	5,541,159	5,994,860
Contractual services	299,886	446,266	479,835
Material and supplies	243,802	359,724	326,611
Conferences and meetings	225,344	258,441	274,829
Fixed charges	79,282	82,034	84,064
Other	<u>1,181,253</u>	<u>1,313,750</u>	<u>1,323,750</u>
Total Instruction	<u>38,901,920</u>	<u>41,349,717</u>	<u>41,888,132</u>
Academic Support			
Salaries	2,161,012	2,315,045	2,622,917
Employee benefits	535,410	616,778	679,675
Contractual services	15,244	29,059	21,674
Material and supplies	233,571	253,325	258,710
Conferences and meetings	19,095	18,088	18,088
Other	<u>-</u>	<u>-</u>	<u>-</u>
Total Academic Support	<u>2,964,332</u>	<u>3,232,295</u>	<u>3,601,064</u>
Student Services			
Salaries	4,852,187	5,282,182	5,484,263
Employee benefits	1,243,915	1,453,527	1,585,761
Contractual services	27,245	56,085	56,085
Material and supplies	133,057	168,984	165,184
Conferences and meetings	72,943	84,800	89,600
Other	<u>386,155</u>	<u>29,520</u>	<u>31,020</u>
Total Student Services	<u>6,715,502</u>	<u>7,075,098</u>	<u>7,411,913</u>
Public Service			
Other	<u>39,167</u>	<u>48,000</u>	<u>50,000</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

EDUCATION FUND EXPENDITURES
Year Ended June 30, 2015

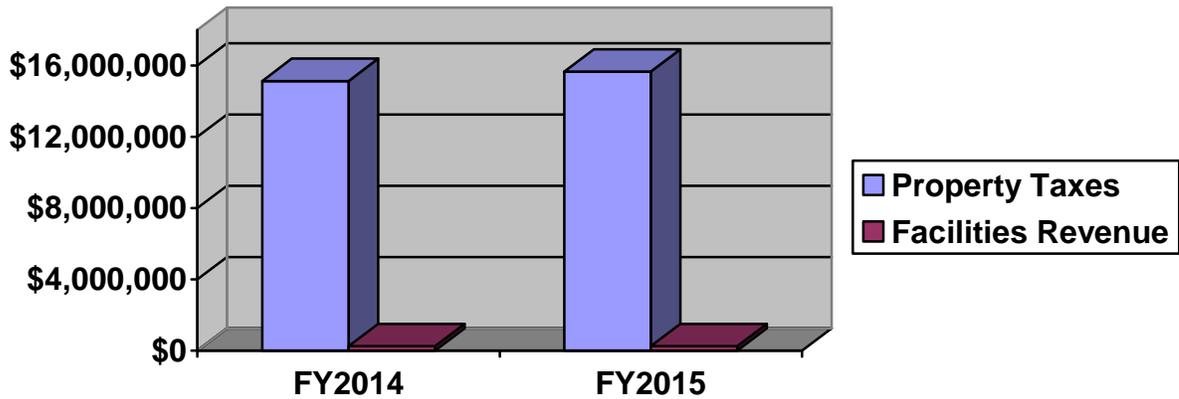
	<u>FY 2013 Actual</u>	<u>FY 2014 Budget</u>	<u>FY 2015 Budget</u>
General Administration			
Salaries	2,677,559	2,857,992	3,411,374
Employee benefits	764,171	855,335	1,111,997
Contractual services	237,190	345,868	323,168
Material and supplies	580,729	568,770	580,866
Conferences and meetings	88,658	114,923	121,023
Fixed charges	273,970	289,600	289,600
Other	4,961	16,800	6,800
Total General Administration	<u>4,627,238</u>	<u>5,049,288</u>	<u>5,844,828</u>
Institutional Support			
Salaries	2,244,316	2,728,579	2,708,926
Employee benefits	1,445,041	1,703,806	1,722,497
Contractual services	616,109	686,125	867,225
Material and supplies	794,994	938,084	931,284
Conferences and meetings	137,447	189,181	189,181
Fixed charges	7,482	23,718	24,900
Utilities	-	3,000	3,000
Other	4,580,160	4,541,500	4,676,500
Total Institutional Support	<u>9,825,549</u>	<u>10,813,993</u>	<u>11,123,513</u>
Total Expenditures	<u>63,073,708</u>	<u>67,568,391</u>	<u>69,919,450</u>
Transfers out	<u>4,599,936</u>	<u>574,336</u>	<u>423,201</u>
Total Expenditures and Transfers Out	<u>\$ 67,673,644</u>	<u>\$ 68,142,727</u>	<u>\$ 70,342,651</u>

OPERATIONS AND MAINTENANCE FUND

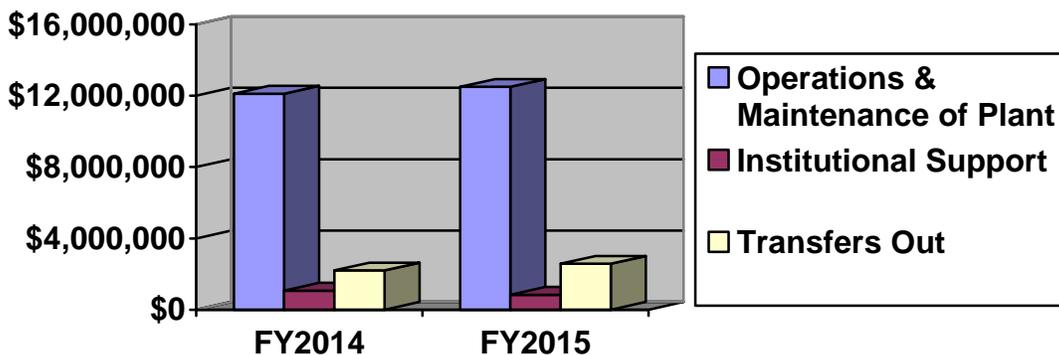
The Operations and Maintenance Fund is established by Section 3-1 and Section 3-20.3 of the *Illinois Public Community College Act*. It used to account for expenditures for the improvement, maintenance, repair or benefit of buildings and property, including the cost of interior decorating, and the installation, improvement, repair, replacement, and maintenance of building fixtures, rental of buildings and property for community and college purposes; salaries of custodians, engineers and related support staff; all costs of fuel, lights, gas, water, telephone services, and custodial supplies and equipment; and the costs of professional surveys of the condition of college buildings.

The Operation and Maintenance Fund is projected to increase 3.5% from FY14 to FY15.

Operations and Maintenance Revenue



Operations and Maintenance Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

OPERATIONS & MAINTENANCE FUND REVENUE
Year Ended June 30, 2015

	FY 2013 <u>Actual</u>	FY 2014 <u>Budget</u>	FY 2015 <u>Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 14,994,155	\$ 15,135,000	\$ 15,665,000
MISCELLANEOUS			
Facilities revenue	256,457	246,000	246,000
Other revenue	<u>4,969</u>	<u>-</u>	<u>-</u>
Total Other Sources	<u>261,426</u>	<u>246,000</u>	<u>246,000</u>
Total Revenues	<u>\$ 15,255,581</u>	<u>\$ 15,381,000</u>	<u>\$ 15,911,000</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

OPERATIONS & MAINTENANCE FUND EXPENDITURES
Year Ended June 30, 2015

	<u>FY 2013</u> Actual	<u>FY 2014</u> Budget	<u>FY 2015</u> Budget
EXPENDITURES			
By Program:			
Operation and Maintenance Plant			
Salaries	\$ 6,075,928	\$ 6,629,278	\$ 6,794,968
Employee benefits	1,582,692	1,828,706	2,037,660
Contractual services	478,328	604,381	632,085
Material and supplies	678,500	764,004	776,120
Conferences and meetings	36,444	43,539	44,704
Fixed charges	3,522	3,441	3,441
Utilities	1,827,100	2,127,127	2,107,307
Capital outlay	94,954	110,500	103,000
Other	<u>-</u>	<u>-</u>	<u>-</u>
 Total Operation and Maintenance Plant	 <u>10,777,468</u>	 <u>12,111,676</u>	 <u>12,499,285</u>
 Institutional Support			
Salaries	168,757	171,831	175,916
Employee benefits	22,015	24,280	26,168
Contractual services	1,032	1,600	1,600
Material and supplies	3,293	7,242	5,301
Conferences and meetings	4,721	5,700	5,700
Fixed charges	618,344	9,795	11,774
Utilities	390,449	414,876	325,256
Capital outlay	31,785	234,000	85,000
Other	<u>1,058</u>	<u>200,000</u>	<u>200,000</u>
 Total Institutional Support	 <u>1,241,454</u>	 <u>1,069,324</u>	 <u>836,715</u>
 Total Expenditures	 <u>12,018,922</u>	 <u>13,181,000</u>	 <u>13,336,000</u>
 Transfers out	 <u>2,650,000</u>	 <u>2,200,000</u>	 <u>2,575,000</u>
 Total Expenditures and Transfers Out	 <u>\$ 14,668,922</u>	 <u>\$ 15,381,000</u>	 <u>\$ 15,911,000</u>

RESTRICTED PURPOSES FUND

The Restricted Purposes Fund is established by ICCB Rules 1501.508 and 1501.509. It is used for the purpose of accounting for monies that have external restrictions regarding their use. Examples of accounts in this fund are Illinois Community College Board grants and federal and state student financial assistance grants. It is the college's practice to not budget for grants until authorization is received from the granting agency.

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

RESTRICTED PURPOSE FUND REVENUE
Year Ended June 30, 2015

	<u>FY 2013 Actual</u>	<u>FY 2014 Budget</u>	<u>FY 2015 Budget</u>
REVENUES			
STATE GOVERNMENT			
Career and Technical Education	53,023	49,840	\$ 49,000
Adult Education - State Basic	496,525	496,525	523,064
Adult Education - Public Assistance	158,881	158,881	144,651
Adult Education - Performance	303,281	303,281	309,987
On-behalf payment - SURS	17,583,013	6,000,000	10,000,000
Illinois Student Assistance Commission	1,748,611	-	-
Other sources	<u>219,549</u>	<u>150,868</u>	<u>181,235</u>
Total State Government	<u>20,562,883</u>	<u>7,159,395</u>	<u>11,207,937</u>
FEDERAL GOVERNMENT			
Dept. of Education	16,082,382	26,759,804	26,659,294
Dept. of Health and Human Services	287,685	195,039	363,469
Dept. of Labor	1,043,903	1,329,676	1,012,388
Small Business Administration	96,035	22,325	-
National Science Foundation	-	-	-
Other	<u>66,906</u>	<u>372,196</u>	<u>130,874</u>
Total Federal Government	<u>17,576,911</u>	<u>28,679,040</u>	<u>28,166,025</u>
MISCELLANEOUS	<u>168,834</u>	<u>20,000</u>	<u>45,435</u>
Total Revenues	<u>38,308,628</u>	<u>35,858,435</u>	<u>39,419,397</u>
Transfers in	<u>539,990</u>	<u>574,336</u>	<u>423,201</u>
Total Revenues and Transfers In	<u>\$ 38,848,618</u>	<u>\$ 36,432,771</u>	<u>\$ 39,842,598</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

RESTRICTED PURPOSE FUND EXPENDITURES
Year Ended June 30, 2015

	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget
EXPENDITURES			
By Program:			
Instruction			
Salaries	\$ 1,487,869	\$ 1,418,503	\$ 1,527,679
Employee benefits	232,173	241,372	242,623
Contractual services	77,480	52,400	22,735
Material and supplies	378,534	351,897	348,268
Conferences and meetings	114,565	97,250	67,062
Fixed charges	26,315	30,460	26,160
Utilities	159	250	400
Capital outlay	285,738	216,000	139,500
Other	117,802	60,514	97,105
Total Instruction	<u>2,720,635</u>	<u>2,468,646</u>	<u>2,471,532</u>
Academic Support			
Material and supplies	1,528	-	-
Student Services			
Salaries	167,322	298,060	215,934
Employee benefits	-	16,653	3,000
Contractual services	1,000	72,192	25,000
Material and supplies	9,176	24,121	11,500
Conferences and meetings	8,417	46,002	8,000
Capital outlay	-	-	-
Other	15,994,750	25,184,271	25,200,139
Total Student Services	<u>16,180,665</u>	<u>25,641,299</u>	<u>25,463,573</u>
Public Service			
Salaries	765,483	687,326	722,825
Employee benefits	210,988	251,830	285,421
Contractual services	44,167	24,150	23,925
Material and supplies	189,498	196,873	180,513
Conferences and meetings	16,558	34,049	25,575
Utilities	-	100	-
Capital outlay	91,998	250,795	18,000
Other	203,358	170,505	212,598
Total Public Service	<u>1,522,050</u>	<u>1,615,628</u>	<u>1,468,857</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

RESTRICTED PURPOSE FUND EXPENDITURES
Year Ended June 30, 2015

	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget
Operation and Maintenance Plant			
Salaries	36,803	10,611	-
Employee benefits	15,222	3,776	-
Contractual services	34,389	63,175	-
Material and supplies	74,450	18,543	-
Conferences and meetings	14	-	-
Capital Outlay	4,627	3,992	-
Other	22,943	12,765	-
Total Operations and Maintenance Plant	188,448	112,862	-
Independent Operations			
Salaries	20,965	-	-
Employee benefits	2,237	-	-
Material and supplies	4,450	-	-
Conferences and meetings	1,021	-	-
Other	35,441	-	-
Total Independent Operations	64,114	-	-
General Administration			
Contractual services	11,429	20,000	10,000
Other	-	-	-
Total General Administration	11,429	20,000	10,000
Institutional Support			
Salaries	351,221	375,620	259,795
Employee benefits	112,628	129,350	103,040
Contractual services	28,285	18,324	21,324
Material and supplies	32,159	36,642	31,642
Conferences and meetings	15,582	12,900	5,900
Utilities	115	1,500	1,500
Other	17,589,008	6,000,000	10,005,435
Total Institutional Support	18,128,998	6,574,336	10,428,636
Total Expenditures	38,817,867	36,432,771	39,842,598
Transfers out	-	-	-
Total Expenditures and Transfers Out	\$ 38,817,867	\$ 36,432,771	\$ 39,842,598

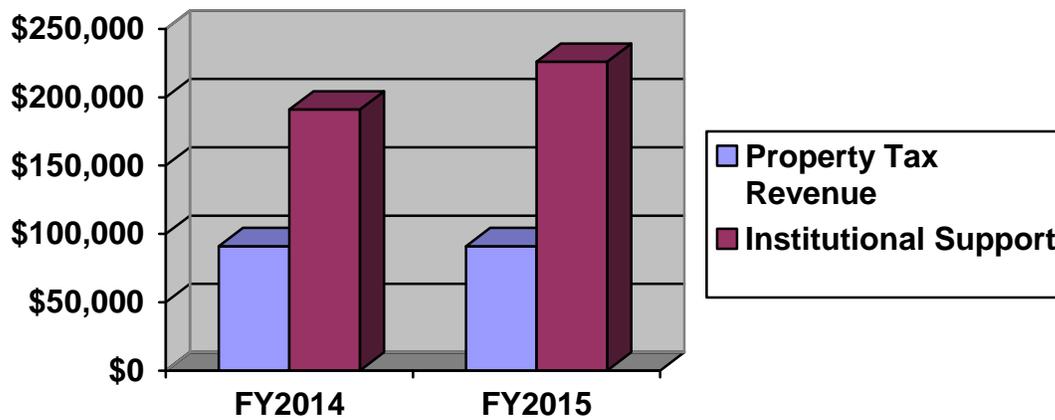
AUDIT FUND

The Audit Fund is established by 50 ILCS310/9 of the *Illinois Compiled Statutes* for recording the payment of auditing expenses. Annually, the college levies separately for and collects property taxes for payment of the annual audit of its financial statements. This fund is used to account for this levy and the related audit expenses.

Change in Fund Balance

The college budgets expenditures equal to all available funds including estimated fund balance by budgeting a contingency expenditure equal to beginning fund balance. The budgeted contingency would only be spent on an unplanned need. Based on the college's financial projections, the future resources are adequate to properly maintain the college's Audit fund.

Audit Fund Revenue and Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUDIT FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2015

	<u>FY 2013 Actual</u>	<u>FY 2014 Budget</u>	<u>FY 2015 Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 90,861	\$ 91,000	\$ 91,000
EXPENDITURES			
Institutional Support			
Contractual services	87,116	91,000	91,000
Other	<u>-</u>	<u>100,000</u>	<u>135,000</u>
Total Institutional Support	<u>\$ 87,116</u>	<u>\$ 191,000</u>	<u>\$ 226,000</u>

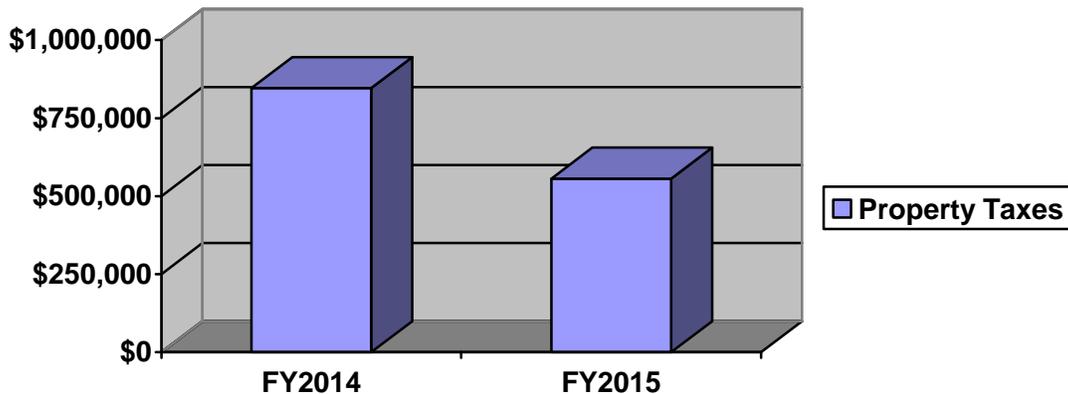
LIABILITY, PROTECTION AND SETTLEMENT FUND

The Liability, Protection and Settlement Fund is established by 745 ILCS 10/9-107 and 40 ILCS 5/21-110.1 of *Illinois Compiled Statutes*. It includes the tort liability, property insurance, Medicare taxes, Social Security taxes (FICA), and unemployment insurance.

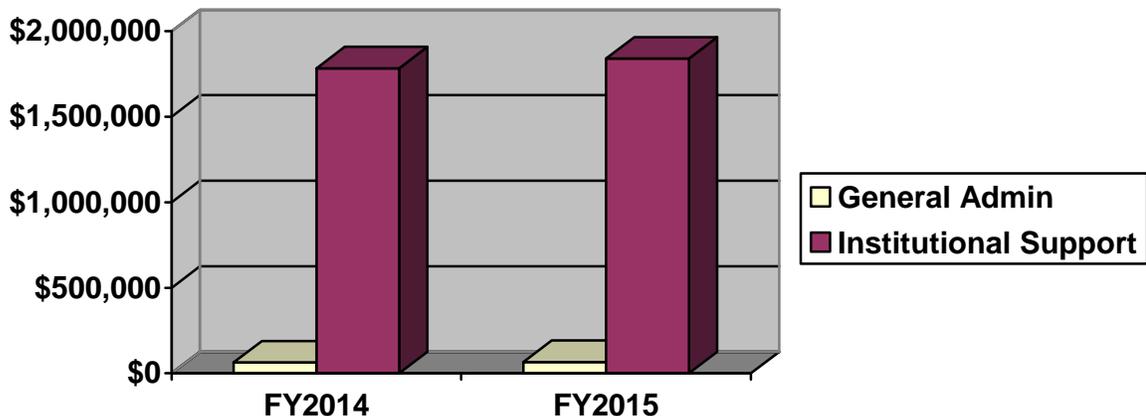
Change in Fund Balance

The college budgets expenditures equal to all available funds including estimated fund balance by budgeting a contingency expenditure equal to beginning fund balance. The budgeted contingency would only be spent on an unplanned need or tort settlement. Based on the college's financial projections, the future resources are adequate to properly maintain the college's Liability Protection and Settlement Fund.

Liability, Protection & Settlement Revenue



Liability, Protection & Settlement Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

LIABILITY, PROTECTION & SETTLEMENT FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2015

	<u>FY 2013 Actual</u>	<u>FY 2014 Budget</u>	<u>FY 2015 Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 861,541	\$ 846,000	\$ 556,000
Total Revenues	<u>\$ 861,541</u>	<u>\$ 846,000</u>	<u>\$ 556,000</u>
EXPENDITURES			
General Administration			
Salaries	47,315	51,306	52,434
Employee benefits	<u>10,599</u>	<u>12,181</u>	<u>14,066</u>
Total General Administration	<u>57,914</u>	<u>63,487</u>	<u>66,500</u>
Institutional Support			
Employee benefits	26,777	120,000	50,000
Contractual services	6,781	110,000	25,000
Fixed charges	505,380	552,513	414,500
Other	<u>-</u>	<u>1,000,000</u>	<u>1,350,000</u>
Total Institutional Support	<u>538,938</u>	<u>1,782,513</u>	<u>1,839,500</u>
Total Expenditures	<u>\$ 596,852</u>	<u>\$ 1,846,000</u>	<u>\$ 1,906,000</u>

GENERAL OBLIGATION BOND FUND

The General Obligation Bond Fund is used to account for payment of principal, interest and related charges on any outstanding bonds or debt. Bonds outstanding are:

- General Obligation Bond (Alternative Revenue Source), Series 2008, used for the support of the Master Plan.
- General Obligation Bond, Series 2009A and Series 2009B, used for the support of the Master Plan.
- General Obligation Refunding Bond, Series 2012, used to gain additional overall savings.
- General Obligation Refunding Bond, Series 2013A, used to gain additional overall savings for the college.
- General Obligation Bond (Alternative Revenue Source), Series 2013B, used for the support of a new multipurpose facility and for improvements to the Romeoville campus.

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

GENERAL OBLIGATION BOND FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2015

	<u>FY 2013 Actual</u>	<u>FY 2014 Budget</u>	<u>FY 2015 Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 5,356,862	\$ 5,615,000	\$ 5,968,195
FEDERAL GOVERNMENT			
Treasury Department	<u>1,767,538</u>	<u>1,797,491</u>	<u>1,668,072</u>
INTEREST	<u>(155,398)</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>6,969,002</u>	<u>7,412,491</u>	<u>7,636,267</u>
Proceeds from alternate revenue bonds	9,968,501	-	
Transfers in	<u>5,265,851</u>	<u>6,150,150</u>	<u>8,494,725</u>
Total Revenues and Other Sources	<u>\$ 22,203,354</u>	<u>\$ 13,562,641</u>	<u>\$ 16,130,992</u>
EXPENDITURES			
Operation and Maintenance Plant			
Fixed charges	12,387,970	13,246,510	15,807,915
Other	<u>99,584</u>	<u>2,300</u>	<u>3,500</u>
Total Operation and Maintenance Plant	<u>12,487,554</u>	<u>13,248,810</u>	<u>15,811,415</u>
Total Expenditures	<u>\$ 12,487,554</u>	<u>\$ 13,248,810</u>	<u>\$ 15,811,415</u>

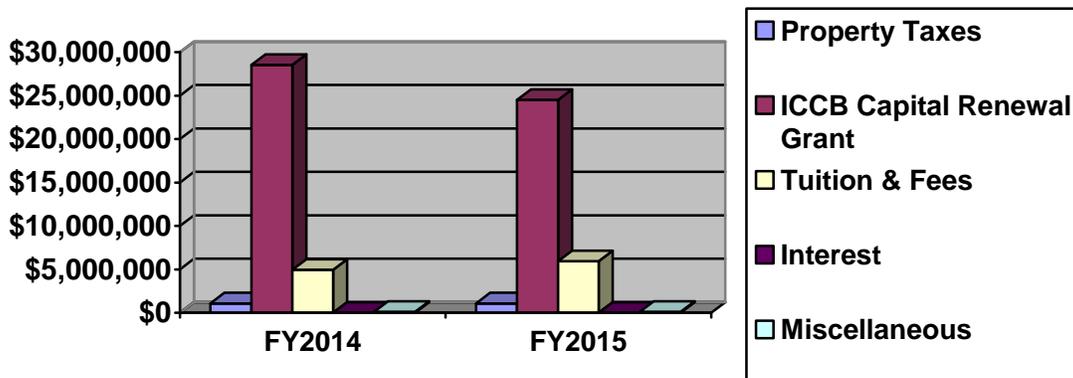
OPERATIONS AND MAINTENANCE FUND (RESTRICTED)

The Operations and Maintenance Fund (Restricted) is used to account for monies restricted for building purposes and site acquisition. The term “Construction Fund” is often used to refer to this fund. Various types of restricted funds are accounted for within this fund. They include Health, Life Safety Funds, Illinois Community College Board Deferred Maintenance Grant, Capital Development Board grants and funds restricted by board resolution to be used for building proposes.

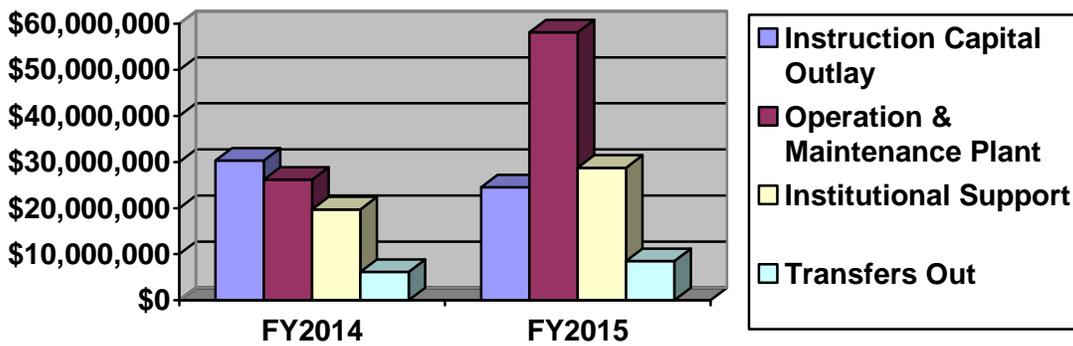
Change in Fund Balance

The college budgets expenditures equal to all available funds including estimated fund balance as the college is spending the proceeds from the 2008, 2009A and 2009B bond issues. Based on the college’s financial projections, the future resources are adequate to properly maintain the college’s buildings and infrastructures.

Operations & Maintenance (Restricted) Revenue



Operations & Maintenance (Restricted) Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

OPERATIONS & MAINTENANCE (RESTRICTED) FUND REVENUE
Year Ended June 30, 2015

	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget
REVENUES			
Local Government			
Property taxes	\$ 1,117,817	\$ 1,090,000	\$ 1,090,000
STATE GOVERNMENT			
ICCB Capital Renewal grant	-	28,523,000	24,500,000
Other sources	-	-	-
Total State Government	-	28,523,000	24,500,000
STUDENT TUITION AND FEES			
Fees	4,944,166	4,950,000	5,943,000
INTEREST	25,698	-	-
MISCELLANEOUS	132,049	110,000	110,000
Total Revenues	6,219,730	34,673,000	31,643,000
Transfers in	6,650,000	2,200,000	2,575,000
Total Revenues and Other Sources	\$ 12,869,730	\$ 36,873,000	\$ 34,218,000

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

OPERATIONS & MAINTENANCE (RESTRICTED) FUND EXPENDITURES
Year Ended June 30, 2015

	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget
EXPENDITURES			
By Program:			
Instruction			
Capital outlay	-	30,300,000	24,500,000
Total Instruction	-	30,300,000	24,500,000
Operation and Maintenance Plant			
Contractual services	2,869,186	2,995,000	3,399,000
Fixed charges	17,850	-	-
Capital outlay	15,020,730	23,190,000	54,724,000
Other expenditures	-	-	-
Total Operation and Maintenance Plant	17,907,766	26,185,000	58,123,000
Institutional Support			
Contractual services	1,034,290	1,420,000	1,215,000
Material and supplies	-	2,850	1,275
Capital outlay	26,401	18,300,000	27,534,000
Total Institutional Support	1,060,691	19,722,850	28,750,275
Total Expenditures	18,968,457	76,207,850	111,373,275
Transfers out	5,265,851	6,150,150	8,494,725
Total Expenditures and Transfers Out	\$ 24,234,308	\$ 82,358,000	\$ 119,868,000

AUXILIARY ENTERPRISE FUND

The Auxiliary Enterprise Fund is established by Section 3-31.1 of the *Illinois Public Community College Act*. It is used to account for college services where a fee is charged and the activity is intended to be self-supporting. Examples of accounts in this fund include food service, bookstore, Renaissance Center, childcare facility, intercollegiate athletics, and non-credit instruction.

	Food Service	Bookstore	Renaissance Center	Childcare	Automotive	Greenhouse
Revenue:						
Sales	1,771,546	6,211,949	185,431	94,500	368,286	104,000
Fees	-	-	77,000	-	-	-
Misc.	20,000	-	1,500	-	-	-
Transfer in	-	-	-	74,782	-	117,665
Total	1,791,546	6,211,949	263,931	169,282	368,286	221,665
Expenditures	1,791,546	5,893,560	263,931	169,282	368,286	221,665
Transfer out	-	318,389	-	-	-	-
Total	1,791,546	6,211,949	263,931	169,282	368,286	221,665

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUXILIARY FUND REVENUE
Year Ended June 30, 2015

	<u>FY 2013 Actual</u>	<u>FY 2014 Budget</u>	<u>FY 2015 Budget</u>
REVENUES			
STUDENT TUITION AND FEES			
Fees	\$ 7,498,779	\$ 7,534,887	\$ 7,476,745
SALES AND SERVICE FEES			
Food Service	1,569,112	1,687,693	1,771,546
Bookstore	5,958,628	6,211,949	6,211,949
Renaissance Center	492,130	699,298	185,431
Childcare	102,176	75,457	94,500
Automotive	234,975	346,360	368,286
Greenhouse	123,710	104,000	104,000
Other	127,854	71,794	116,244
Total Sales and Service Fees	<u>8,608,585</u>	<u>9,196,551</u>	<u>8,851,956</u>
MISCELLANEOUS			
Facilities revenue	2,664	2,625	2,625
Other revenue	410,196	230,160	185,582
Total Other Sources	<u>412,860</u>	<u>232,785</u>	<u>188,207</u>
Total Revenues	<u>16,520,224</u>	<u>16,964,223</u>	<u>16,516,908</u>
Transfers in	<u>571,881</u>	<u>522,826</u>	<u>229,057</u>
Total Revenues and Transfers In	<u>\$ 17,092,105</u>	<u>\$ 17,487,049</u>	<u>\$ 16,745,965</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUXILIARY FUND EXPENDITURES
Year Ended June 30, 2015

	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget
EXPENDITURES			
By Program:			
Instruction			
Salaries	\$ 970,116	\$ 904,158	\$ 936,176
Employee benefits	145,708	186,730	226,962
Contractual services	768,729	976,296	983,683
Material and supplies	1,375,957	1,617,280	1,642,099
Conferences and meetings	51,896	66,100	67,400
Fixed charges	-	300	300
Utilities	689	2,450	2,450
Capital outlay	268,385	-	-
Other	27,667	26,169	29,369
Total Instruction	3,609,147	3,779,483	3,888,439
Academic Support			
Salaries	71,818	146,795	112,156
Employee benefits	77	324	25,500
Contractual services	114,839	126,348	198,668
Material and supplies	341,125	339,237	260,380
Conferences and meetings	12,740	18,620	18,620
Capital outlay	-	5,000	-
Total Academic Support	540,599	636,324	615,324
Student Services			
Salaries	-	48,350	90
Contractual services	52,567	-	46,850
Material and supplies	16,348	26,600	24,850
Conferences and meetings	2,336	2,050	2,050
Other	2,250	3,750	4,910
Total Student Services	73,501	80,750	78,750

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUXILIARY FUND EXPENDITURES
Year Ended June 30, 2015

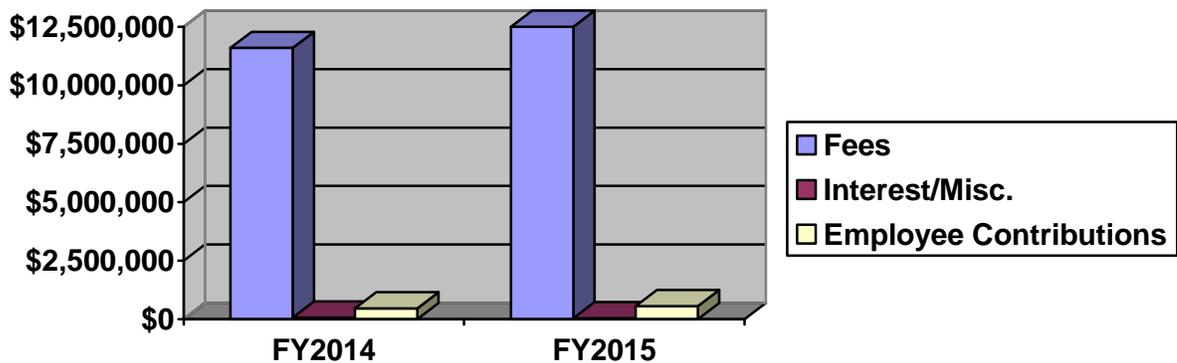
	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget
Public Service			
Salaries	1,470	10,000	26,351
Employee benefits	1	1,000	13,880
Contractual services	3,254	53,500	25,500
Material and supplies	152,735	158,131	158,922
Conferences and meetings	8,732	7,644	7,644
Capital outlay	56,541	30,000	30,000
Other	9,052	4,000	4,000
Total Public Service	<u>231,785</u>	<u>264,275</u>	<u>266,297</u>
Independent Operation			
Salaries	2,178,384	2,532,469	2,177,729
Employee benefits	405,434	475,026	500,519
Contractual services	187,745	205,955	212,075
Material and supplies	6,195,789	6,665,210	6,430,780
Conferences and meetings	53,609	131,668	133,225
Fixed charges	177,993	153,000	95,550
Utilities	472	4,723	4,723
Other	207,427	222,933	219,383
Total Independent Operation	<u>9,406,853</u>	<u>10,390,984</u>	<u>9,773,984</u>
Institutional Support			
Contractual services	196,052	523,142	292,142
Material and supplies	628,611	738,958	798,958
Conferences and meetings	3,568	4,000	-
Utilities	-	-	100,000
Capital outlay	360,870	483,900	508,900
Other	249,778	35,680	30,000
Total Institutional Support	<u>1,438,879</u>	<u>1,785,680</u>	<u>1,730,000</u>
Total Expenditures	<u>15,300,764</u>	<u>16,937,496</u>	<u>16,352,794</u>
Transfers out	<u>511,935</u>	<u>549,553</u>	<u>393,171</u>
Total Expenditures and Transfers Out	<u>\$ 15,812,699</u>	<u>\$ 17,487,049</u>	<u>\$ 16,745,965</u>

SELF-INSURANCE FUND

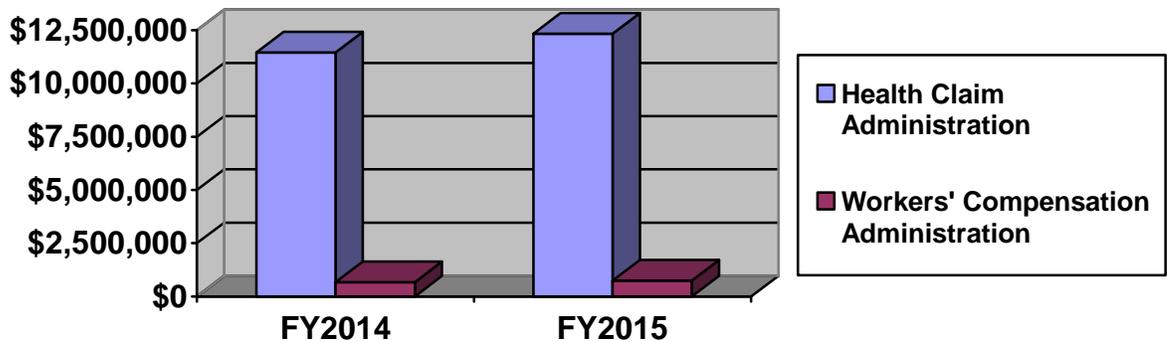
The college is self-insured for medical, vision, dental insurance, and workers' compensation claims for its employees. Funding is provided by a charge to individual department budgets, an employee contribution thru payroll, and interest earned on reserves. These charges represent the source of revenue for this fund.

The expenditures for this fund include medical, vision, dental claims, and workers' compensation claims paid on behalf of the participants. The college also maintains stop-loss coverage for individual medical claims over \$100,000 and in the aggregate for medical claims over \$5,100,000. For workers' compensation claims, the current stop-loss limits are \$350,000 specific and \$1,000,000 in the aggregate.

Self-Insurance Revenue



Self-Insurance Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

**SELF-INSURANCE FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2015**

	<u>FY 2013 Actual</u>	<u>FY 2014 Budget</u>	<u>FY 2015 Budget</u>
REVENUES			
SALES AND SERVICE FEES			
Fees	\$ 10,263,216	\$ 11,600,000	\$ 12,500,000
INTEREST	10,291	10,000	7,500
MISCELLANEOUS			
Employee Contributions	286,866	457,000	550,000
Other revenue	<u>101,633</u>	<u>54,000</u>	<u>30,000</u>
Total Other Sources	<u>388,499</u>	<u>511,000</u>	<u>580,000</u>
Total Revenues	<u>\$ 10,662,006</u>	<u>\$ 12,121,000</u>	<u>\$ 13,087,500</u>
EXPENDITURES			
By Program:			
Health Claims Administration			
Employee benefits	\$ 9,904,632	\$ 10,969,000	\$ 11,836,000
Contractual services	442,208	480,000	500,000
Material and supplies	<u>-</u>	<u>2,000</u>	<u>2,000</u>
Total Health Claims Administration	<u>10,346,840</u>	<u>11,451,000</u>	<u>12,338,000</u>
Workers Compensation Administration			
Employee benefits	<u>736,683</u>	<u>670,000</u>	<u>749,500</u>
Total Expenditures	<u>\$ 11,083,523</u>	<u>\$ 12,121,000</u>	<u>\$ 13,087,500</u>

WORKING CASH FUND

The Working Cash Fund is to account for the proceeds of three working cash bond issues. In 1972, 1976, and 1985, the college issued \$1,000,000, \$775,000 and \$3,000,000, respectively, in working cash bonds. The bonds were levied for and repaid through property tax revenue. The bonds have been fully repaid, and this fund represents the proceeds plus interest earned from these bonds.

The purpose of the Working Cash Fund is to give the college resources to meet payroll and operating expenses while waiting for the receipts from property tax levies. The Board of Trustees votes on a resolution every year to allow the college treasurer to borrow from this fund. At the end of each fiscal year, it is the college's policy to repay this fund from property tax receipts.

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

WORKING CASH REVENUE AND EXPENDITURES
Year Ended June 30, 2015

	<u>FY 2013 Actual</u>	<u>FY 2014 Budget</u>	<u>FY 2015 Budget</u>
REVENUES			
Interest	<u>\$ 31,207</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>
EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GRANTS

GRANTS

The major source of grant funding for Joliet Junior College is through the Illinois Community College Board. Another major source of grant funding is the Federal government, including the Departments of Education, Justice, Labor, Agriculture and the National Science Foundation. The College also receives grant funding from the following Illinois state agencies:

- 1) Illinois Department of Commerce and Economic Opportunity
- 2) Illinois Board of Higher Education
- 3) Illinois Department of Human Services
- 4) Illinois Emergency Management Agency
- 5) Illinois Secretary of State
- 6) Illinois State Board of Education

Unfortunately for all public institutions in the state of Illinois funding from the state has been delayed. Monies owed are not being paid in a timely manner. This negatively impacts cash flow and the ability of the College to provide new programs. The College is currently exploring and employing sustainability efforts to be more cost efficient.

Joliet Junior College has received an increasing amount of funding from the Workforce Investment Act (WIA) through the Workforce Services Division of Will County and the Grundy Livingston Kankakee Workforce Board. WIA is designed to meet the needs of job seekers and employers by providing funds for training and education, thus creating a skilled workforce. In FY10, Joliet Junior College received grants for dislocated workers and underemployed adults and youths. Funding for the workforce grants is expected to continue into FY15 and beyond. Joliet Junior College has received stimulus funding through the American Recovery and Reinvestment Act of 2009. The Federal stimulus funds are used to provide job training for adults, dislocated workers, and youth. Unfortunately, the stimulus funds have ceased. Accountability has become a major focus of the grant-funding agencies. It is essential to meet the customers' needs and ensure proper use of funding.

Joliet Junior College is fortunate to be in a consortium of twenty one community colleges receiving the Department of Labor Trade Adjustment Assistance Community College and Career Training (TAACCCT) grant. It is a four year grant, ending September 2016, which provides community colleges the funds to expand and improve the delivery of education and career training programs which can be completed in two years or less. The goal is to prepare program participants for employment in high-wage, high-skill occupations. Joliet Junior College's share is \$525,769 which is being used to remodel welding labs and purchase new equipment for its manufacturing programs.

The College received approval for new funding initiatives that will start in FY15. The National Science Foundation awarded Joliet Junior College a grant of \$199,253 for the project entitled Integrating Sustainability Through Technical Education under NSF's Advanced Technical Education (ATE) Program. It is a three year grant and the project's primary objective is to integrate sustainable energy technology practices within technical

programs at the College and implement a new Certificate in Sustainable Energy Technology. The second objective of the project is to develop pathways for entry into the emerging sustainable energy field by providing intensive project based learning and dual credit enrollment opportunities for students in grades 7-12, as well as professional development for middle school and high school teachers.

The College also just recently received a \$315,450 grant from the Illinois Emergency Management Agency called the Illinois School Security and Campus Safety Grant. The funding is considered one of the highest awards of all the community colleges in the State. The purpose of the program is to establish a baseline security level at each eligible public elementary, secondary and post-secondary school located in the State of Illinois. JJC's Campus Police department will use the funds to enhance radio communications by purchasing new interoperable radios and security cameras for the Main and Romeoville campuses. The funds will also be used to expand the Emergency Panic Alarm System for the Main, City Center and Romeoville campuses.

All grants are established using individual self-balancing accounts in the restricted purpose fund. The accounts used to administer the grant are in compliance with the codification system set forth in the Illinois Community College Board fiscal manual. Strict adherence to the grant agreement is required to ensure compliance to the grant purpose. Grant performance, such as meeting goals and objectives, is vital to the college. Grants are monitored by the annual audit and periodic program reviews.

Historically, the amount of grant funding increases each year. However, in FY03, the Illinois Community College Board did request a rescission in the adult education area. Again in FY09, the Illinois Community College Board imposed a budget reserve of 2.5% for both the Education Fund for Credit Hour and the Square Footage grants and for the Adult Education area where the State Basic and the State Performance grants were reduced. These midyear reductions impose a great financial hardship on the institutions since budgets are established and expenses are being incurred. In FY07, one Federal grant was reduced and one received level funding. The Carl Perkins award was reduced and the TRIO Student Support Services Project Achieve grant received only level funding for the remaining three years of the grant cycle. In FY08, the Illinois Community College Board eliminated the \$121,355 Student Success grant. The college earmarked this grant to provide necessary services and equipment to students with documented special needs. The loss of this funding has caused the college to redirect resources. In FY12, the Department of Education reduced funding in two grants in the second year of three- and five-year grant cycles with little prior notification. The 3.1% reduction in the TRIO Project Achieve grant resulted in personnel cutbacks, including one lay off. Student activities were also curtailed. The 60% reduction in the Department of Education Title IV grant seriously limited student activities.

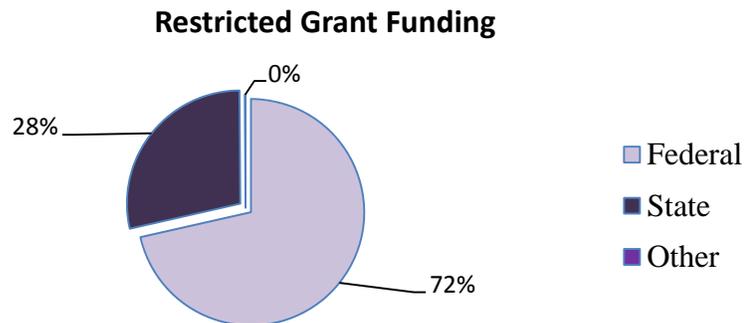
Many new grant applications are requesting a sustainability component in the request for proposal. The grantors encourage institutions to continue worthy programs originally funded by grants. Grant funding is sometimes used to seed programs in the institutional setting. Examples of this at Joliet Junior College are the Multicultural Transfer Center and the Multicultural Student Affairs program. Initially, both were fully funded by grant funds. The Multicultural Transfer Center was originally funded by the Board of Higher

Education. The Latino Student Support Services program was funded by the W. K. Kellogg Foundation to promote higher education among the Latino students. In each subsequent year the institution assumed 25% of the costs of the programs. After four years, each program became supported entirely by Joliet Junior College. The numbers of students in each program have continued to increase each year.

The Community and Corporate Services Division of Joliet Junior College have received grants from the Illinois Department of Commerce and Economic Opportunity. These grants train our students and retrain our workforce in energy conservation including wind turbine installation, repair and maintenance. The goal of these grants is to provide training for the latest technologies for both residential and commercial systems. Retraining the unemployed or underemployed population is becoming a major focus for community colleges.

Joliet Junior College’s division of Adult and Family Services receives funding from the Illinois Department of Human Services to support the Temporary Assistance for Needy Families (TANF) program. The service provided by Joliet Junior College for TANF eligible individuals is assistance in developing job skills necessary for obtaining employment thus becoming self-sufficient. The funding for this program was \$158,667 in FY12 and was reduced by 19% or \$133,759 in FY13 due to a reduction in supports services and placements costs. However, funding for FY14 was increased back to the FY12 level of \$158,667. Budget allocation for FY15 is approximately the same level as FY14. The consistent growth of this program indicates the need in JJC’s geographical area for job training.

In FY15, Joliet Junior College expects to receive total restricted grants of \$39,419,397 accounted for in the Restricted Purposes fund, compared to \$35,858,435 received in FY14. That amount is broken down as follows: \$28,166,025 in federal government grants including financial aid, \$11,207,937 in state grants including Joliet Junior College’s on-behalf payment from SURS, the State University Retirement System, and \$45,435 in grants from other sources. Both state and federal grants are receiving level funding or only slight increases for FY15. This is posing a problem for the institution, which must provide services according to the grant agreements, but are not receiving adequate revenue to fully fund these services. The college is attempting to attain additional grant funding by employing two grant writers to work with those involved in researching and acquiring grants to create new revenue streams essential to maintaining the quality of education at Joliet Junior College.



**JOLIET JUNIOR COLLEGE
 FY15
 GRANTS REPORT
 JULY 1, 2014 - JUNE 30, 2015**

Granting Agency	Title	Department	Grant Manager	Agency	Amount	Start Date	End Date	Description
COMPETITIVE GRANTS								
Illinois Department of Commerce and Economic Opportunities	Small Business Development Center	Corporate and Community Services	Amy Murphy	State	\$95,000	1/1/2014	12/31/2014	Provides basic business services and counseling the existing and potential small business owners.
IBHE Illinois Board of Higher Education	Illinois Cooperative Work Study Program	Career Services	Bridget Larkin-Beene	State	\$14,235	2/4/2014	6/30/2015	Provides internships and employment for Illinois resident undergraduates
Illinois Secretary of State	Literacy Grant	Department of Adult Education and Literacy	Emilie McCallister	State	\$45,500	7/1/2014	6/30/2015	Provides literacy services for adult learners
ICCB Illinois Community College Board	Early School Leavers	Department of Adult Education and Literacy	Emilie McCallister	State	\$60,000	7/1/2014	6/30/2015	Provides GED preparation and job training for clients who leave high school before graduation
U.S. Department of Agriculture	Farmers Market	Agriculture/Horticulture	Donna Theimer	Federal	\$92,059	10/1/2012	9/30/2014	Provide locally grown fruits and vegetables to documented food desert
U.S. Department of Education	TRIO Student Support Services	Project Achieve	Jewell Dennis	Federal	\$378,361	9/1/2010	8/31/2015	Serves first generation/low income/disabled students
U.S. Department of Justice	OVW - Violence Against Women	Student Services	Sherri Morrow	Federal	\$297,196	10/1/2012	9/30/2015	Creates a coordinated campus response to violence
U.S. Department of Labor	iNAM - Trade Assistance Training	Workforce Development	Peter Linden	Federal	\$103,250	10/1/2012	9/30/2016	Provides training to secure and/or maintain employment in manufacturing fields
Illinois Department of Commerce and Economic Opportunities	Employer Training Investment Program (ETIP) Multicompany Program	Corporate and Community Services	Amy Murphy	State	\$65,500	7/1/2013	12/31/2014	Provide employee training to retrain or upgrade skills
National Science Foundation	Integrating Sustainability Through Technical Education	Career/Technical Education	Laura Cotner	Federal	\$199,253	7/1/2014	6/30/2017	Integrate sustainable energy technology practices within technical programs at the college and implement a new Certificate in Sustainable Energy Technology.
COMPETITIVE GRANTS					\$1,350,354			
AGENCY ALLOCATED GRANTS								
ICCB Illinois Community College Board	Adult Education	Department of Adult Education and Literacy	Emilie McCallister	Federal/State	\$1,532,197	7/1/2014	6/30/2015*	Supports Adult Education Development Education programs (Federal Basic, \$486,872; E/L Civics, \$48,000; State Basic, \$525,000; State Public Assistance, \$157,325; State Performance, \$315,000)
IDHS Illinois Department of Human Services	TANF Temporary Assistance for Needy Families	Department of Adult Education and Literacy	Emilie McCallister	Federal	\$158,667	7/1/2014	6/30/2015*	Provides job placement and training for Public Aid recipients
ICCB Illinois Community College Board	Perkins III	Career/Technical Education	Peter Linden	Federal	\$399,911	7/1/2014	6/30/2015*	Supports career and technical education
ICCB Illinois Community College Board	Program Improvement	Career/Technical Education	Peter Linden	State	\$49,401	7/1/2014	6/30/2015*	Supports career and technical education
WIA Workforce Investment Act Kankakee County	Adult and Dislocated Workers Programs	Workforce Development	Paige Vanderhyden	Federal	\$239,000	7/1/2014	6/30/2015*	Provides training and support services to qualified clients
WIA Workforce Investment Act Kankakee County	Youth Programs	Workforce Development	Paige Vanderhyden	Federal	\$167,500	7/1/2014	6/30/2015*	Provides training and support services to eligible youth

**JOLIET JUNIOR COLLEGE
 FY15
 GRANTS REPORT
 JULY 1, 2014 - JUNE 30, 2015**

Granting Agency	Title	Department	Grant Manager	Agency	Amount	Start Date	End Date	Description
WIA Workforce Investment Act Will County	Adult and Dislocated Workers Career Certified Programs	Workforce Development	Paige Vanderhyden	Federal	\$172,800	7/1/2014	6/30/2015*	Provides job readiness training
WIA Workforce Investment Act Will County	Youth GED	Workforce Development	Paige Vanderhyden	Federal	\$147,550	7/1/2014	6/30/2015*	Provides assistance to targeted youth in employment and academic success
WIA Workforce Investment Act Will County	Youth GED	Workforce Development	Paige Vanderhyden	Federal	\$182,288	7/1/2014	6/30/2015*	Provides assistance to targeted youth in employment and academic success
U.S. Department of Agriculture	USDA Specialized Grant	Agriculture/Hort	Dr. Frederic Miller	Federal	\$12,000	8/1/2011	7/31/2014	Develop Agriculture certificate
Illinois Department of Commerce and Economic Development	Health Care Bridge	Workforce Development	Paige Vanderhyden	Federal	\$145,000	9/30/2014	9/29/2015	Provides training for health care careers
Illinois State Board of Education	Growing Agriculture Science Teachers	Agriculture/Hort	William Johnson	State	\$14,000	2/20/2014	8/31/2014	Provide training to potential Agriculture Science Teachers in the career of Agriculture Science Education
Illinois Emergency Management Agency	Illinois School Security and Campus Safety Grant	Campus Police	Pete Comanda	State	\$315,450	5/1/2014	4/30/2015	To establish a baseline security level at each eligible public elementary, secondary and post- secondary school in the state of Illinois
AGENCY ALLOCATED GRANTS					\$3,535,764			
SUBCONTRACTOR/PARTNER IN GRANT								
SUBCONTRACTOR/PARTNER IN GRANT					\$0			
FY 15 Total All Grants: as of May 8, 2014					\$4,886,118			

* allocated not finalized

**CAPITAL/FACILITIES
MASTER PLAN**

EXECUTIVE SUMMARY

Joliet Junior College's Capital Improvement Plan (CIP) for FY15 integrates the Master Plan, previously approved infrastructure improvements and the annual capital improvements to be completed at Joliet Junior College into one planning document.

The CIP places greater emphasis on safety, interior finishes, site improvements, utility systems, and mechanical equipment. The project list was collectively created from project requests, Facility Service Department assessments, the Facility Condition assessment and the college Master Plan.

This fiscal year the college will embark on approximately \$2 million of restricted Operations and Maintenance (O & M) Fund projects, and \$1 million of protection, health and safety projects. These projects are identified in 12 categories within this document. A list of annual improvement project requests are also included, which total an additional \$57,700. FY15 will begin the programming and design of the Multipurpose Facility and the Romeoville Expansion.

The college's utility renovation project (\$6.7 million), submitted to the Resource Allocation Management Plan (RAMP), appropriated in FY10, and the City Center Campus RAMP Project (\$25.7 million) are listed within the document.

Additional information is also included to explain all aspects of the capital program. A narrative description of capital funds that support the program is included and projects are organized by funding source. The process for developing the CIP is detailed, especially in relation to the college's Master Plan.

HISTORICAL BACKGROUND

Joliet Junior College, the nation's first public community college, offers pre-baccalaureate programs for students planning to transfer to a four-year university. A comprehensive community college, JJC provides occupational education leading directly to employment, adult education and literacy programs, workforce development services, and student support services.

J. Stanley Brown, superintendent of Joliet Township High School, and William Rainey Harper, president of the University of Chicago, founded JJC in 1901 as an experimental postgraduate high school program. The college's initial enrollment was six students; today, JJC serves more than 35,000 students in credit and noncredit courses.

Brown and Harper's innovation created a junior college that academically paralleled the first two years of a four-year college or university. It was designed to accommodate students who desired to remain within the community yet still pursue a college education. Within a few years, the concept of "community" had grown to include students outside the existing high school district.

By December 1902, the Board of Trustees officially sanctioned the program and made postgraduate high school courses available tuition-free. In 1916, the Board of Trustees officially named the post-high school program Joliet Junior College. The following year, the North Central Association of Colleges and Schools accredited the college, and the State Examining Board approved selected courses for teacher certification. Enrollment at the time numbered 82 students.

In the years that followed, JJC responded positively and creatively to the pressures of a world war, depression and rapid social change. The college met the challenge of a growing technological society in the 1920s and 1930s by expanding the curriculum to include programs in business and industrial training. The return of war veterans in the 1940s and 1950s prompted further curriculum development in the area of two-year occupational programs. Both the transfer and occupational divisions of the college grew at a steady pace.

In 1965, the Illinois Legislature enacted the Illinois Junior College Act, creating specific districts served by various community colleges. JJC was to serve people in parts of seven counties in northern Illinois. By 1967, college enrollment approached 4,000 students. In February of that year, the citizens of 12 high school districts in portions of Will, Grundy, Kendall, LaSalle and Kankakee Counties voted to establish Illinois Community College District 525 - an area to be served by JJC.

For two years, the college rented facilities at the original Joliet Township High School building. In February 1968, the Board of Trustees selected 368 acres on the west side of Joliet for a new campus. In April 1969, the Board voted to build interim facilities consisting of 17 temporary buildings on the new site. The college began offering classes at its new location in September 1969, serving 4,130 day and evening students. The \$50 million Main Campus was fully operational in the fall of 1974. During 1973 and 1974, both the area and the population of the district expanded with the addition of Peotone,

Dwight, Odell, and the area of Lemont that is in Cook County. Today, the 1,442-square-mile district serves a population of more than 700,000 in Will, Grundy, Kendall, LaSalle, Kankakee, Livingston, and Cook Counties. To better serve people throughout the district, off-campus instructional sites have been established at many high schools in the college district, as well as civic centers, churches, libraries, and businesses.

In the fall of 1980, the college opened an instructional site at the Louis Joliet Renaissance Center at 214 North Ottawa Street in Joliet's downtown City Center. Today that facility is known as the college's City Center Campus, which offers a variety of credit and noncredit classes. The City Center Campus provides hands-on experience for Culinary Arts and Hospitality Management students who run the Renaissance Center restaurant and banquet facilities. The City Center Campus also houses the Office of Dual Credit, as well as the college's Community and Economic Development (CED) division. CED is the headquarters for workforce preparation, employee training, business development and technology deployment for JJC's district. CED includes Workforce Development and the Division of Adult Education and Literacy. The Division of Adult Education and Literacy works to provide a range of education, job training, employment, and support services for participants and their families. Most programs and services are provided at no cost, and provide funds for tuition, books, transportation, and childcare.

In January 1993, JJC opened the North Campus at 1125 West 135th Street in Romeoville, a 35,000-square-foot facility with 18 general classrooms; biology, chemistry and computer skills labs; a library/learning resource center; and offices for student services, faculty and administrative support. North Campus, now referred as the Romeoville Campus, offers a full range of credit and noncredit classes.

The Main Campus expanded in 1995 with the Arthur G. and Vera C. Smith Business and Technology Center. The 90,000-square-foot facility houses several state-of-the-art microcomputer labs; the Business and Computer Information and Office Systems Departments; and the Electronics Engineering Technology, Electrical/Electronic Automated Systems Technology, Construction Technology and Computer-Aided Drafting programs. The facility also is home to many of JJC's Community and Economic Development workforce services that assist business and industry in adapting modern technologies directly into the workplace.

In 2000, Joliet Junior College opened the Veterinary Technology and Industrial Training building, a 15,638-square-foot at Main Campus. Centennial Commons, which provides student housing on campus, was built and is operated and run by a private entity.

With significant growth in student population from Grundy County, JJC opened the Grundy County Center at 1715 North Division Street in Morris in fall 2001. The college recently expanded the facility from two classrooms of almost 1,000 square feet to four classrooms with over 3,000 square feet. This space is a leased facility. This campus is now known as the Morris Education Center.

In 2007, the John H. Weitendorf Sr. Agricultural Education Center was opened to serve the needs of JJC agriculture and veterinary medical technology students. The property is located at 17840 West Laraway Road in Joliet and was donated by JJC alumnus John H. Weitendorf.

In 2008, the college embarked on a five-year master planning process to design and complete seven major projects which were to encompass the most sweeping physical changes in over 40 years.

In 2009, the 11,626-square-foot Greenhouse Facility was opened to serve the needs of horticultural students and the community. The Leadership in Energy and Environmental Design (LEED) Certified building is located on the eastern edge of the Main Campus.

In the spring of 2011, the 40,577-square-foot Facility Services building opened and is located on the north side of the Main Campus. The LEED Gold structure centralizes buildings, roads, grounds, and maintenance functions of the college. In the summer of 2011, the 114,500-square-foot, three-story Campus Center opened and is located on the east side of Main Campus. Considered the new front door, the LEED Gold building centralizes student services, in addition to housing the new library and administration. Also that summer the college formally opened its new 17,000-square-foot LEED Silver Automotive Technology Expansion, located on the south side of campus, which was expanded to include body work and diesel engine repair.

In the summer of 2012, the 37,009-square-foot LEED Silver Natural Science expansion was completed on the south side of the Main Campus. The new building added eight new laboratories/classrooms as well as preparatory and storage space.

In the spring of 2013, the 124,694-square-foot LEED Gold Health Professions Center was completed on the northeast side of Main Campus. The Center was created to expand the high-demand nursing, allied health and emergency services program, also allowing for expansion into other allied health fields based on labor market needs.

In the spring of 2014, the City Center core and shell were completed. Interior build-out will commence once funding is identified.

CAPITAL IMPROVEMENT PLAN PROCESS

The Joliet Junior College CIP is designed to ensure that facilities renewal and improvement projects are planned, organized, and coordinated effectively to support the mission and vision of the college. The program is updated annually in conjunction with the budget process beginning in January. Plan objectives and goals include:

- ◆ Facilitate learning through facility enhancements
- ◆ Ensure facility compliance with environmental, health and safety regulations
- ◆ Extend the life expectancies of buildings and infrastructure
- ◆ Construct new facilities to meet the academic demands of a growing community

1. Capital Improvement (Master Plan)

Master Plan Development

- ◆ Develop the college Master Plan considering short- and long-range needs with input from the Master Plan Steering Committee and outside architects
- ◆ Solicit needs from all departments at all campuses
- ◆ Prioritize projects related to the Master Plan
- ◆ Review by Senior Leadership Team (SLT)
- ◆ Hire financial analyst firm advisor to develop potential funding sources
- ◆ Present to JJC Board of Trustees for consideration and approval
- ◆ Submit final plan to the Illinois Community College Board (ICCB)

2. Capital Renewal and Deferred Maintenance (Infrastructure) Plan

The college completed a facility condition assessment report in FY08. The purpose of this analysis is to obtain an independent review of present facility conditions and what future funding and management programs are required to maintain the functional operations of the college.

- ◆ Develop life-cycle building system and infrastructure replacement plan
- ◆ Utilize outside assistance to develop plan
- ◆ Implement plan utilizing Facility Services computerized maintenance management system (TMA) software
- ◆ Facility condition assessments project a Facilities Condition Index and renewal/replacement spending over time.
- ◆ For reporting purposes, projects will be broken down according to the following major building and infrastructure components:

- exterior wall systems
 - conveying systems
 - heating systems
 - electrical systems
 - cooling systems
 - roofing systems
 - interior systems
 - electrical lighting
 - safety systems
 - plumbing systems
 - site work
 - specialty projects
- ◆ Facility Services Department reviews and modifies the plan and reports monthly on status to the Buildings and Grounds Committee. Plan modifications may be necessitated by a failure to obtain funding from outside sources, unanticipated building system or equipment failures, unforeseen safety concerns, etc.

3. Annual Capital Improvement (Immediate Needs)

For the college's purposes, annual projects include:

- ◆ The installation of any item of equipment to be permanently attached to the building or connected to a building system
- ◆ Installation of new furnishings, computer, telecommunications or media equipment
- ◆ Alteration of space

Annually, during the month of January, Financial Services, in conjunction with Facility Services Department, requests all academic and administrative departments, faculty, employees and students to submit project requests. Project requests submitted after the deadline are deferred for consideration until the following budget preparation period.

The project request provides a summary overview of the proposed project and addresses only pertinent facts that will enable administration to come to a decision regarding continuance with more planning information.

1. **Project Narrative/Justification** - A brief narrative description of the deficiencies with the existing situation and how and when the proposed project will alleviate the identified deficiencies. Items considered are demand, functionality, physical condition, etc. How the project will relate to college goals and objectives must also be explained.
2. **Alternatives to the Proposal** - All alternatives are discussed and considered. Special attention should be given to those alternatives which could reduce the cost of the proposed project.

3. **Space Analysis** - Using the space utilization study as a guide, an explanation of space needs, space availability, flow patterns, future growth, if applicable, function analysis and the effect of the proposed space alterations on space and functions of other departments or services is provided.
4. **Furniture/Equipment Need** - New furniture and equipment needs should be identified.
5. **Technology/Media Requirements** - The needs for technology equipment and services should be identified.
6. **Impact Analysis** – Explanation of both the impact on the operating budget as well as the impact of not proceeding now with this plan is included.

Projects are evaluated using the following criteria:

- ◆ conformance with the Strategic and Master Plans
- ◆ impact on college support services
- ◆ cost and availability of funds
- ◆ code compliance
- ◆ impact on program operations
- ◆ aesthetics
- ◆ impact on building systems
- ◆ availability of space
- ◆ impact on adjacent areas

Upon completion of the review, Facility Services submits a list of recommended projects in priority order. The submittal will include a total project budget summary for each project along with an analysis of the project impact.

Following SLT review and approval, the Facility Services Department will prepare an annual Capital Improvement Project list for submission to the college's Board of Trustees for review in May of each year.

Upon review by the Board of Trustees, the Facility Services Department will begin the project management process.

The following pages give details of the Master Plan, the Capital Renewal and Deferred Maintenance Plan, and the annual capital improvement (immediate) needs.

FACILITY MASTER PLAN

Overview

The Master Plan is a critical review of the existing facilities and land use for Joliet Junior College, as well as a plan of prioritized recommendations which responds to the challenges facing the college as it functions in a growing community.

Purpose

The purpose of the Joliet Junior College Master Plan is to provide a rational and orderly system to address existing physical concerns, and accommodate future needs throughout the JJC District. In order to help accomplish the college's vision, mission, core values and Strategic Plan, additional structures and other improvements to its existing physical resources have been approved by the board but funding has not yet been approved.

The Steering Committee focused its efforts on the physical needs of the Main Campus, Romeoville Campus and City Center Campus, while acknowledging the need for a continued presence in Grundy County and the potential need for a new presence in Bolingbrook and in the eastern part of the JJC District.

Process

The master planning process was organized and overseen by a Steering Committee that comprised representatives from the Board of Trustees and administration. The Steering Committee also established the following overall goals:

- ◆ strategic alignment
- ◆ function and aesthetics
- ◆ prioritized growth
- ◆ programmatic focus
- ◆ financial responsibility
- ◆ sustainable approach

The planning effort also involved a wide cross-section of other faculty, administration, staff, students, and community members who provided valuable input during the numerous space needs, interviews and focus group meetings. Interaction with the steering committee and SLT occurred primarily during a series of on-campus meetings and presentations. Between these sessions, the master planning team documented generated and developed concepts and ideas for review at subsequent sessions.

MASTER PLAN PROJECT DESCRIPTIONS

2008 – 2013 Master Plan Remaining Projects

City Center Campus: - New construction is proposed to house the Culinary Arts, Hospitality, General Educational Development/English as a Second Language (GED/ESL) Training, Adult Education Programs, support library, computer lab, and student spaces. Core and shell were completed in FY14, interior build-out will commence once funding is identified. Estimated Cost: \$58,000,000

Estimated Operating Cost Impact

The chart below depicts cost implications associated with the stages of projected completion. These numbers are a good representation of Facility Services operating needs associated with this capital development. Please note, the cost for new academic program spending is not included, as specific programming has not yet been determined.

	City Center FY14	City Center FY15	City Center FY16	City Center FY17
Custodial	\$0	\$0	\$0	\$34,600
Maintenance	\$0	\$0	\$0	\$101,379
Grounds	\$0	\$0	\$0	\$0
Security	\$0	\$0	\$0	\$76,220
Utilities	\$50,000	\$50,000	\$50,000	\$250,000
Supplies and Contract Services	\$0	\$0	\$0	\$96,563
Service Equipment	\$0	\$0	\$0	80,000
Totals	\$50,000	\$50,000	\$50,000	\$638,762

- ◆ **City Center Campus** (Approximately 99,069 GSF) - assumes an increase of one building service worker, two maintenance staff, one security officer, utilities and supplies

2013 – 2018 MASTER PLAN UPDATE

The Master Plan estimated costs totaled \$67,445,613 in proposed projects. The Romeoville Expansion and the Multipurpose Facility have been identified as top priorities. Main Campus renovations and the Campus Police addition are noted as priorities and anticipated to be complete within three to five years. Remaining projects will be prioritized and completed as funding becomes available. A list of all projects can be found on the [Master Plan website](#) found within the Administrative Services website.

Romeoville Campus Expansion: Romeoville Campus is experiencing the most pronounced growth rate when compared to the other JJC campuses. Additional space (43,200 GSF) for both academic programs and student development space are needed to respond to this growth and provide for a more self-sufficient operation and delivery of educational services. Estimated Cost: \$12 – 14,000,000

Multipurpose Facility: The athletics and physical education facility previously envisioned has now been reconsidered as a multipurpose facility that would combine athletics, physical education, conference center and corporate training (140,490 GSF). Estimated Cost: \$26 – 28,000,000

Dual Credit: Renovate vacated Math Learning Center C-2019 to accommodate offices, meeting space, workspace and storage. Cost: \$90,000

Veterans Center: Renovate vacated nursing offices into area to be used by veterans for meeting counseling space. Cost: \$333,102

Tutoring/Computing Center: Renovate vacated nursing classrooms to accommodate class room based tutoring and skills practice lab space. Cost: \$1,004,823

Foundation/Alumni Wall: Develop the space at the eastern end of C-concourse with digital display and casement to securely exhibit alumni history. Cost: \$11,185

Dean's Office Career and Technical Education (CTE): Create office and reception area in C-concourse for greater efficiencies. Cost: \$52,944

Bookstore Staging: Enclose space on second floor A-Building for expanded text book staging. Cost: \$9,950

Bookstore Renovations: Modify orientation of cashier stations creating efficient sales area. Cost: \$6,150

Main Campus Renovations Phase II: Continue with renovations and modernization of the Main Campus to include expanding of classrooms, offices, conference areas, technology/lab spaces, and the addition of a new bridge connecting J and T buildings. These renovations may also be inclusive of incorporating needed student gathering and studying areas. Estimated Cost: \$11 – 16,000,000

Campus Police Addition: Police addition to the south of G-Building. This location would accommodate direct access to dedicated parking for police squad cars as well as a 24-hour entry from the exterior (12,914 GSF). Estimated Cost: \$3,728,500

ESTIMATED OPERATING COST IMPACT

The chart below depicts cost implications associated with each year of new construction as projected to completion. These numbers are a good representation of Facility Services’ operating needs associated with capital development. Please note the cost for new academic program spending is not included as specific programming has not yet been determined.

	Romeoville Campus Expansion FY18	Multipurpose Facility FY18	Campus Police Addition FY16 – FY19	Main Campus Renovations	Cumulative Totals
Custodial	\$32,614	\$130,456	\$20,743	\$0	\$183,813
Maintenance	\$47,778	\$95,556	\$0	\$0	\$143,334
Grounds	\$0	\$0	\$0	\$0	\$0
Campus Police	\$0	\$104,832	\$0	\$0	\$104,832
Utilities	\$87,264	\$283,789	\$27,652	\$0	\$398,705
Supplies and Contract Services	\$101,088	\$328,746	\$32,032	\$0	\$461,866
Totals	\$268,744	\$943,379	\$80,427	\$0	\$1,292,550

Romeoville Campus Expansion (43,200 GSF) - assumes an increase in one full-time custodial building service worker, one full-time maintenance staff, utilities and supplies/contract services.

Multipurpose Facility (140,490 GSF) - assumes an increase of four full-time custodial building service workers, two full-time maintenance staff, four part-time Campus Safety Officers (CSOs), utilities and supplies/contract services.

Campus Police Addition (12,914 GSF) - assumes an increase of one part-time custodial building service worker, utilities and supplies/contract services.

Main Campus Renovations: Renovate portions of C-building to accommodate a Veteran’s Center (completed), and Tutoring/Computing Center (completed).

FY13 – FY18 MASTER PLAN SCHEDULE OVERVIEW

<u>Project Schedule</u>	<u>Anticipated</u>
Veteran’s Center	Complete
Tutoring/Computing Center	Complete
Foundation/Alumni Wall	Complete
Dean’s Office CTE	Complete
Bookstore Staging Area	Complete
Bookstore Renovations	Complete
Dual Credit	FY15
Multipurpose Facility	FY18
Romeoville Campus Expansion	FY18

FY13 - FY18 Funded Master Plan Schedule Overview					
FY13	FY14	FY15	FY16	FY17	FY18
<i>Completed:</i> Bookstore Renovations \$6,150	<i>Completed:</i> Bookstore Staging Area \$9,950	Dual Credit Est Cost \$90,000			
	<i>Completed:</i> Dean's Office CTE \$52,944	Romeoville Campus Expansion Estimated Cost: \$12 - 14,000,000			
	<i>Completed:</i> Foundation/Alumni Wall \$11,185	Multipurpose Facility Estimated Cost: \$26 - 28,000,000			
	<i>Completed:</i> Tutoring/ Computing Center \$1,004,823				
	<i>Completed:</i> Veteran's Center \$333,102				
	<i>Completed:</i> City Center core and shell Total Project Estimated Cost: \$58,000,000				

CAPITAL RENEWAL & DEFERRED MAINTENANCE PLAN

CAPITAL FUNDING SOURCE DESCRIPTION

Resource Allocation and Management Plan (RAMP)

A community college may request state funding for up to 75 percent of total project costs of any type of project listed in ICCB Rule 1501.603. The vehicle for requesting state funds is the RAMP request submitted to the ICCB in July of each year. ICCB staff reviews all requests submitted in RAMP to determine their eligibility for funding. Eligible projects are then rated and prioritized. The projects receiving the highest evaluation are submitted to the ICCB for its consideration. Approved projects comprise the annual ICCB budget request to the Illinois Board of Higher Education (IBHE). Final approval and funding for RAMP projects are dependent on recommendations and action by the Governor and State Legislature.

Protection, Health and Safety (PHS) Funds

Protection, health, and safety projects are authorized by Section 3-20.3.01 of the Public Community College Act. The purpose of this funding is to alter and repair the facilities of a district such that the health and safety of the occupants may be protected, energy may be conserved, handicapped accessibility may be increased, the structural integrity of the facility may be preserved, or environmental hazards corrected.

Section 3-20.3.01 of the Public Community College Act provides two methods of funding protection, health, and safety projects. ICCB approval is required for either method. Upon approval, the ICCB will issue a certificate of approval authorizing the college to sell bonds or levy a tax. The law permits a college to have a total of \$4.5 million in protection, health, and safety bonds outstanding at any one time. Taxes may be levied up to \$.05 per \$100 of equalized assessed valuation for any one year. Also, projects may be funded using both bond proceeds and tax levy authority.

Grants

Capital renewal grants are state grants allocated proportionally to each community college district based on the latest fall on-campus nonresidential gross square feet of facilities as certified by the ICCB. Such grants are to be utilized for miscellaneous capital improvements such as rehabilitation, remodeling, improvement, and repair; architect/engineer services; supplies; fixed equipment and materials; and all other expenses required to complete the work. These funds will not lapse at the end of the fiscal year.

Energy-related grants and rebates that have been received through organizations such as Department of Community and Economic Opportunity (DCEO) or Illinois Clean Energy Foundation enable Joliet Junior College to further expand energy saving initiatives.

Operations and Maintenance (O & M) Restricted Funds

O & M Restricted Funds are identified as surplus monies from the O & M levy used for building and site acquisition purposes. Monetary funds identified as surplus in the Education and O & M Funds for the current fiscal year will be transferred at year-end into this fund.

Bond Funding

The college has the ability to raise funds from the capital markets through the issuance of bonds and/or debt certificates. Bonds can be sold and repaid with either property taxes or a specific revenue source. Bonds supported by property taxes must be approved by the voters through referendum. Alternative revenue bonds or debt certificates can be sold if a specific revenue source is identified such as tuition. In 2013 and 2008, the college borrowed \$45 million and \$70 million respectively, by issuing alternate revenue bonds which will be repaid with an increase to the student capital fees. In 2009, the taxpayers of the Community College District #525 successfully passed an \$89 million referendum.

Capital Assessment Fee

A capital assessment fee is currently levied at the rate of \$21 per credit hour. This assessment supports the 2013 and 2008 bond issues and other capital projects. This capital fee is paid by all students and is solely used for costs associated with capital projects.

Capital Improvement Plan Projects					
FY15					
	Bonds	PHS	RAMP	Restricted O&M	Total All Projects
Exterior walls system					
Cover exterior stairs at H-Building (Bridge)				\$450,000	\$450,000
Replace exterior windows in concourse				\$50,000	\$50,000
Replace exterior windows in E-Building corridors				\$70,000	\$70,000
Replace window shades in J-0004 and J-0006				\$10,000	\$10,000
Replacement of misc. windows				\$10,000	\$10,000
Replacement of misc. doors				\$10,000	\$10,000
Conveying Systems					
Cable replacement in J-Building elevator				\$30,000	\$30,000
Misc. equipment replacement				\$8,000	\$8,000
Heating Systems					
Replace air compressor/dryer in C-Building				\$50,000	\$50,000
Misc. heating equipment replacement				\$20,000	\$20,000
Electrical Systems					
Infrared transformers - all campuses				\$30,000	\$30,000
Misc. equipment/electrical repair				\$20,000	\$20,000
Cooling Systems					
Upgrade DDC				\$350,000	\$350,000
Misc. cooling system repairs				\$25,000	\$25,000
Roofing System					
Misc. roofing repairs				\$15,000	\$15,000
Interior Systems					
Replacement of carpet/tile				\$150,000	\$150,000
Painting work				\$25,000	\$25,000
Signage				\$50,000	\$50,000
Ceiling replacement				\$130,000	\$130,000
Repair D-2001 and D-2002				\$225,000	\$225,000
Smart classroom renovation				\$275,000	\$275,000
Misc. renovations (office moves, etc.)				\$25,000	\$25,000
Misc. ACT replacement				\$20,000	\$20,000

Capital Improvement Plan Projects					
FY15					
	Bonds	PHS	RAMP	Restricted O&M	Total All Projects
Electrical Lighting					
Replace interior light fixtures				\$100,000	\$100,000
Replace light fixtures in S- and T-Building concourses				\$55,000	\$55,000
Misc. electrical lighting				\$20,000	\$20,000
Safety System					
Phase VI keyless entry		\$310,000			\$310,000
D-Building elevator controls/ car and G-Building elevator control replacement		\$160,000			\$160,000
Security cameras Romeoville Campus		\$160,000			\$160,000
Replace roof S-Building		\$400,000			\$400,000
WAEC parking lot lighting		\$60,000			\$60,000
Plumbing Systems					
New well at greenhouse				\$50,000	\$50,000
Misc. equipment replacement				\$10,000	\$10,000
Site Work					
Parking lot improvements				\$200,000	\$200,000
Pond maintenance				\$6,000	\$6,000
Paint light poles				\$10,000	\$10,000
Replace sidewalk at S-Building				\$20,000	\$20,000
Annual inspection & reporting: pavement maintenance program				\$8,000	\$8,000
Fire lane at K-Building				\$50,000	\$50,000
Bio-swale maintenance				\$20,000	\$20,000
Storm water island runoff				\$26,000	\$26,000
Misc. site work improvements				\$25,000	\$25,000
Specialty Projects					
Misc. A/E projects				\$60,000	\$60,000
RAMP					
Utility renovations - chiller replacement			\$6,030,558		\$6,030,558
City Center build-out			\$37,000,000		\$37,000,000
Master Plan					
2013 Master Plan projects	\$45,000,000				\$45,000,000
Totals	\$45,000,000	\$1,090,000	\$43,030,558	\$2,708,000	\$91,828,558

CAPITAL IMPROVEMENT PLAN PROJECT DESCRIPTIONS

EXTERIOR WALL SYSTEM

Cover Exterior Stairs at H-Building (Bridge): There are two sets of exterior stairs at H-Building (Bridge), one at either end to provide required emergency egress. These exposed stairs require frequent maintenance due to weather effects and to maintain clear egress in winter conditions. The scope of work is to design and erect a covered enclosure to protect the stairs from the elements and reduce the required maintenance. Completion of these stairs would conclude our program of enclosing all exposed exterior stairs. Estimated Cost: \$450,000

Replace Exterior Windows in Concourse: The original exterior window wall system in the concourse has numerous insulated glass panels that have lost insulating seals. Without seals they no longer provide insulating properties for these exterior walls. In addition the interiors of these double wall glass panels are streaked and clouded from internal condensation. The scope of work is to replace the glass panels that have lost insulating seals. Estimated Cost: \$50,000

Replace Exterior Windows in E-Building Corridors: The E-Building corridors are lined with narrow horizontal windows to provide interior daylight. The windows are original single pane, glazed directly into the wall system and are streaked and stained on the outside. The scope of work is to replace these original windows with new insulating windows glazed in extruded metal framing. Estimated Cost: \$70,000

Replace Window Shades in J-0004 and J-0006: These rooms serve as the culinary program dining room and have an exterior window wall that currently has vertical blinds that are beyond useful life. The scope of work is to provide and install the college standard replacement fabric window shades. Estimated Cost: \$10,000

Replacement of Miscellaneous Windows: The main campus has windows that are original to the campus and failed throughout the past years. These windows continue to fail and need to be replaced. The project scope is to replace any windows that have failed. Estimated Cost: \$10,000

Replacement of Miscellaneous Doors: The main campus has exterior doors and hardware that are original to the campus and have failed. The project scope is to replace door and hardware in various locations on Main Campus that have failed. Estimated Cost: \$10,000

CONVEYING SYSTEMS

Cable Replacement – J-Building Elevator: Physical assessment of the J-Building traction elevator cable indicates that it is in need of replacement. The scope of work is to provide and install new elevator cable. Estimated Cost: \$ 30,000

Miscellaneous Elevator Equipment Replacement: The college has addressed the elevators that were in need of replacement but the other elevators encounter parts that fail throughout the year. The project scope is to replace any elevator components that fail during the year. Estimated Cost: \$8,000

HEATING SYSTEMS

Replace Air Compressor/Dryer in C-Building: A package tank mounted air compressor and dryer system in C-Building that serves the auto shop, machine shops, and HVAC lab is beyond its useful life and requires frequent maintenance. The scope of work is to provide and install a new package air compressor and dryer. Estimated Cost: \$50,000

Miscellaneous Heating Equipment Replacement: The project scope is to replace any unforeseen heating components that fail during the year. Estimated Cost: \$20,000

ELECTRICAL SYSTEMS

Infrared Transformers – All Campuses: Infrared electrical inspections find defects or loose connections in electrical equipment that cause hot spots and possible equipment failure. Proactive inspection and corrective follow-up repairs avoid unscheduled maintenance, reduce down time and increase safety. The scope of work is to provide infrared electrical inspection of the campus transformers. Estimated Cost: \$30,000

Miscellaneous Equipment/Electrical Repair: The college has addressed the electrical system that was in need of replacement but there may be components that fail throughout the year. The project scope is to replace any electrical components that fail during the year. Estimated Cost: \$20,000

COOLING SYSTEMS

Upgrade Direct Digital Controls (DDC): The campus DDC system needs to be upgraded to current technology in order to improve the operation and capabilities of the automated building management system. The scope of work is to provide and implement an upgrade of the DDC system. Estimated Cost: \$350,000

Miscellaneous Cooling System Equipment Repair: The college has addressed the cooling systems that were in need of replacement but there may be components that fail throughout the year. Our original chillers are as much as 38 years old. The project scope is to replace any cooling components that fail during the year. Estimated Cost: \$25,000

ROOFING SYSTEMS

Miscellaneous Roofing Repairs: The college has addressed the roofing system that was in need of replacement but failures occur during the year. The project scope is to repair/maintain any failures during the year. Estimated Cost: \$15,000

INTERIOR SYSTEMS

Replacement of Carpet/Tile: The replacement of worn vinyl composition tile (VCT), carpet and other flooring material is an ongoing effort by the college. This project will continue those efforts by replacing carpet in office areas, and classrooms that have not yet received new flooring. New flooring is bought to match the current standards set forth as part of the current Master Plan. Estimated Cost: \$150,000

Painting Work: Scheduled painting of classrooms and offices is an ongoing effort by the college. This project will continue those efforts by performing patching and painting in offices and classrooms to match the current JJC standards. Estimated Cost: \$25,000

Signage: New signage consistent with the college's new standards is required in some existing and renovated areas. This scope provides continued upgrade of college signage. Estimated Cost: \$50,000

Ceiling Replacement: The college will continue to replace old ceiling grids and tiles that are beyond their useful life. The scope of work will replace ceilings with ceiling grid and tile matching the college's new standards. Estimated Cost: \$130,000

Repair D-2001 and D-2002: These two rooms are the main lecture halls at main campus. They are both in need of renovation. The scope of work will include new lighting, wall treatment for acoustic control, flooring and furnishings as required. Estimated Cost: \$225,000

Smart Classroom Renovations: Renovate former board room and president's office – J-Building second floor into two large-capacity smart classrooms. Estimated Cost: \$275,000

Miscellaneous Renovations (office moves, etc.): Minor renovations do not always get captured in planning but require a variety of infrastructure modifications such as electrical, data, phone, walls, doors, etc. Estimated Cost: \$25,000

Miscellaneous Acoustical Ceiling Tile (ACT) Replacement: Areas of acoustical ceiling become damaged or worn during any given fiscal year. This project scope repairs or replaces ceiling grid and tiles to match existing JJC standards. Estimated Cost: \$20,000

ELECTRICAL LIGHTING

Replace Interior Light Fixtures: The college will continue with the replacement of old fluorescent light fixtures with new energy efficient fluorescent or LED light fixtures. The replacement of these light fixtures is an ongoing sustainability effort by the college. Estimated Cost: \$100,000

Replace Light Fixtures in S- and T-Building Concourses: The concourse high bay lighting fixtures are original to the college. They are beyond their useful life, are inefficient and are difficult to maintain. New more efficient fixtures and design will improve lighting in the concourses, save energy, and reduce maintenance. Estimated Cost: \$55,000

Miscellaneous Electrical Lighting: Miscellaneous areas of lighting requiring repairs or replacement that are unplanned may be identified during the fiscal year. Estimated Cost: \$20,000

SAFETY SYSTEMS

Phase VI Keyless Entry: The keyless entry system is an ongoing program. This project will continue with interior doors at the main and extended campuses as determined through priority planning with Campus Police. This project allows for further security and monitoring of the college. Estimated Cost: \$310,000

D-Building Elevator Controls/Car and G-Building Elevator Control Replacement: The controls for the hydraulic elevators in D- and G-buildings require frequent service calls and repairs. The project scope is to replace the existing elevator controls with new updated control systems. Estimated Cost: \$160,000

Security Cameras Romeoville Campus: The security camera system at Romeoville Campus has limited deployment and some public areas have no coverage. The project scope is to install cameras as need to be consistent with coverage standards established at main campus. Estimated Cost: \$160,000

Replace Roof S-Building: The single-ply roofing system on S-building is at the end of its useful life and is in need of replacement. The roofing material is becoming brittle and subject to possible damage. The project scope is to replace the roofing with new single-ply white roofing material. Estimated Cost: \$400,000

Weitendorf Agricultural Education Center (WAEC) Parking Lot Lighting: Existing lighting in the WAEC parking lot used for truck driving classes is not sufficient for low ambient light conditions. Truck driving exercises require improved visibility of traffic style cones. The scope of work will include extending lighting circuits and providing and installing additional lighting for the truck driving school lot. Estimated Cost: \$60,000

PLUMBING SYSTEMS

New Well at Greenhouse: The existing greenhouse well is too shallow to provide the reliable water supply needed at the greenhouse. A new well is needed. The project scope includes drilling a new deeper well and connection to the greenhouse water supply. Estimated Cost: \$50,000

Miscellaneous Equipment Replacement: The college has addressed the plumbing system that was in need of replacement but other systems may fail throughout the year. The project scope is to replace plumbing system components that unexpectedly fail during the year. Estimated Cost: \$10,000

SITE WORK

Parking Lot Improvements: During the course of our recent Master Plan projects the parking layouts of the existing parking lots have been revised for improved capacity and safety standards. Surface wear and weathering have resulted in bleed through of former lot striping and markings. The scope of this project is to resurface and stripe parking lots. Estimated Cost: \$200,000

Pond Maintenance: The new pond that is part of campus water detention requires ongoing maintenance. Estimated Cost: \$6,000

Paint Light Poles: The exterior coatings on the existing light poles on main campus are weathered and deteriorated and need to be restored. Estimated Cost: \$10,000

Replace Sidewalk at S-Building: The sidewalk on the north side of S-Building is cracked and deteriorated and needs to be replaced. Estimated Cost: \$20,000

Annual Inspection and Reporting Pavement Maintenance Program: Provide inspection, miscellaneous repairs and patching to the campus roadways and parking lots asphalt surfaces. Estimated Cost: \$8,000

Fire Lane at K-Building: Roadway access around K-Building stops on the west side of the building. A fire department connection exists on the west wall of Sub-station D which can only be accessed driving across the grassed area on the south side of the K-Building. In addition this path is used for maintenance and service access to Sub-station D. A paved fire lane is required to provide ready access year round for emergency and service vehicles. Estimated Cost: \$50,000

Bio-Swale Maintenance/Monitoring: The new bio-swale that is part of the lake restoration begun in FY10 requires ongoing maintenance and monitoring. Estimated Cost: \$20,000

Storm Water Island Runoff: Storm water from the east parking lots collects in the grass island across from the main exit road. At times this storm water overflows the outer ring road and pedestrian walk interfering with traffic. The scope of this project is to

directional bore and install a drain pipe under the roadway to eliminate the ponding of storm water and overflow onto the roadway. Estimated Cost: \$26,000

Miscellaneous Site Work Improvements: Over the years, pavement and sidewalks have become deteriorated and require attention. This project provides miscellaneous repairs or replacement to site work as needed. Estimated Cost: \$25,000

SPECIALTY PROJECTS

Miscellaneous Architect/Engineer (A/E) Projects: This account is for any miscellaneous items that develop during the year that requires an A/E. Estimated Cost: \$60,000

RAMP PROJECTS

Utility Renovations - Chiller Replacement: Chillers are located in three of the four sub-central steam distribution stations. Each chiller plant is independent of the others and this configuration does not allow for system redundancy; therefore, a breakdown of a chiller would leave an entire section of the campus without cooling. Installation of a primary loop for chilled water; re-designed sizing of the chillers, and the consolidation of the four centrifugal chillers into a single interconnected system would provide redundancy for and would significantly increase the efficiency of the cooling system. A primary loop system would provide a means of matching the online water chilling capacity to the varying load. This new single system will provide cost savings from utilities and maintenance. This phase will include the replacement of two chillers located in Sub-station A and single chiller located in Sub-station D. This project was submitted and approved in 1997. Funding has not been available and this project is third on the State's Community College priority list. Estimated Cost: \$6,030,558

City Center Build-Out: Construction of a LEED Silver replacement facility will provide for modern classroom and office space for expanding departments as well as more instructional space. It will also enable us to have a handicap-accessible building, which we currently do not have. The need for this project is included in the college's Master Plan. Upon occupancy of the new construction the existing hotel portion of the City Center Campus could be demolished to create additional parking. Estimated Cost: \$37,000,000

MASTER PLAN

Romeoville Campus Expansion: Romeoville Campus is experiencing the most pronounced growth rate when compared to the other JJC campuses. Additional space (43,200 GSF) for both academic programs and student development space are needed to respond to this growth and provide for a more self-sufficient operation and delivery of educational services. Estimated Cost: \$12 – 14,000,000

Multipurpose Facility: The athletics and physical education facility previously envisioned has now been reconsidered as a multipurpose facility that would combine athletics, physical education, conference center and corporate training. Estimated Cost: \$26 – 28,000,000

Dual Credit: Renovate vacated Math Learning Center C-2019 to accommodate offices, meeting space, workspace and storage. Cost: \$90,000

ANNUAL IMPROVEMENT PROJECTS

Manufacturing Office Renovation: The manufacturing office is located in rooms C-1012 and C-1012A. These offices were created out of storage/utility areas adjacent to the machine shop years ago. The space lacks privacy, contains exposed piping and electrical panels, and does not have proper ventilation as appropriate for staff office space. The faculty needs an office near the machine shop classroom due to the number of hours spent in the labs. The project scope will include remodel of the existing space to provide appropriate acoustical ceiling tile system, lighting, HVAC and doors suitable to staff office standards. Estimated Cost: \$46,950

Light Blocking Shades Installation: Room B-1016 is a classroom in the veterinary technology department where students view radiographs. The current window blinds that are installed allow for more light than desired for viewing radiographs as required by the program accreditation. The project scope includes purchase and installation of light blocking shades to provide sufficiently low light levels for the program requirements. Estimated Cost: \$3,500

Industrial Sink Installation: The technology department construction lab is located in room T-1014. Water and equipment are carried in and out of the construction lab from a kitchen-type sink in the hall outside the room where spillage of water and material occurs. The current sink is not appropriate for use with large containers, equipment and high-volume water needs. The project scope includes remodel of the hall and room to move the sink into the lab space and replace the existing sink with an appropriate industrial sink for use in the construction lab. Estimated Cost: \$7,250

DEBT

DEBT SUMMARY

Total outstanding, long-term debt and interest payable as of June 30, 2014, is \$366,516,817. Debt service, or the amount budgeted for payment of principal and interest in FY15 is \$17,156,915. Of this amount, \$4,655,000 is for the payment of principal and \$12,501,915 is for the payment of interest. The escrow account created from the Series 2012 and 2013 refunding bonds will pay \$1,349,000 of scheduled interest payments. The following is a summary of the debt obligations.

- A general obligation bond (alternate revenue source) issue dated November 12, 2008, for the support of the Master Plan, provides for the retirement of principal of \$2,375,000 in 2015, \$2,645,000 in 2016, \$2,790,000 in 2017, \$2,940,000 in 2018, \$3,105,000 in 2019, \$4,210,000 in 2020, \$4,470,000 in 2021, \$4,750,000 in 2022, \$5,045,000 in 2023, \$6,335,000 in 2024, \$6,735,000 in 2025, \$7,610,000 in 2026, \$7,760,000 in 2027, and \$8,205,000 in 2028. Interest is payable on December 1 and June 1 at 5.25% to 6.25%. The district has pledged tuition revenues for the repayment of these bonds. The original amount of the note was \$70,000,000. These bonds received an “AA” rating from Standard & Poor’s.

\$ 68,975,000
- A general obligation bond issue, Series 2009A, dated July 21, 2009, for the support of the Master Plan, provides for the retirement of principal of \$2,180,000 in 2015. Interest is payable on July 1 and January 1 at 4.20%. The original amount of the note was \$7,000,000. These bonds received an “AA” rating from Standard & Poor’s.

\$ 2,180,000
- A general obligation bond issue dated July 31, 2009, Series 2009B, for the support of the Master Plan, provides for the retirement of principal of \$2,495,000 in 2016, \$2,845,000 in 2017, \$3,225,000 in 2018, \$3,650,000 in 2019, \$4,110,000 in 2020, \$4,610,000 in 2021, \$5,155,000 in 2022, \$5,745,000 in 2023, \$6,395,000 in 2024, \$7,095,000 in 2025, \$7,860,000 in 2026, \$8,685,000 in 2027, \$9,575,000 in 2028, and \$10,555,000 in 2029. Commencing in 2011, interest is payable on July 1 and January 1 at 4.30% to 7.0%. The original amount of the note was \$82,000,000. These bonds received an “AA” rating from Standard & Poor’s.

\$ 82,000,000
- A general obligation refunding bond (alternate revenue source) issue dated December 17, 2012, for the advance refunding of a portion of the Series 2008 bonds to gain overall savings for the college, provides for the retirement of principal of \$100,000 in years 2015 through 2024, \$1,920,000 in 2025, 2,080,000 in 2026, \$1,240,000 in 2027 and \$3,000,000 in 2028. Interest is payable on December 1 and June 1 at 2.00% to 4.00%. The escrow account established by this issue invested in bond obligations of the State of Illinois. This escrow does not accomplish an in-substance defeasance of the refunded bonds. Therefore, the entire outstanding amount of the Series 2008 bonds is presented as an outstanding long-term obligation. The district has pledged tuition revenues for the repayment of

these bonds. The original amount of the note was \$9,445,000. These bonds received an “AA” rating from Standard & Poor’s. \$ 9,240,000

- A general obligation refunding bond (alternate revenue source), Series 2013A, issue dated September 27, 2013, for the advance refunding of a portion of the Series 2008 bonds to gain overall savings for the college, provides for the retirement of principal of \$2,340,000 in 2020, 2,570,000 in 2021, \$2,975,000 in 2022, \$2,905,000 in 2023 and \$3,325,000 in 2024. Commencing in 2014, interest is payable on December 1 and June 1 at 5.00%. The escrow account established by this issue invested in bond obligations of the State of Illinois. This escrow does not accomplish an in-substance defeasance of the refunded bonds. Therefore, the entire outstanding amount of the Series 2008 bonds is presented as an outstanding long-term obligation. The district has pledged tuition revenues for the repayment of these bonds. The original amount of the note was \$14,465,000. These bonds received an “AA” rating from Standard & Poor’s, as well as an “Aa1” rating from Moody’s Investors Service. \$ 14,115,000
- A general obligation bond issue (alternate revenue source), Series 2013B, dated November 19, 2013, for the support of a new multipurpose facility and for improvements to the Romeoville campus, provides for the retirement of principal of \$1,380,000 in 2029, \$1,545,000 in 2030, \$3,375,000 in 2031, \$3,570,000 in 2032, \$5,040,000 in 2033, \$5,305,000 in 2034, \$5,585,000 in 2035, \$5,880,000 in 2036, \$6,190,000 in 2037, and \$6,495,000 in 2038. Commencing in 2014, interest is payable on December 1 and June 1 at 5.00% to 5.50%. The district has pledged tuition revenues for the repayment of these bonds. The original amount of the note was \$44,365,000. These bonds received an “AA” rating from Standard & Poor’s, as well as an “Aa1” rating from Moody’s Investors Service. \$ 44,365,000

Total Long-Term Obligations	220,875,000
Less: Current Portion	<u>(4,655,000)</u>
Total	\$216,220,000

The summary of future debt service requirements as of June 30, 2014, is as follows:

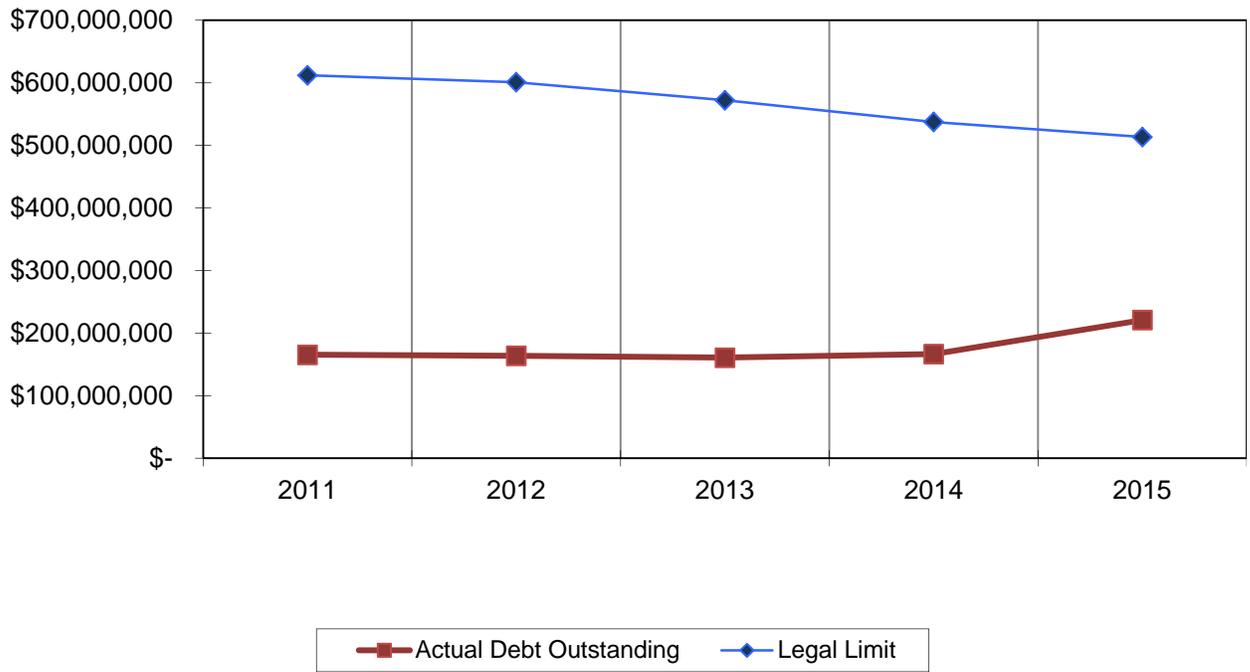
<u>Fiscal</u> <u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>To Be Paid</u> <u>From Escrow</u>	<u>Total College</u> <u>Obligation</u>
2015	4,655,000	12,501,915	17,156,915	1,349,000	15,807,915
2016	5,240,000	12,275,806	17,515,806	1,349,000	16,166,806
2017	5,735,000	12,009,253	17,744,253	1,349,000	16,395,253
2018	6,265,000	11,710,968	17,975,968	1,349,000	16,626,968
2019	6,855,000	11,378,618	18,233,618	1,349,000	16,884,618
2020	10,760,000	10,981,362	21,741,362	3,629,000	18,112,362
2021	11,750,000	10,361,520	22,111,520	3,741,500	18,370,020
2022	12,980,000	9,671,798	22,651,798	4,018,064	18,633,735
2023	13,795,000	8,896,752	22,691,752	3,797,438	18,894,315
2024	16,155,000	8,082,501	24,237,501	4,073,675	20,163,826
2025	15,750,000	7,085,907	22,835,907	2,372,425	20,463,482
2026	17,550,000	6,149,113	23,699,113	2,473,750	21,225,363
2027	17,685,000	5,071,703	22,756,703	1,553,000	21,203,703
2028	20,780,000	3,957,888	24,737,888	3,278,250	21,459,638
2029	11,935,000	2,691,550	14,626,550	-	14,626,550
2030	1,545,000	2,246,225	3,791,225	-	3,791,225
2031	3,375,000	2,161,250	5,536,250	-	5,536,250
2032	3,570,000	1,975,625	5,545,625	-	5,545,625
2033	5,040,000	1,779,275	6,819,275	-	6,819,275
2034	5,305,000	1,514,675	6,819,675	-	6,819,675
2035	5,585,000	1,236,163	6,821,163	-	6,821,163
2036	5,880,000	942,950	6,822,950	-	6,822,950
2037	6,190,000	634,250	6,824,250	-	6,824,250
2038	6,495,000	324,750	6,819,750	-	6,819,750
Total	\$ 220,875,000	\$ 145,641,817	\$ 366,516,817	\$ 35,682,101	\$ 330,834,716

Debt Limits

The legal debt limit or the total amount of debt that can be issued by the college is 2.875 percent of assessed valuation. Assessed valuation in levy year 2013 is \$17,855,878,308. At 2.875%, the debt limit translates into \$513,356,501. The current debt outstanding that applies to this limit totals \$84,180,000. This amount subtracted from the debt limit is the college's debt margin of \$429,176,501.

The graph illustrates how historically the college's total debt has been well below the legal limit.

Legal Debt Limit vs. Debt Outstanding



FINANCIAL POLICIES

FINANCIAL POLICIES

Financial and Budgetary Guidelines

JJC's Board of Trustees recognizes the importance of protecting funds and using them sensibly. In addition to JJC policies and procedures, major aspects of budgeting and finance are prescribed by the *Illinois Public Community College Act* and the Illinois Community College Board (ICCB). These guidelines help keep the College financially viable and assist in planning, preparing and administering a balanced budget. Synopses of these guidelines are listed below.

JJC BOARD APPROVED POLICIES

8.1 *Budget*

This policy describes the general guidelines for budgeting and the budgeting process.

Contained within this policy are the college's policies governing the preparation and approval of operating and capital budgets, policies defining the role of the College Business Office and other departments, agencies and activities which participate in the budgetary process, and policies pertaining to the implementation and control of operating and capital budgets. These policies apply to all college divisions/agencies, departments and activities.

Budgeting Process

The following policies govern the budget preparation process. An explanation of the role of the college's Business Office is provided and the process by which operating activities, departments and divisions of the college participate in the preparation of budgets is described.

Responsibility for Preparation and Approval of College Budgets

The president, through the cabinet members, has primary responsibility for planning, coordinating, and participating in the preparation of college budgets. Schedules, minimum standards, formats, procedures, and expenditure/revenue estimation criteria are promulgated by the College Business Office. Participation at all levels and persons who are responsible for specific accounts is an integral part of this process.

For purposes of this policy statement, annual operating budgets, capital budgets and other special purpose budgets are encompassed by the term college budgets. This general policy statement is applicable to all funds, both state and local.

The Board of Trustees approves the annual operating budgets of the college in accordance to state statutes.

Capital budgets and other special purpose budgets are approved by the Board of Trustees or the College Business Office as appropriate.

Budget Guidelines Covering Revenue Estimation and Expenditure Criteria

The College Business Office is responsible for providing guidance pertaining to the estimation of revenues and projection of expenditures. Such guidance will come from the annual Three-Year Financial Plan presented to the Board of Trustees. Additional guidance may take the form of communication provided by the state or result from independent studies and the application of budget assumptions. This policy does not preclude activities from submitting justification for variance from standard guidelines in formats designated by the College Business Office.

Revenues will be estimated conservatively, using an objective and analytical approach.

All guidelines related to revenues will place primary emphasis on the estimates of the controller.

Balanced Budget

Every effort will be made to submit a balanced operating budget (Education and Operations & Maintenance Funds) in which revenues are greater than or equal to expenditures and one-time revenues will not be used for operational expenditures.

Timetable of Budget Functions

It is the responsibility of the College Business Office to establish a schedule of budget functions which will serve to guide the budget development and implementation process for all divisions of the college. The schedule which is developed will be based on requirements and due dates established by the State, guidance received from the vice president of business services and the management needs of the college. Efforts will be made to provide for participation of all divisions in the development of the timetable of budget functions.

Vice presidents, deans, directors, and department or activity heads are authorized to establish working schedules within the general schedule established by the College Business Office.

The method of communicating the schedule of budget functions shall be generally consistent from year to year and will be by such media as is deemed necessary and appropriate. All efforts should be made to allow the Board of Trustees time to review the tentative budget and approve the annual budget prior to the beginning of each fiscal year (July 1).

The president shall prepare a tentative budget for Joliet Junior College prior to August 1 of each year. In preparing the budget, the president will confer as feasible with the appropriate personnel of the college district. The tentative budget shall then be reviewed by the Board of Trustees at a duly called regular or special meeting of the board.

8.1.1 Spending Plan

The budget should be regarded as an educational spending plan. Once it has been adopted, it becomes the responsibility of the president to administer that spending plan including the purchase of materials and supplies as authorized by the budget. Sound business practice and specific regulations of the board will be observed.

8.5 Purchasing Policy

It shall be the responsibility of the president through his/her designated representative to ensure that all qualified suppliers have the opportunity to bid or offer for sale on a negotiated basis merchandise or services that are to be purchased by the college. The board will be guided by the principle that the college should receive the best quality merchandise and services available for the purchase dollar regardless of who the vendor may be.

It shall be the responsibility of the president through the vice president for business services or his/her designee to maintain vendor bid lists in the Business Office. Additions or deletions can be made upon request by any vendor. Vendors may be removed from the vendor bid list as a result of any unsatisfactory performance on any previous contracts.

A. *Purchase of Budgeted Items Not Subject to Competitive Bid:*

All purchases of items supported by the adopted budget and not subject to competitive bid as required by the Public Community College Act (Illinois Compiled Statutes, Chapter 110, Paragraph 805/3-27.1, as amended) may be made by the vice president for business services or his/her designee without advertising for bids and without requiring price quotations. If for any reason competitive bids or price quotations are deemed advisable by the vice president for business services, they will be obtained and awards made on the basis of conformance to specifications and the amount of the bids.

B. *Purchases Subject to Competitive Bidding*

All purchases of goods and services, except as noted in Sections 8.5 (A), 8.5.1 and 8.5.2, shall be awarded by the Board of Trustees upon the recommendation of the president of the college. When any purchase to be made by the college is subject to competitive bidding as specified by the Public Community College Act (Illinois Compiled Statutes, Chapter 110, Paragraph 805/3-27.1 as amended), the vice president for business services or his/her designee guarantee due (e.g. sufficient or adequate) advertisement for bids for the sale of those goods and services required by the college. Formal contracts may be any of the following types, as appropriate under the circumstances:

Cost plus Fixed Fee – or time and material.

Fixed Price – both parties share the risk.

Predetermined price w/ceiling – maximum price established and negotiations entered at 40% and 80% of the work.

Open End – volume price given for orders exceeding a stipulated dollar value to be delivered during the course of the year.

Due (e.g. sufficient or adequate) advertisement for bids shall include, but is not limited to, one public notice at least ten days before the bid date in a newspaper or newspapers or

general circulation within Illinois Community College District No. 525. In addition to such public advertisement, bids may be solicited directly from such persons who may be deemed, reliable and competent to furnish the item or items required.

All bids must be sealed by the bidder and must be opened by a member of the board at a public bid opening at which the contents of the bids must be announced. The vice president for business services or his/her designee shall prepare a tabulation for consideration for the Board of Trustees and will make recommendations through the president to the Board of Trustees. The board shall award the contract to the lowest responsible bidder considering conformity with specifications, terms of delivery, quality, and serviceability. The board shall always reserve the right to reject any or all bids.

8.5.1 Emergency Purchases or Repairs

Necessary purchases or emergency repairs, which require major expenditures of monies otherwise subject to Board of Trustees approval, but which require prompt action, may be made as an emergency purchase. Such an emergency expenditure must be approved by three-fourths of the members of the Board of Trustees.

8.5.2 Construction Contracts

Contracts for repair, maintenance, remodeling, renovation, or construction, or a single project involving an expenditure in excess of the amount specified by the Public Community College Act (Illinois Compiled Statutes, Chapter 110, Paragraph 805/3-27.1 (j), as amended) shall be awarded on the basis of due advertisement for bids. All bids must be sealed by the bidder and must be opened by a member or employee of the Board at a public bid opening at which the contents of the bids must be announced. The vice president for administrative services or his/her designee shall prepare a tabulation for consideration by the Board of Trustees and will make recommendations through the president to the Board of Trustees.

Contracts for repair, maintenance, remodeling, renovation, or construction, or a single project involving an expenditure not in excess of the statutorily specified amount subject to competitive bidding may be awarded by the vice president for administrative services or his/her designee.

8.5.3 Responsible Bidder

The Board of Trustees will exercise its discretion in determining the responsibility of the bidders and will award the contract to the lowest responsible bidder considering conformity with specifications, terms of delivery, quality and serviceability.

In the event of tie bids, preferences will be given to persons or firms located within the confines of the college district if they are recognized as qualified and can provide the needed services of materials on a substantially equal basis with persons located outside of the college district. At all times, the Business & Auxiliary Services Office will seek to purchase goods and services in line with officially approved policies of the educational institution in a manner that will be in the best interests of the students attending the college and in the best interests of the taxpayers of the district.

In addition to all other requirements bidders must comply with the “Responsible Bidder Ordinance” minimum legal requirements:

1. The bidder must be a duly organized legal entity in good standing with the Illinois Secretary of State and in compliance with all laws prerequisite to doing business in Illinois.
2. The bidder must have a valid Federal Employer Tax Identification Number (FEIN) or social security number.
3. The bidder must be an equal opportunity employer.
4. The bidder must provide certificates of insurance indicating the following coverages if called for in the bid solicitation: general liability, workers compensation, completed operations, automobile, hazardous occupation and product liability.
5. The bidder must comply with all provisions of the Illinois Prevailing Wage Act (820 ILCS130), including wages, medical and hospitalization insurance and retirement for those trades covered in the Act.
6. For construction projects over \$25,000, the bidder must provide an apprenticeship and training program that is registered with the United States Department of Labor’s Bureau of Apprenticeship and Training or is reasonably equivalent to such programs. The bidder must be compliant with the Illinois Drug-Free Workplace Act 30 ILCS 580/.

8.5.4 Procurement of Goods and Services

Employee versus Independent Contractor

The Board recognizes the need for and will compensate for personal services in accordance with the following criteria:

1. Any person who is already an employee of Joliet Junior College cannot be considered an independent contractor by Joliet Junior College except for individuals defined in number two.
2. Individuals who offer their services to the public, and provide a qualified business tax identification number. Number as a normal part of their business may be considered independent contractors.
3. Services rendered to the college will be reimbursed at rates that are reasonable, necessary, consistent with the level of expertise required, and approved by the president, or designee, of the college.
4. All other individuals under the direction of the college, and paid by the college, will be hired as employees through established procedures and paid through the payroll system.

8.5.5 Consultant Services

Consultant expenses for services rendered to the college will be reimbursed at rates that are reasonable, necessary, and consistent with the level of expertise required, and approved by the president, or designee, of the college.

Written –professional service agreements related to grant, allied health employees, and staff development consultant services will be utilized.

8.6 College Indebtedness

The securing of funds through the sale of general obligation bonds, revenue bonds, tax anticipation warrants, and other written financial instruments issued by the college shall constitute a purchase of a commodity, and as such shall be subject to the purchasing policies as established by the Board of Trustees.

Joliet Junior College shall seek to maintain and, if possible, to improve its current general obligation bond rating of ‘AA‘ so borrowing costs are minimized and access to credit is preserved. It is imperative that Joliet Junior College demonstrate to rating agencies, investment bankers, creditors, and taxpayers that Joliet Junior College officials are following a prescribed financial plan.

Bonds will be sold on a competitive basis unless it is in the best interest of the College to conduct a negotiated sale. Competitive sales will be the preferred method; however, negotiated financing may be used where market volatility or the use of an unusual or complex financing or security structure is a concern with regard to marketability. The administration will recommend to the Board of Trustees which method shall be used. This decision will be based on discussions with financial advisers, underwriters and/or bond council.

Taxpayer Equity

Joliet Junior College's property taxpayers and citizens who benefit from projects financed by bonds should be the source of the related debt service funding. This principle of taxpayer equity should be a primary consideration in determining the type of projects selected for financing through bonds.

Uses

Bond proceeds should be limited to financing the costs of planning, design, land acquisition, buildings, permanent structures, attached fixtures or equipment, and movable pieces of equipment or other costs as permitted by law. Acceptable uses of bond proceeds can be viewed as items which can be capitalized. Non-capital furnishings and supplies will not be financed from bond proceeds. Refunding bond issues designed to restructure currently outstanding debt are an acceptable use of bonds proceeds.

Joliet Junior College will not use short-term borrowing to finance operating needs except in the case of an extreme financial emergency which is beyond its control or reasonable ability to forecast. Recognizing that bond issuance costs add to the total interest costs of financing, a cost benefit analysis should be conducted to determine that bond financing is necessary for financing a project.

Decision Analysis

Whenever Joliet Junior College is contemplating a possible bond issue, information will be developed concerning the following four categories commonly used by rating agencies assessing the college's credit worthiness. The subcategories are representative of the types of items to be considered. This information will be presented by the vice president

of business services to the President's Cabinet for its review and recommendation to Joliet Junior College Board of Trustees.

Debt Analysis

- Debt capacity analysis
- Purpose for which debt is issued
- Debt structure
- Debt burden
- Debt history and trends
- Adequacy of debt and capital planning
- Obsolescence of capital plant

Financial Analysis

- Stability, diversity, and growth rates of tax or other revenue sources
- Trend in assessed valuation and collections
- Current budget trends
- Appraisal of past revenue and expenditure trends
- History and long-term trends of revenues and expenditures
- Evidences of financial planning
- Adherence to generally accepted accounting principles
- Audit results
- Fund balance status and trends in operating and debt funds
- Financial monitoring systems and capabilities
- Cash flow projections

Governmental and Administrative Analysis

- Government organization structure
- Location of financial responsibilities and degree of control
- Adequacy of basic service provision
- Intergovernmental cooperation/conflict and extent of duplication

Economic Analysis

- Geographic and location advantages
- Population and demographic characteristics
- Wealth indicators
- Housing characteristics
- Level of new construction
- Types of employment, industry, and occupation
- Evidences of industrial decline
- Trend of the economy

Joliet Junior College may use the services of qualified internal staff and outside advisers to assist in the analysis, evaluation, and decision process, including bond counsel and financial advisers. Recognizing the importance and value to Joliet Junior College's creditworthiness and marketability of Joliet Junior College's bonds, this policy is intended to insure that potential debt complies with all laws and regulations, as well as sound financial principles.

Debt Planning

Unlimited-tax general obligation bond borrowing should be planned and the details of the plan must be incorporated in the Joliet Junior College Capital Improvement Plan. Unlimited-tax general obligation bond issues should be included in at least two Capital Improvement Plans preceding the year of the bond sale. The first inclusion should contain a general description of the project, its timing, and financial limits; subsequent inclusions should become increasingly specific.

Communication and Disclosure

Joliet Junior College will follow a policy of full disclosure on every financial report, voluntarily following disclosure guidelines provided by the Government Finance Officers Association unless the cost of compliance with the higher standard is unreasonable.

General Obligation Bonds

Every project proposed for financing through general obligation debt should be accompanied by a full analysis of the future operating and maintenance costs associated with the project.

Generally, bonds cannot be issued for a longer maturity schedule than a conservative estimate of the useful life of the asset to be financed. Joliet Junior College will attempt to keep the average maturity of general obligation bonds at or below 20 years. In accordance with state statutes, Joliet Junior College will limit the total of its general obligation debt to 2.875% of Joliet Junior College's assessed value and/or debt services which is less than 15% of operating expenditures unless otherwise approved by the Board of Trustees.

Whenever possible, Joliet Junior College will finance capital projects by using self-supporting revenue bonds. Revenue bonds assure the greatest degree of equity because those who benefit from a project and those who pay for a project are most closely matched.

Limited Tax General Obligation Debt

Limited tax general obligation bonds should be considered only when constraints preclude the preferred practice of voter approved general obligation bonds. As a precondition to the issuance of limited tax general obligation bonds, all alternative methods of financing should have been investigated. Consideration should always be given to provide a pledge of facility revenue to accompany the basic pledge of limited tax revenues.

Revenue Bonded Debt

It will be a long-term goal that each enterprise will ensure future capital financing needs are met by using a combination of current operating revenues and revenue bond financing.

Each enterprise should provide adequate debt service coverage. A specific factor is established by Joliet Junior College that projected operating revenues in excess of operating expenses less capital expenditures, depreciation and amortization in the operating fund should be at least 1.25 times the annual debt service costs.

Short Term Financing/Capital Lease Debt

Short-term financing or capital lease debt will be considered to finance certain equipment and rolling stock purchases when the aggregate cost of equipment to be purchased exceeds \$25,000 unless otherwise approved by the Board of Trustees. Adequate funds for the repayment of principal and interest must be included in the requesting department's approved budget.

The term of short-term financing will be limited to the usual useful life period of the vehicle or equipment, but in no case will exceed ten years.

8.7 Audits

A statement of the financial condition of the college shall be published annually in accordance with state law.

The controller will keep the board members informed of the financial condition of the college by providing them with a monthly budget report. An annual audit will be conducted of the college financial transactions by a certified public accountant employed by the Board of Trustees. The audit will be in accordance with generally accepted auditing standards as established by statutes or laws governing junior college operations in the state of Illinois.

8.11 Grants – Indirect Cost

During all grant application processes Joliet Junior College will attempt to obtain money for indirect costs whenever allowable. Any indirect costs received will then be directed to the general fund.

8.16 Capital Funds Policy

Purpose

This policy describes the general guidelines for preparing the capital budget and the Capital Renewal Improvement Program (CRIP). To facilitate informed investment decisions and promote effective management of existing capital assets.

The capital improvement program includes all capital projects, regardless of size, financed with federal, state and/or college funds, and all departmentally funded projects exceeding the amount stated in the Budget Procedure 8.5(1). The capital improvement program is an ongoing process that includes:

- Assessing capital needs, opportunities and resources
- Ensuring that potential projects conform with academic priorities and investment strategies
- Establishing priorities for project funding

The CRIP is compiled by the Physical Plant Department and presented to the President's Cabinet for input. President's Cabinet recommends college-wide priorities and if approved are included in the capital budget.

Capital Renewal and Improvement Program

Providing the facilities essential to the accomplishment of the college's mission is a primary concern.

To ensure the availability of such facilities, a 3-Year Capital Renewal Improvement Program (CRIP) will be developed and updated on an annual basis.

Plan objectives and goals include:

Improving learning through educational facility enhancements.
Ensuring facilities compliance with Environmental, Health and Safety Regulations.
Extending the life expectancy of buildings and infrastructure.
Construction of new facilities to meet the demands of increasing student enrollment.

The CRIP will integrate projects from the college's Facilities Master Plan (Capital Improvement) and 10-Year Maintenance Plan (Capital Renewal) with annual immediate needs into a short-range 3-Year Plan.

Major components will include:

Executive summary
Program/physical history
Campus Master Plan and description
CRIP process description
Fund source description
Project list for coming fiscal year and amounts
Project descriptions
3-year plan for projects by category
10-year renewal plan
Program schedule
Impact on operating budget
Campus Maps identifying project location

8.17 Fund Balance Policy

Purpose

This policy describes the guidelines for unreserved fund balances in the college's operating (general) fund.

Goal

Fund balance is the balance of a fund after all liabilities have been deducted from the assets of the fund. Unreserved fund balances will be unallocated cash at the completion of each fiscal year. The goal is to establish and maintain a general fund balance of twenty-five percent.

Utilization

The proposed recommended use of the unreserved general fund balance is for projects in the Capital Improvement Program (CIP) or other unanticipated one-time expenditures that do not result in recurring operating costs. Expenditures from the unreserved fund balance must be approved by the Board of Trustees.

Replenishment of Reserve Deficits

Once the goal of twenty-five percent has been reached, in the event the balance falls below fifteen percent, the vice president of administrative services will implement and submit to the Board of Trustees, in conjunction with the proposed budget, a plan for corrective action to restore the fund balance to its goal of twenty-five percent.

Annual Review

Compliance of this policy will be reviewed by the vice president of administrative services during the budget adoption process.

The Board of Trustees will receive a report of year end reserves in the general fund as part of the yearend financial report.

ICCB REGULATIONS

Annual Budget

The budget is a controlled plan to be used in implementing the philosophy and the objectives of the college. Its development should involve maximum participation and, therefore, the aims and objectives of the college should be reflected at each level.

Colleges are encouraged to use either of the following budgetary formats: line-item appropriation or program budgeting in conjunction with program performance budgeting (PPB), or zero-based budgeting (ZBB). However, a budgetary crosswalk may be necessary to complete the line-item appropriation by function budget required by the ICCB.

Each local Board of Trustees must adopt a budget for each fiscal year within or before the first quarter of each fiscal year. Moreover, a tentative budget must be available for public inspection for at least 30 days, or ten days for community college districts in cities of over 500,000 inhabitants, prior to final adoption; and at least one public hearing must be held on the tentative budget.

It is anticipated that each district will develop an expanded operational budget that is more detailed than the budget required by the ICCB. Care should be taken that any budget adopted by the local Board of Trustees meets the requirements of Section 3-20.1 of the *Public Community College Act* for community college districts in cities with less than 500,000 inhabitants or Sections 7-8 through 7-16 for other community college districts.

The budget shall contain a statement of the cash on hand at the beginning of the fiscal year, an estimate of the cash expected to be received during such fiscal year from all sources, an estimate of the expenditures contemplated for such fiscal year, and a statement of the estimated cash expected to be on hand at the end of such year. The estimate of taxes to be received may be based upon the amount of actual cash receipts that may reasonably be expected by the district during such fiscal year, estimated from the experience of the district in prior years and with due regard for other circumstances that may substantially affect such receipts. (Section-3-20.1)

The budget shall set forth estimates, by classes, of all current assets and liabilities of each fund of the board as of the beginning of the fiscal year, and the amounts of those assets estimated to be available for appropriation in that year, either for expenditures or charges to be made or incurred during that year or for liabilities unpaid at the beginning thereof. Estimates of taxes to be received from the levies of prior years shall be net, after deducting amounts estimated to be sufficient to cover the loss and cost of collecting those taxes and also deferred collections thereof and abatements in the amount of those taxes extended or to be extended upon the collector's books. (Section 7-9)

The local Boards of Trustees of community college districts in cities of less than 500,000 inhabitants may transfer among budgeted items in a fund, providing that all transfers do not exceed 10 percent of the total of such fund as set forth in the budget. The local Board of Trustees also may amend the budget by using the same procedure as the original adoption.

One copy of the annual budget in the format prescribed shall be filed with the ICCB no later than October 15.

Certificate of Tax Levy

The language for the Certificate of Tax Levy suggested by Section 3-20.5 of the *Public Community College Act* is included in this section. This certificate must be filed with each county clerk on or before the last Tuesday in December. A copy of the certificate, along with each county clerk's verification of the levy, should be filed with the ICCB no later than January 31. In addition to the adopted annual budget, each college must file with each county clerk, within 30 days of its adoption, the local board's budget resolution and a certified summary of anticipated revenues for the fiscal year. Failure to file these documents authorizes the county clerk to refuse to extend the district's tax levy. Suggested forms for the budget resolution and the summary of anticipated revenues are included as part of this section.

Moreover, when a district levies more than 105 percent of the previous year's tax extensions, the district must have at least one public hearing which may not coincide with the hearing on the tentative budget. The notice must fulfill the following requirements:

The notice shall appear no more than 14 days nor less than (7) seven days prior to the date of the public hearing. The notice shall be no less than one-eighth page in size, and the smallest type used shall be 12 point and shall be enclosed in a black border no less than 1/4 inch wide. The notice shall not be placed in that portion of the newspaper where legal notices and classified advertisements appear. The notice shall state in plain and simple language the following information: (1) the legal name of the taxing district; (2) the commonly known name of the taxing district; (3) the amount of property taxes, exclusive of election costs, extended or estimated to be extended on behalf of the taxing district for the preceding year; (4) the amount of the proposed levy, exclusive of election costs, for the current year; (5) the percentage increase; and (6) the date, time and place of the public hearing concerning the proposed budget and the proposed levy increase. Such hearing may not coincide with the hearing on the proposed budget of the taxing district.

Any notice which includes information substantially in excess of that specified and required by this Act shall be an invalid notice. (Chapter 120, Section 866)

Additionally, an amended Certificate of Tax Levy may be filed within ten days of notification from the county clerk of the multiplier providing such multipliers will alter the amount of revenue received by the district.

External Audit

Each district is required to submit three copies of its external audit to the ICCB by October 15 following the end of the fiscal year. Required schedules and recommended formats are detailed by the ICCB.

Annual Financial Report

Pursuant to Section 3-22.2 of the *Public Community College Act*, each district is required to publish a financial statement at least once annually prior to November 15 in a newspaper of general circulation in the district, and a copy of this publication must be filed with the ICCB by December 1.

Community College Treasurer's Bond

Each community college treasurer must be bonded. A copy of each bond must be filed with the county clerk(s) and the ICCB.

Requirements for Financial Transactions

The *Public Community College Act* and ICCB rules contain many financial requirements. Although several requirements are highlighted below, you are encouraged to review the *Public Community College Act* and ICCB rules.

Payment of Orders and Bills

The local Boards of Trustees of community college districts in cities of less than 500,000 inhabitants must approve payment of all bills showing to whom and for what purpose each payment is to be made and to what budgetary item each payment should be debited. The payment's purpose and budgetary line item can be shown by Fiscal Management Manual account codes. College staff should ensure that each item is properly charged to the correct account and that authority exists for such a transaction. For example, custodial salaries and utilities can be paid from the Operations and Maintenance Fund only upon resolution of the local Board of Trustees.

Bidding Policy

Section 3.27.1 of the *Public Community College Act* requires each district to let all contracts for supplies, materials, or work involving an expenditure in excess of \$10,000 to the lowest responsible bidder after due advertisement, excluding the exceptions which are listed in Section 3-27.1 of the Act. The local board may adopt a more restrictive bidding policy.

THE PUBLIC ACT REGULATIONS

805/3-20.1. Adoption of Annual Budget--Contents--Fiscal year

Community college boards are required to adopt a budget before or within the first quarter of a new fiscal year. The budget must “...specify the objects and purposes of each item and amount needed for each object or purpose.” The budget must contain a statement of cash on hand at the beginning of a fiscal year, an estimate of cash to be received and expended during the year, and an estimate of cash expected on hand at the end of the fiscal year. Nothing in this section is to be interpreted as a requirement for a district to change its basis or system of accounting. The board is required to establish the fiscal year. The budget “...shall be prepared in tentative form by some person or persons designated by the board, and in such tentative form shall be made conveniently available to inspection for at least 30 days prior to final action thereon. At least one public hearing shall be held as to such budget prior to final action thereon.” Districts are required to publish a notice of the availability of the budget for public inspection, and notice of the public hearing. Finally, this section authorizes the board to “...from time to time make transfers between the various items in any fund not exceeding in the aggregate 10% of the total of such fund as set forth in the budget.” The board may amend the budget by following the same procedures for the original adoption outlined in this section.

805/3-20.2. Additional or Supplemental Budget

If the voters of a community college district approve an increase in the district’s tax rate for the Education or Operations and Maintenance Funds after the budget for that period has been adopted, the board may adopt or pass a budget reflecting the supplemental or additional funds to be collected.

805/3-20.3. Expenses Payable from Taxes for Operation and Maintenance of Facilities Purposes and for Purchase of College Grounds--Educational Fund

This section specifies expenditures that must be paid from the amount levied for operations and maintenance purposes. Included are “...obligations incurred for the improvement, maintenance, repair or benefit of buildings and property, including the cost of interior decorating and the installation, improvement, repair, replacement, and maintenance of building fixtures, for the rental of buildings and property for community college purposes...” Other expenditures are to be paid from the Educational Fund.

805/3-20.5. Determination of Amount to be Raised by Tax for Educational Purposes and for Operations and Maintenance of Facilities Purposes--Certificate of Tax Levy

Each year, the college must determine the amount of funds to be raised by the tax levy for the ensuing year. These amounts must be certified by the board and submitted to the county clerk before the last Tuesday in December each year. Suggested language for the Certificate of Tax Levy is also included in this section.

805/3-20.6. Districts in Two or More Counties--Determination of Amounts--Certificates of Tax Levy

If a college district lies in two or more counties, the Certificate of Tax Levy must be filed with each of the county clerks within the district. Each county clerk is then to determine the portion of the district valuation that lies within the county and provide this information to the county clerk where the institution is located. Based on the levy certification, the county clerk will determine the tax rates for all of the counties.

805/3-27. Payment of Orders and Bills--Revolving Funds--Collection of Funds

The board may include in the authorized minutes a list of bills approved for payment, showing to whom and for what purpose the debt was incurred. This does not preclude the board from authorizing a voucher system or other system in accordance with the State Board. The board may establish revolving funds, providing they are in the custody of a bonded employee and are subject to annual audit by a licensed public accountant.

805/2-27.1. Contracts

Contracts for the purchase of supplies, materials, or work exceeding \$10,000 are awarded to the lowest responsible bidder considering conformity with specifications, terms of delivery, quality, and serviceability. Several exceptions to this rule are noted in this section, including (1) services of individuals possessing a high degree of professional skill, (2) contracts for printing financial reports, (3) contracts for printing or engraving bonds or other debt instruments, (4) and many others as outlined in the statute. This section also includes procedures for awarding contracts through the sealed bid process.

805/3-33.5. Working Cash Fund--Monies Derived from Bonds--State and Federal Funds

Funds raised by the sale of working cash bonds must be maintained in a separate fund, and they are not to be appropriated in the annual budget. The board may transfer from the Working Cash Fund in anticipation of the receipt of federal or state funds, but the debt to the Working Cash Fund must be satisfied.

805/3-33.6. Working Cash Fund--Transfers of Monies--Abolition of Fund

Transfers from the Working Cash Fund to the Education or Operations and Maintenance Fund may be made only by board resolution. This section also specifies the terms of such a resolution. The board may also issue a resolution to abolish the Working Cash Fund and direct the treasurer as to directing the transfer. If it is abolished, a district may not establish another Working Cash Fund without voter approval. Interest earned by the fund may be transferred to the Education or Operations and Maintenance Fund by board resolution.

Measurement Focus, Basis of Accounting, and Basis of Presentation

The district is a special-purpose government engaged only in business-type activities. Therefore, the district's financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as eligibility requirements imposed by the provider have been met.

For both budget and financial reporting, summer session revenues and expenditures are deferred and reported in the succeeding fiscal year in which the program is predominantly conducted. This is considered an immaterial difference from accrual accounting primarily because it is consistently applied from year to year.

Cash and Cash Equivalents

For purposes of reporting cash flows, all highly liquid investments with a maturity of three months or less when purchased are considered to be cash equivalents.

Investments

All investments are carried at fair value.

Receivables

All receivables are expected to be received within one year.

Inventories

Inventories are valued at the lower of cost or market, on a first-in, first-out basis. Inventories consist primarily of supplies and items held for resale by the bookstore. The cost is recorded as an expense at the time individual inventory items are utilized or sold.

Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

Capital Assets

Capital assets include buildings, property, equipment and infrastructure assets, such as roads. Capital assets are defined by the district as assets with an initial unit cost of \$2,500 or more and an estimated useful life in excess of three years. Such assets are recorded at historical cost and depreciated over their estimated useful lives (excluding salvage value). Donated capital assets are recorded at their estimated fair value at the date of donation. Estimated useful life is management's estimate of how long the asset is expected to meet service demands. Straight-line depreciation is used based on the following estimated useful lives:

Buildings and improvements	20 – 50 years
Furniture and equipment	5 – 10 years
Improvements other than buildings	20 years

Compensated Absences

Vacation leave can be accumulated up to 240 hours. Sick leave does not vest and is accumulated at a rate of 20 days per year, with a maximum of 380 days. All compensated absences, which are earned during the year are, therefore, reported as an expense and as a liability.

Deferred Revenue

Deferred tuition revenue represents that portion of tuition and other fees received before June 30, 2013, but applicable to sessions occurring after June 30, 2013. Deferred government claims and grants represent monies received before all eligibility requirements imposed by the provider have been met.

Property Taxes

Property taxes are levied each year on the basis of the equalized assessed property values in the district as of January 1 of that year. Assessed values are established by each of the respective counties. Property taxes are billed and collected by the various counties

included within the district's boundaries. These taxes are assessed in December and become an enforceable lien on the property as of the preceding January 1. A reduction for collection losses, based on historical collection experience, has been provided to reduce the taxes receivable to the estimated amount to be collected.

Property taxes are recognized as revenue on the accrual basis of accounting. The property tax levy to be passed in December 2013 is recognized as a receivable and revenue for the year ended June 30, 2014.

Enterprise Activity Accounting and Financial Reporting

In accounting for and reporting on its business-type (enterprise) activities, the district has elected to apply all applicable Governmental Accounting Standards Board (GASB) pronouncements and has elected not to follow Financial Accounting Standards Board pronouncements issued after November 30, 1989.

Classification of Revenues and Expenses

Operating revenues include activities that have the characteristics of exchange transactions, such as (1) student tuition and fees and (2) sales and service fees. Non-operating revenues include activities that have the characteristics of non-exchange transactions, such as local property taxes, state appropriations, most federal, state, and local grants, and interest.

Operating expenses include the cost of sales and services, administrative expenses, and depreciation on capital assets. Expenses not meeting this definition are reported as nonoperating expenses.

Basis of Budgeting

The accounting policies of the college conform to generally accepted accounting principles as accepted in the United States applicable to colleges and universities as well as those prescribed by the Illinois Community College Board (ICCB). The following is a summary of the more significant policies:

In December 1998, the Government Accounting Standards Board (GASB) released Statement No. 33 "Accounting and Financial Reporting For Nonexchange Transactions," which revised reporting of property tax revenue. In June 1999, GASB approved Statement No. 34 "Basic Financial Statements and Management Discussion and Analysis for State and Local Governments," followed by Statement No. 35 "Basic Financial Statements and Management's Discussion and Analysis for Public College and Universities." The change in financial statement presentation provides a comprehensive one-column portrait of the total government.

The college's budgetary basis of accounting differs from generally accepted accounting principles (GAAP) as follows: 1) Though budgeted, capital and equipment expenditures greater than \$2,500 will be eliminated from the statement of revenues, expenses and changes in net assets. Depreciation expense will be reflected. 2) Internal service and intra-agency (primarily health insurance charges) revenue and expenditures, while budgeted, will be eliminated for financial reporting. 3) For financial statement purposes,

the college reports restricted and unrestricted net assets. For budgetary purposes, fund balances are reported, which encompass both of these categories.

Fund Groups

For budgetary control and to comply with legal regulations, the college’s accounts are organized into funds and account groups, each of which is considered a separate accounting entity. Expenditures within each fund are further delineated by function and object to more fully reflect the planned activities of the fund.

The college adopts legal budgets for all governmental fund types.

<u>Fund Type</u>	<u>Fund</u>	<u>Fund #</u>
<u>Governmental</u>		
General	Education	01
	Operations and Maintenance	02
Special Revenue	Restricted Purpose–Grants/Contract Etc.	06
	Audit	11
	Liability, Protection and Settlement – Tort	12
Debt Service Fund	Bond and Interest	04
Capital Projects Fund	Operations and Maintenance (Restricted)	03
<u>Proprietary</u>		
	Auxiliary Enterprise	05
	Self-Insurance	23
<u>Fiduciary</u>		
	Working Cash	07

The level of budgetary control (the level at which expenditures cannot exceed the appropriated amount) is established for each individual fund rather than the fund group and within the fund by object and function (which is the legal budget organization). Managers at all levels are charged with continuously monitoring expenditures within their programs. While the exact legal limits on expenditures are established by the amounts in the legal budget (within the 10 percent transfer limitation), the usual management practice is to monitor expenditures by program and by line item within the program. Minor unfavorable variances may be permitted on a case-by-case basis after appropriate review; significant variances require prior approval and may be compensated through budget adjustments. The controller monitors expenditures to ensure compliance with the legal budget requirements and limitations and with college policy on fiscal management. (See also “Budget Process.”)

The college also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Encumbered amounts lapse at the end of each year; however, encumbrances are generally reauthorized as part of the following year’s budget.

Expenditure Controls

Overall responsibility for budget management lies with the vice president of administrative services. Day-to-day oversight is the responsibility of the controller.

Budget Managers

All funds of the college are divided into cost or responsibility centers. A budget manager is assigned to each center and has authority for approving expenditures from this center.

Requisitions

Expenditures are generally processed via a requisition form. Once approved by the budget manager, the requisition flows to the appropriate vice president or the president for approval, if in excess of \$5,000, before going to the director of administrative and auxiliary services for final approval. Additionally, the director of administrative and auxiliary services approves that bidding requirements and other legal restrictions have been met along with funding availability and account coding.

Purchase Orders

Once a requisition contains all necessary approvals, a purchase order is created.

Encumbrances

Once purchase orders are approved, they are encumbered against the current year's funds. Encumbrances reduce the balance of budgetary funds available for future expenditures. While salaries cannot currently be encumbered, several other controls exist to prevent over-expenditure in these areas.

Budget Adjustments

Because a budget is only a plan, it is usually necessary to allow transfers between accounts during the year. This maintains the budget as a viable working plan and also helps to monitor the overall status of budget funds and the extent to which they have been appropriately authorized. Working within the guidelines/regulations noted below, all budget adjustments also follow a similar approval process to the requisition. The primary difference is that the controller must approve all budget adjustments and Senior Leadership Team must approve all adjustments involving salary lines.

Management Information Reports

Each month, budget managers receive reports detailing current and year-to-date expenditures, encumbrances, and original and remainder budget balances for each account in their various centers of responsibility. These reports reflect both function and object perspectives. Budget transfers made during the month are also reflected.

Detailed reports are prepared monthly for the Board of Trustees. These reports include comparisons by fund of actual expenditures against budgets by function and object; revenue receipts against budget; total salary commitments against budget; and cash and investment balances. Additionally, the report includes a listing of bills paid by fund. The board is asked to review and approve these monthly reports.

The monitoring of revenue is a crucial component of the management of the budget. In the event of an unexpected decline in revenue, certain non-essential expenses would be the first to be identified and frozen to ensure a balanced budget at year-end.

Additionally, day-to-day operations require the use of various management information reports by the controller and vice president of administrative and auxiliary services. All budget managers have daily access to an online database query of the detail of expenditures and budget transactions under their control.

TUITION AND FEE HISTORY

Fiscal Year	Tuition Per Cr. Hr.	Student Fee	Technology Fee	Capital		Total	%	ICCB Average	
				Assessment Fee				Tuition and Fees	%
2014-15	\$ 84.00	\$ 4.00	\$ 6.00	\$ 21.00	\$ 115.00	3.60%	N/A		
2013-14	\$ 80.00	\$ 4.00	\$ 6.00	\$ 21.00	\$ 111.00	3.74%	112.65	4.41%	
2012-13	\$ 80.00	\$ 4.00	\$ 6.00	\$ 17.00	\$ 107.00	3.88%	107.89	3.85%	
2011-12	76.00	4.00	6.00	17.00	103.00	0.00%	103.89	5.73%	
2010-11	76.00	4.00	6.00	17.00	103.00	10.75%	98.26	10.57%	
2009-10	67.00	4.00	6.00	16.00	93.00	5.68%	88.87	5.75%	
2008-09	64.00	4.00	6.00	14.00	88.00	15.79%	84.04	6.89%	
2007-08	62.00	3.00	6.00	5.00	76.00	4.11%	78.62	6.19%	
2006-07	60.00	3.00	5.00	5.00	73.00	2.82%	74.04	5.89%	
2005-06	58.00	3.00	5.00	5.00	71.00	4.41%	69.92	10.86%	
2004-05	56.00	3.00	5.00	4.00	68.00	12.40%	63.07	6.09%	
2003-04	51.00	3.00	4.50	2.00	60.50	8.04%	59.45	8.80%	
2002-03	49.00	3.00	4.00		56.00	0.00%	54.64	6.47%	
2001-02	49.00	3.00	4.00		56.00	5.66%	51.32	3.61%	
2000-01	46.00	3.00	4.00		53.00	3.92%	49.53	4.69%	
1999-00	44.00	3.00	4.00		51.00	4.08%	47.31	4.00%	
1998-99	42.00	3.00	4.00		49.00	6.52%	45.49	3.74%	
1997-98	41.00	3.00	2.00		46.00	4.55%	43.85	4.31%	
1996-97	39.00	3.00	2.00		44.00	4.76%	42.04	4.29%	
1995-96	39.00	3.00	-		42.00	7.69%	40.31	3.17%	
1994-95	36.00	3.00	-		39.00	8.33%	39.07	4.21%	
1993-94	33.00	3.00	-		36.00	5.88%	37.49		
1992-93	31.00	3.00	-		34.00	6.25%			
1991-92	29.00	3.00	-		32.00	10.34%			
1990-91	26.00	3.00	-		29.00	16.00%			
1989-90	23.00	2.00	-		25.00	0.00%			
1988-89	23.00	2.00	-		25.00	8.70%			
1987-88	21.00	2.00	-		23.00	15.00%			
1986-87	18.00	2.00	-		20.00	0.00%			
1985-86	18.00	2.00	-		20.00	0.00%			
1984-85	18.00	2.00	-		20.00	0.00%			
1983-84	18.00	2.00	-		20.00	25.00%			
1982-83	15.00	1.00	-		16.00	14.29%			
1981-82	13.00	1.00	-		14.00	0.00%			
1980-81	13.00	1.00	-		14.00	0.00%			
1979-80	13.00	1.00	-		14.00	0.00%			
1978-79	13.00	1.00	-		14.00	0.00%			
1977-78	13.00	1.00	-		14.00	0.00%			
1976-77	13.00	1.00	-		14.00	7.69%			
1975-76	12.00	1.00	-		13.00	18.18%			
1974-75	10.00	1.00	-		11.00	0.00%			
1973-74	10.00	1.00	-		11.00	0.00%			
1972-73	10.00	1.00	-		11.00	40.49%			
1971-72	7.00	0.83	-		7.83	0.00%			
1970-71	7.00	0.83	-		7.83	0.00%			
1969-70	7.00	0.83	-		7.83	2.09%			
1968-69	7.00	0.67	-		7.67	-28.12%			
1967-68	10.00	0.67	-		10.67	0.00%			
1966-67	10.00	0.67	-		10.67				

N/A - Information not available.

COMMUNITIES SERVED

Braceville	Mazon
Braidwood	Millington
Bolingbrook	Minooka
Carbon Hill	Mokena
Channahon	Morris
Coal City	New Lenox
Crest Hill	Newark
Custer Park	Odell
Diamond	Orland Park
Dwight	Peotone
East Brooklyn	Plainfield
Elwood	Plattville
Essex	Ransom
Frankfort	Ritchie
Gardner	Rockdale
Godley	Romeoville
Homer Glen	Tinley Park
Joliet	Shorewood
Kinsman	So. Wilmington
Lemont	Symerton
Lisbon	Verona
Lockport	Wilton Center
Manhattan	Wilmington
Marley	

STUDENT ENROLLMENT AND DEMOGRAPHIC STATISTICS

Fall	Fall Enrollment				Gender		Attendance		Enrollment Status				Avg. Age
	Head Count	% Change	FTE	% Change	Male	Female	Full Time	Part Time	Continuing Student	New	Transfer	Re-Admit	
2013	16,870	8.22%	9,637	2.18%	46%	54%	35%	65%	55%	26%	2%	17%	25
2012	15,589	1.74%	9,431	(1.93%)	44%	56%	39%	61%	60%	18%	2%	20%	26
2011	15,322	(2.26%)	9,617	(1.91%)	43%	57%	42%	58%	62%	16%	3%	19%	26
2010	15,676	2.54%	9,804	4.08%	44%	56%	44%	56%	61%	17%	3%	19%	26
2009	15,288	8.52%	9,420	9.91%	44%	56%	44%	56%	58%	17%	3%	19%	26.4
2008	14,088	7.14%	8,571	8.78%	41%	59%	43%	57%	60%	23%	1%	16%	26.5
2007	13,149	1.74%	7,879	3.78%	41%	59%	41%	59%	59%	23%	1%	17%	27
2006	12,924	(0.75%)	7,592	1.19%	42%	58%	39%	61%	56%	26%	1%	17%	27
2005	13,022	2.13%	7,503	3.70%	41%	59%	38%	62%	56%	24%	2%	18%	28
2004	12,751	(3.73%)	7,235	2.46%	40%	60%	37%	63%	55%	25%	1%	19%	28
Ten Year Average		2.53%		3.22%									
Five Year Average		3.75%		2.46%									

ILLINOIS COMMUNITY COLLEGE BOARD FUNDING

	<u>2014-15</u>	<u>2013-14</u>	<u>2012-13</u>	<u>2011-12</u>	<u>2010-11</u>	<u>2009-10</u>	<u>2008-09</u>	<u>2007-08</u>	<u>2006-07</u>	<u>2005-06</u>
Education Fund										
Credit Hour	7,600,000	7,146,016	7,048,510	6,994,843	6,994,843	7,290,831	6,735,316	6,273,417	6,186,546	6,083,517
Square Footage	-	-	32,637	76,538	76,538	74,886	73,788	76,411	69,237	70,969
Hold Harmless	-	-	-	-	-	-	-	-	-	322,839
Career and Technical Education	650,000	669,381	653,001	707,431	689,329	622,056	351,297	299,612	293,680	281,082
Total	<u>8,250,000</u> 5.56%	<u>7,815,397</u> 1.05%	<u>7,734,148</u> -0.57%	<u>7,778,812</u> 0.23%	<u>7,760,710</u> -2.84%	<u>7,987,773</u> 11.55%	<u>7,160,401</u> 7.68%	<u>6,649,440</u> 1.53%	<u>6,549,463</u> -3.09%	<u>6,758,407</u> -0.90%
Operation & Maintenance										
Deferred Maintenance	-	-	-	-	-	-	-	-	-	-
Capital Renewal	-	-	-	-	-	-	-	-	-	-
Capital Appropriation	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-
Restricted Purposes										
Workforce Development										
Business & Industry	-	-	-	131,935	130,203	121,281	116,490	104,658	103,596	101,544
P-16 Initiative	-	-	-	-	-	-	-	122,007	122,837	122,837
Student Success	-	-	-	-	-	-	-	-	121,355	-
Special Incentive	-	-	-	-	-	-	-	-	-	20,000
Total	<u>-</u> 0.00%	<u>-</u> 0.00%	<u>-</u> -100.00%	<u>131,935</u> 1.33%	<u>130,203</u> 7.36%	<u>121,281</u> 4.11%	<u>116,490</u> -48.61%	<u>226,665</u> -34.83%	<u>347,788</u> 42.31%	<u>244,381</u> 48.93%
Total All Funds	<u>8,250,000</u> 5.56%	<u>7,815,397</u> 1.05%	<u>7,734,148</u> -2.23%	<u>7,910,747</u> 0.25%	<u>7,890,913</u> -2.69%	<u>8,109,054</u> 11.44%	<u>7,276,891</u> 5.83%	<u>6,876,105</u> -0.31%	<u>6,897,251</u> -1.51%	<u>7,002,788</u> 0.27%

COMPARISON OF TAX AND STATE REVENUE BY COLLEGES

	2011 Tax Rate	Equalized Assessed Valuation (EAV)	Tax Extension	Tax Dollars Per District Resident	Tax Rate Restricted Under PTELL	Annual FTE Fiscal 2012	Tax Dollars Per FTE	Fiscal 2013 Equalization Grant	Fiscal 2013 Operating Grants	Total State Grants	State Grants Per FTE	Tax and State Grants Per FTE
Elgin	0.4313	12,468,311,880	53,775,829	115.29	Yes	8,382	6,416	-	5,096,020	5,096,020	608	7,024
Oakton	0.1957	23,301,807,879	45,601,638	96.95	Yes	7,591	6,007	-	5,303,839	5,303,839	699	6,706
Harper	0.3311	20,628,324,840	68,300,384	132.80	Yes	11,351	6,017	-	6,477,317	6,477,317	571	6,588
DuPage	0.2495	42,017,143,169	104,832,772	100.16	Yes	18,435	5,687	-	12,289,752	12,289,752	667	6,354
McHenry	0.3430	7,966,619,008	27,325,503	102.57	Yes	4,819	5,670	-	2,192,824	2,192,824	455	6,125
Waubensee	0.4179	9,096,301,828	38,013,445	97.54	Yes	7,454	5,100	50,000	4,644,382	4,694,382	630	5,730
Lake County	0.1990	25,369,189,665	50,484,687	74.09	Yes	11,183	4,514	-	8,136,562	8,136,562	728	5,242
Joliet	0.2466	19,737,548,883	48,672,796	65.90	Yes	11,760	4,139	-	7,080,007	7,080,007	602	4,741
Kishwaukee	0.5758	2,172,155,846	12,507,273	111.04	No	3,532	3,541	2,282,505	1,894,480	4,176,985	1,183	4,724
Kankakee	0.4040	2,291,906,613	9,259,303	66.66	No	3,558	2,602	3,653,628	3,308,006	6,961,634	1,957	4,559
Illinois Valley	0.3523	3,132,796,312	11,036,841	73.90	No	3,059	3,608	189,030	2,290,928	2,479,958	811	4,419
South Suburban	0.3387	4,519,956,088	15,309,091	56.01	Yes	5,464	2,802	1,343,270	3,150,300	4,493,570	822	3,624
Morton	0.4642	1,783,704,124	8,279,955	52.03	Yes	3,358	2,466	1,696,638	1,499,767	3,196,405	952	3,418
Triton	0.2670	9,117,999,953	24,345,060	73.87	Yes	9,331	2,609	-	5,944,208	5,944,208	637	3,246
Moraine Valley	0.3018	10,788,573,903	32,559,916	79.93	Yes	12,681	2,568	50,000	7,031,787	7,081,787	558	3,126
Prairie State	0.2870	3,661,931,893	10,509,745	49.31	Yes	4,565	2,302	50,000	2,164,056	2,214,056	485	2,787
Peer Average	0.3378	12,378,391,993	35,050,890	84.25		7,908	4,128				773	4,901

ASSESSED VALUE AND TAX LEVY OF TAXABLE PROPERTY

Last Ten Fiscal Years

Year of Levy	Tax Rates	Assessed Valuation	%	Tax Levy \$	%	Current Year Taxes Collected	Percent of Levy Collected
2013	0.2945	\$ 17,855,878,308	(4.37%)	\$ 52,584,726	1.86%	\$ 2,331,576	4.43%
2012	0.2766	\$ 18,670,894,035	(5.40%)	\$ 51,623,161	6.06%	\$ 51,169,004	99.12%
2011	0.2466	19,737,548,883	(5.19%)	48,671,918	2.91%	48,042,861	98.71%
2010	0.2272	20,818,247,143	(2.30%)	47,296,757	3.44%	46,950,465	99.27%
2009	0.2146	21,307,945,484	0.51%	45,724,841	13.75%	45,253,617	98.97%
2008	0.1896	21,200,304,630	7.62%	40,198,903	7.42%	39,834,732	99.09%
2007	0.1901	19,698,629,345	10.63%	37,422,299	8.35%	37,269,645	99.59%
2006	0.1939	17,805,881,791	16.38%	34,538,141	8.10%	34,429,529	99.69%
2005	0.2142	15,299,377,998	13.16%	31,949,879	10.31%	31,862,464	99.73%
2004	0.2142	13,519,932,907	8.81%	28,962,921	10.35%	28,888,559	99.74%
2003	0.2113	12,425,003,225	10.50%	26,246,755	5.77%	26,208,269	99.85%
Ten-Year Average Increase (Decrease)			5.04%			7.83%	
Five-Year Average Increase (Decrease)			(3.35%)			5.60%	

Note: Assessed value is computed by various county clerks' offices and is equal to approximately one-third of the estimated actual value.

Sources: The County Clerk's Office of Cook, Grundy, Kankakee, Kendall, LaSalle, Livingston, and Will Counties.

FUND BALANCES - BUDGETARY BASIS

Last Ten Fiscal Years

Fiscal Year	Education	Operation & Maintenance	Operation & Maintenance Restricted	Liability, Protection, & Settlement	1988 Insurance Reserve	Health Insurance
2013	17,717,440	4,247,187	51,283,403	1,351,296	-	3,347,852
2012	17,566,350	3,660,528	62,647,981	1,086,607	-	3,769,369
2011	17,424,458	3,361,339	101,511,037	934,026	-	4,212,679
2010	15,553,853	2,803,726	142,303,484	1,028,044	-	5,763,159
2009	12,484,697	2,605,844	74,217,582	1,009,042	-	5,919,367
2008	11,639,009	2,486,135	5,098,872	774,446	-	5,989,770
2007	8,283,800	2,199,647	6,158,682	575,890	-	4,703,332
2006	6,929,640	1,862,655	5,357,555	520,405	-	3,471,770
2005	5,116,855	1,748,130	8,856,860	243,076	-	2,542,236
2004	4,257,326	1,657,137	11,607,692	145,724	52,458	2,092,261
10 year Ave.	\$ 11,697,342.80	\$ 2,663,233	\$ 46,904,315	\$ 766,856	\$ 5,246	\$ 4,181,180

Source: Annual audited financial statements.

ENROLLMENT BY ETHNICITY FALL 1991-2013

Ethnicity	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
African-American	747	822	814	796	771	833	753	820	796	932	1,136	1,405	1,343	1,242	1,369	1,318	1,356	1,495	1,599	1,852	1,884	1,713	1,705
Native-American	18	21	23	23	24	26	35	31	21	26	31	22	33	18	36	21	25	28	31	90	89	138	176
Asian	128	163	127	144	150	154	152	166	199	213	222	213	278	279	332	346	353	394	393	420	385	374	426
Latino	383	462	488	568	588	716	645	708	786	1,276	1,434	1,614	1,756	1,493	1,882	2,009	2,015	2,150	2,165	2,782	3,013	3,369	3,747
White	8,759	8,951	8,876	8,832	8,706	8,676	9,054	9,398	9,019	8,853	9,236	9,620	9,810	9,703	9,385	9,217	9,390	10,011	10,157	9,956	9,444	9,535	10,411
Non-Resident Alien	8	8	8	6	9	9	8	14	37	34	30	30	25	16	18	13	10	10	13	8	10	2	3
Unknown/Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	930	568	497	458	402
TOTAL	10,043	10,427	10,336	10,369	10,248	10,414	10,647	11,137	10,858	11,334	12,089	12,904	13,245	12,751	13,022	12,924	13,149	14,088	15,288	15,676	15,322	15,589	16,870

Ethnicity	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
African-American	7.4%	7.9%	7.9%	7.7%	7.5%	8.0%	7.1%	7.4%	7.3%	8.2%	9.4%	10.9%	10.1%	9.7%	10.5%	10.2%	10.3%	10.6%	10.5%	11.8%	12.3%	11.0%	10.1%
Native-American	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.3%	0.3%	0.2%	0.2%	0.3%	0.2%	0.2%	0.1%	0.3%	0.2%	0.2%	0.2%	0.2%	0.6%	0.6%	0.9%	1.0%
Asian	1.3%	1.6%	1.2%	1.4%	1.5%	1.5%	1.4%	1.5%	1.8%	1.9%	1.8%	1.7%	2.1%	2.2%	2.5%	2.7%	2.7%	2.8%	2.6%	2.7%	2.5%	2.4%	2.5%
Latino	3.8%	4.4%	4.7%	5.5%	5.7%	6.9%	6.1%	6.4%	7.2%	11.3%	11.9%	12.5%	13.3%	11.7%	14.5%	15.5%	15.3%	15.3%	14.2%	17.7%	19.7%	21.6%	22.2%
White	87.2%	85.8%	85.9%	85.2%	85.0%	83.3%	85.0%	84.4%	83.1%	78.1%	76.4%	74.6%	74.1%	76.1%	72.1%	71.3%	71.4%	71.1%	66.4%	63.5%	61.6%	61.2%	61.7%
Non-Resident Alien	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.3%	0.3%	0.2%	0.2%	0.2%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.0%	0.0%
Unknown/Other	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	6.1%	3.6%	3.2%	2.9%
TOTAL	100.0%																						

Minorities	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
African-American	747	822	814	796	771	833	753	820	796	932	1,136	1,405	1,343	1,242	1,369	1,318	1,356	1,495	1,599	1,852	1,884	1,713	1,705
Native-American	18	21	23	23	24	26	35	31	21	26	31	22	33	18	36	21	25	28	31	90	89	138	176
Asian	128	163	127	144	150	154	152	166	199	213	222	213	278	279	332	346	353	394	393	420	385	374	426
Latino	383	462	488	568	588	716	645	708	786	1,276	1,434	1,614	1,756	1,493	1,882	2,009	2,015	2,150	2,165	2,782	3,013	3,369	3,747
Non-Resident Alien	8	8	8	6	9	9	8	14	37	34	30	30	25	16	18	13	10	10	13	8	10	2	3
TOTAL	1,284	1,476	1,460	1,537	1,542	1,738	1,593	1,739	1,839	2,481	2,853	3,284	3,435	3,048	3,637	3,707	3,759	4,077	4,201	5,152	5,381	5,596	6,057

Minorities	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
African-American	58.2%	55.7%	55.8%	51.8%	50.0%	47.9%	47.3%	47.2%	43.3%	37.6%	39.8%	42.8%	39.1%	40.7%	37.6%	35.6%	36.1%	36.7%	38.1%	35.9%	35.0%	30.6%	28.1%
Native-American	1.4%	1.4%	1.6%	1.5%	1.6%	1.5%	2.2%	1.8%	1.1%	1.0%	1.1%	0.7%	1.0%	0.6%	1.0%	0.6%	0.7%	0.7%	0.7%	1.7%	1.7%	2.5%	2.9%
Asian	10.0%	11.0%	8.7%	9.4%	9.7%	8.9%	9.5%	9.5%	10.8%	8.6%	7.8%	6.5%	8.1%	9.2%	9.1%	9.3%	9.4%	9.7%	9.4%	8.2%	7.2%	6.7%	7.0%
Latino	29.8%	31.3%	33.4%	37.0%	38.1%	41.2%	40.5%	40.7%	42.7%	51.4%	50.3%	49.1%	51.1%	49.0%	51.7%	54.2%	53.6%	52.7%	51.5%	54.0%	56.0%	60.2%	61.9%
Non-Resident Alien	0.6%	0.5%	0.5%	0.4%	0.6%	0.5%	0.5%	0.8%	2.0%	1.4%	1.1%	0.9%	0.7%	0.5%	0.5%	0.4%	0.3%	0.2%	0.3%	0.2%	0.2%	0.0%	0.0%
TOTAL	100.0%																						

Overall	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Minorities	1,284	1,476	1,460	1,537	1,542	1,738	1,593	1,739	1,839	2,481	2,853	3,284	3,435	3,048	3,637	3,707	3,759	4,077	4,201	5,152	5,381	5,596	6,057
Total Enrollment	10,043	10,427	10,336	10,369	10,248	10,414	10,647	11,137	10,858	11,334	12,089	12,904	13,245	12,751	13,022	12,924	13,149	14,088	15,288	15,676	15,322	15,589	16,870
% Minority	12.8%	14.2%	14.1%	14.8%	15.0%	16.7%	15.0%	15.6%	16.9%	21.9%	23.6%	25.4%	25.9%	23.9%	27.9%	28.7%	28.6%	28.9%	27.5%	32.9%	35.1%	35.9%	35.9%

Source: Fall Census Enrollment (E1) File
Institutional Research and Effectiveness

STUDENTS AT A GLANCE

ALL STUDENTS				
Fall Semester	Head Count		FTE	
	JJC	All Illinois*	JJC	All Illinois*
2003	13,245	365,019	7,061	202,699
2004	12,751	363,204	7,221	203,090
2005	13,022	352,824	7,503	197,367
2006	12,924	350,508	7,592	196,868
2007	13,149	347,277	7,879	197,473
2008	14,088	357,157	8,571	204,066
2009	15,288	383,960	9,420	224,021
2010	15,676	379,736	9,801	224,676
2011	15,322	372,566	9,617	217,674
2012	15,589	358,562	9,431	208,508
2013	16,870	350,852	9,637	204,722

* Revised 2012

Change '03-13	Head Count		FTE	
	JJC	All Illinois	JJC	All Illinois
Number Change	3,625	-14,167	2,576	2,023
Percent Change	27.4%	-3.9%	36.5%	1.0%

FALL 2003-2013 ENROLLMENT BY AGE, RACE, GENDER, & STATUS												
Fall Semester	African-Am.	Nat-Am.	Asian	Latino	White	Non-Res. Alien	All Minority	Male	Female	Avg. Age	Full-Time	Part-Time
2003	1,343	33	278	1,756	9,810	25	3,435	5,523	7,722	28.5	4,452	8,793
2004	1,242	18	279	1,493	9,703	16	3,048	5,113	7,638	28.0	4,675	8,076
2005	1,367	36	326	1,888	9,389	18	3,633	5,274	7,748	27.7	4,895	8,127
2006	1,318	21	346	2,009	9,217	13	3,673	5,363	7,561	27.3	5,103	7,821
2007	1,356	25	353	2,015	9,390	10	3,759	5,365	7,784	27.2	5,372	7,777
2008	1,495	28	394	2,150	10,011	10	4,077	5,821	8,267	26.5	6,054	8,034
2009	1,599	31	393	2,165	10,157	13	4,201	6,699	8,589	26.4	6,668	8,620
2010	1,852	90	420	2,782	9,956	8	5,152	6,840	8,836	26.4	6,866	8,810
2011	1,884	89	385	3,013	9,444	10	5,381	6,617	8,705	26.1	6,407	8,915
2012	1,713	138	374	3,369	9,535	2	5,596	6,864	8,725	25.7	6,013	9,576
2013	1,705	176	426	3,747	10,411	3	6,057	7,792	9,078	24.6	5,849	11,021

Change '03-13	African-Am.	Nat-Am.	Asian	Latino	White	Non-Res. Alien	All Minority	Male	Female	Avg. Age	Full-Time	Part-Time
Number Change	362	143	148	1,991	601	-22	2,622	2,269	1,356	-3.9	1,397	2,228
Percent Change	27.0%	433.3%	53.2%	113.4%	6.1%	-88.0%	76.3%	41.1%	17.6%	-13.7%	31.4%	25.3%

HIGH SCHOOL STUDENTS WHO ATTEND JOLIET JUNIOR COLLEGE

County	Fall 2013 - High School Graduates Who Attend JJC by County			
	HS Graduates	% at JJC	HS Graduates Who Attend College*	% Who Choose JJC
Cook	329	3.6%	231	5.2%
Kendall	47	14.9%	33	21.2%
LaSalle	100	18.0%	70	25.7%
Will	7,962	21.9%	5,581	31.3%
Livingston	63	23.8%	44	34.0%
Grundy	1,009	31.6%	707	45.1%
Total	9,510	22.3%	6,667	31.8%

**Source: U.S. Census Table 276 College Enrollment of Recent High School Completers-Estimated College Matriculation Rate of 70.1%, Number is an Estimate.*

The fifth column represents the percent of high school graduates who enroll in college and choose to enroll in JJC and Calculated the Adjusted Yield Rate

Institutional Research and Effectiveness

OCCUPATIONAL PROJECTIONS

BY STANDARD OCCUPATIONAL CLASSIFICATION (SOC) CODE - JJC DISTRICT 525

SOC Code	Description	2010 Jobs	2020 Jobs	Change	% Change	Median Hourly Wage
11-0000	Management occupations	11,782	13,262	1,480	13%	\$ 40.11
13-0000	Business and financial operations occupations	7,845	9,383	1,538	20%	27.18
15-0000	Computer and mathematical science occupations	3,129	3,690	561	18%	29.98
17-0000	Architecture and engineering occupations	2,372	2,615	243	10%	36.40
19-0000	Life, physical, and social science occupations	1,046	1,288	242	23%	29.00
21-0000	Community and social services occupations	2,875	3,458	583	20%	22.23
23-0000	Legal occupations	933	1,029	96	10%	34.14
25-0000	Education, training, and library occupations	17,731	26,679	8,948	50%	22.24
27-0000	Arts, design, entertainment, sports, and media occupations	2,699	3,353	654	24%	21.06
29-0000	Healthcare practitioners and technical occupations	11,234	14,098	2,864	25%	26.62
31-0000	Healthcare support occupations	5,284	6,496	1,212	23%	11.33
33-0000	Protective service occupations	5,885	6,576	691	12%	25.20
35-0000	Food preparation and serving related occupations	17,078	19,486	2,408	14%	9.14
37-0000	Building and grounds cleaning and maintenance occupations	7,644	10,314	2,670	35%	11.39
39-0000	Personal care and service occupations	6,890	8,653	1,763	26%	10.49
41-0000	Sales and related occupations	24,916	29,472	4,556	18%	11.58
43-0000	Office and administrative support occupations	29,500	33,984	4,484	15%	15.39
45-0000	Farming, fishing, and forestry occupations	687	663	(24)	-3%	13.23
47-0000	Construction and extraction occupations	10,897	11,477	580	5%	29.01
49-0000	Installation, maintenance, and repair occupations	8,088	8,972	884	11%	24.36
51-0000	Production occupations	14,264	15,169	905	6%	16.80
53-0000	Transportation and material moving occupations	17,477	22,232	4,755	27%	13.32
		210,256	252,349	42,093	20%	\$ 22.24

Source: Illinois Department of Employment Security Community College District WIA 10 Long-Term Employment Projections
 Institutional Research and Effectiveness

DEMOGRAPHIC DATA - JOLIET JUNIOR COLLEGE DISTRICT 525

District Land Area

1,442 Square miles

Total Population

2010 683,979
 2040 1,148,739

Change 2010-2040: 464,760
 % Change 2010-2040: 67.9%
 % Annual Rate 2010-2040: 2.3%

Race

% White 65.7
 % Black 11.6
 % Asian/ Pac. Isl. 4.9
 % Hispanic or Latino 16.1
 % Am/ Ind/AK Native <1%
 % 2 or More Races 1.7
 % Total 100.0

Gender

% Males 49.5
 % Females 50.5

Age

% Under 5 6.6
 % Under 18 27.9
 % 65 and Over 10.2
 Median Age 35.4

Households

2010 234,540
 2040 396,682

Change 2010-2040: 162,142
 % Change 2010-2040: 69.1%
 % Annual Rate 2010-2040: 2.3%

Median Home Value \$228,900

Household Income

5-Yr Estimate 2008-2012 \$76,352

Persons Below Poverty

5-Yr Estimate 2008-2012 7.7%

Per Capita Income

JJC District \$29,241
 Illinois \$29,519

Bachelor's Deg. Higher Age 25+

5-Yr Estimate 2008-2012 32.1%

Workforce

2010 669,013
 2040 1,215,818

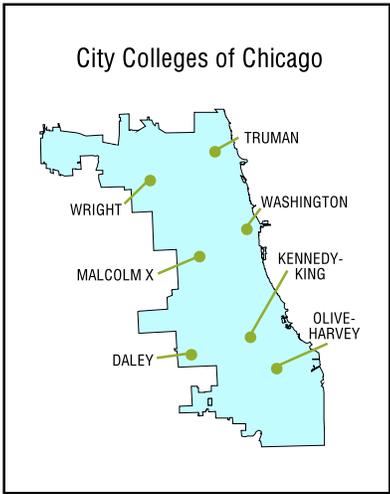
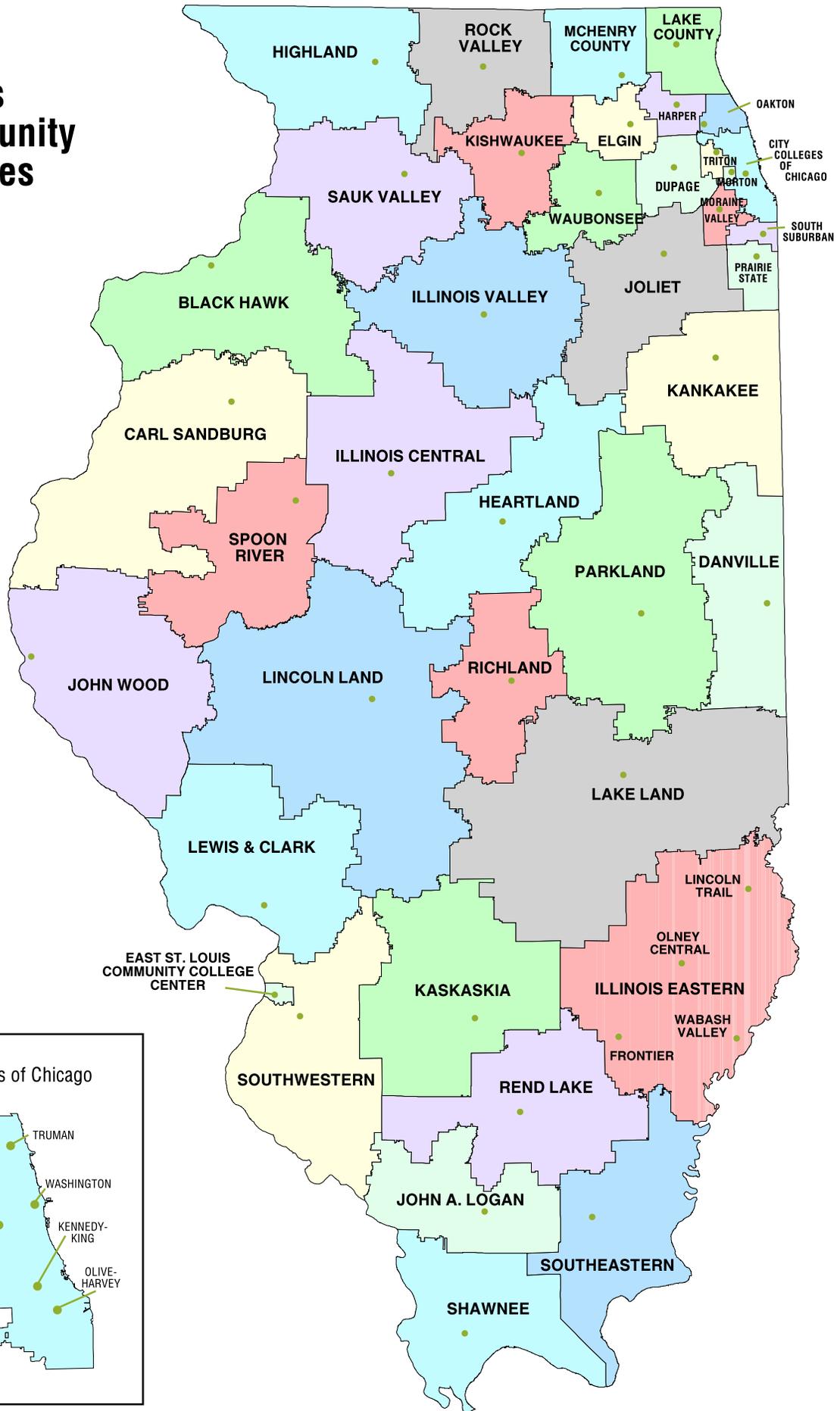
Change 2010-2040: 546,805
 % Change 2010-2040: 81.7%
 % Annual Rate 2010-2040: 2.7%

Consumer Spending*

Total Household Expenditure 117
 Contributions 122
 Insurance 122
 Clothing 117
 Education 124
 Entertainment 118
 Food 115
 Health Care 111
 Household Furnishings 121
 Shelter 118
 Household Operations 123
 Other 114
 Personal Care 116
 Reading 116
 Tobacco 106
 Transportation 117
 Utilities 112
 Gifts 121

*National Average is 100

Illinois Community Colleges



CAMPUS LOCATIONS

Joliet Junior College District 525 encompasses approximately 1,442 square miles in area and serves all or parts of the following counties:

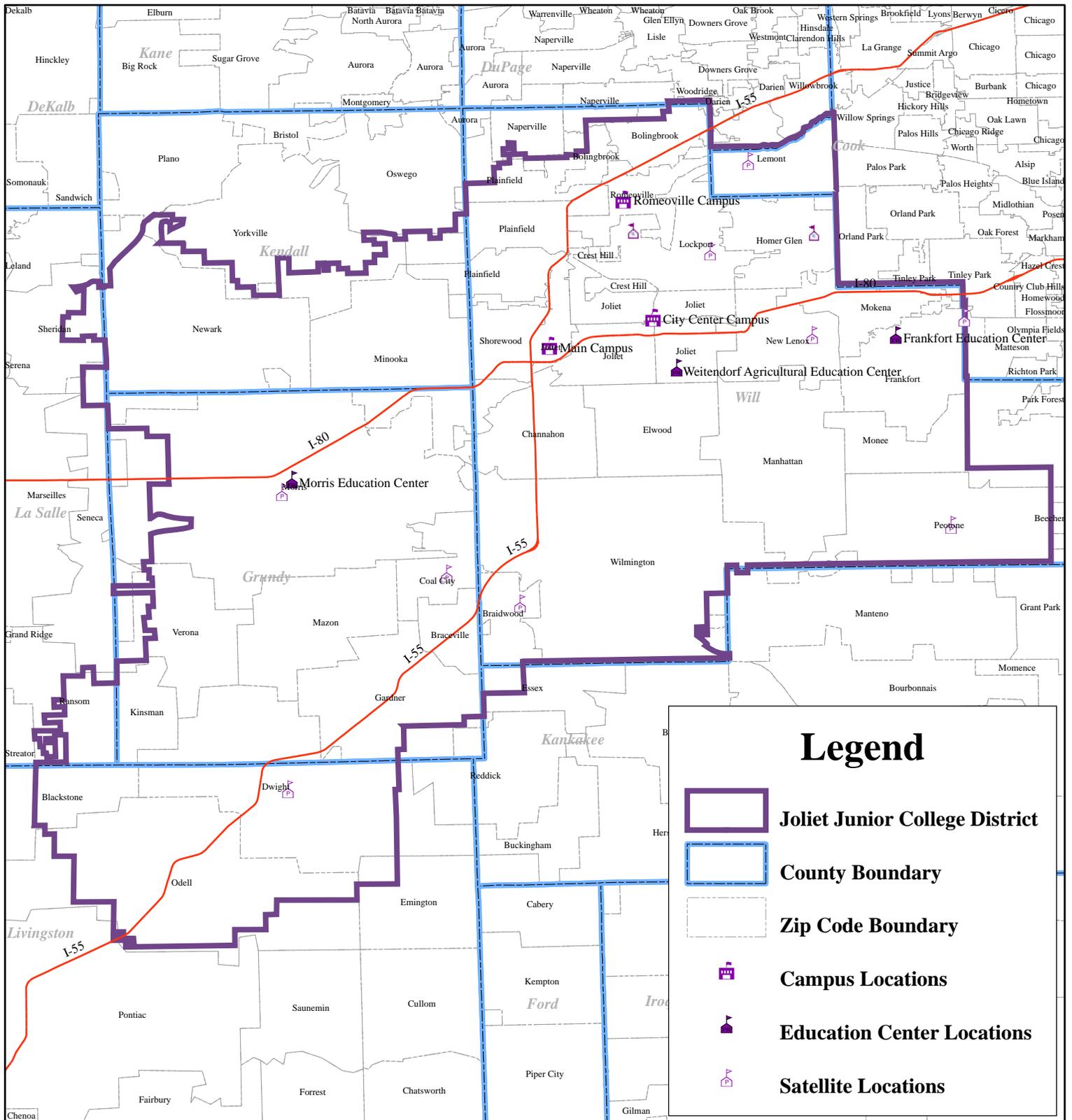
- Will
- Grundy
- Kankakee
- Kendall
- LaSalle
- Livingston
- Cook

The main campus is located at 1215 Houbolt Road in Joliet, Illinois which is positioned on the west side of Joliet and relatively in the center of the overall district. The campus is bounded by the Will County Forest Preserve to the north, Houbolt Road to the east, Olympic Boulevard and Rock Run Industrial Park to the south and Rock Run Creek to the west. The main campus site is very unique. At 368 acres, it is the largest site of all Illinois Community Colleges.

The main campus is located approximately 45 miles from downtown Chicago and is considered to be geographically part of the Chicago metropolitan area. Located near major interstates I-55 and I-80, Joliet and Joliet Junior College are a major part of the metropolitan area.

In addition to the main campus, the college offers programs at five other sites within the district. They are located in Romeoville (Romeoville Campus), Morris (Morris Education Center), Frankfort (Frankfort Education Center), downtown Joliet (City Center Campus) and on Laraway Road in Joliet (Weitendorf Agricultural Education Center).

Joliet Junior College District 525



**JOLIET JUNIOR COLLEGE
RESOLUTION TO ADOPT TENTATIVE FISCAL YEAR 2014-2015 BUDGET
OF THE ILLINOIS COMMUNITY COLLEGE DISTRICT NO. 525
COUNTIES OF WILL, GRUNDY, LIVINGSTON, COOK,
KENDALL, LASALLE, AND KANKAKEE,
STATE OF ILLINOIS**

For the fiscal college year beginning July 1, 2014, and ending June 30, 2015.

WHEREAS, the Illinois Public Community College Act, 110 ILCS 805/3-20.1, requires the adoption of a budget.

NOW, THEREFORE, BE IT RESOLVED by the College Board of the Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois as follows:

- (1) That the fiscal year of the college district be and the same hereby is fixed and declared to be from July 1, 2014 to June 30, 2015.
- (2) That a tentative budget for said fiscal year be and same hereby is adopted.
- (3) That the budgeted named sums, or so much thereof as may be necessary, respectively, for the purpose named, are hereby tentatively appropriated to meet the necessary expense and liability of Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, for said fiscal year beginning July 1, 2014 and ending June 30, 2015.
- (4) That the tentative budget shall be open and available for public inspection at the office of Judy L. Mitchell, Ed.D., Vice President, Administrative Services, Joliet Junior College, Joliet, Illinois, room A-3120, 1215 Houbolt Road, Joliet, Illinois, from this date until the 10th day of June, 2014.

On the 10th day of June 2014, at 6:00 p.m. C.D.S.T., a public hearing shall be held at Joliet Junior College, Illinois Community College District No. 525, in the Board Room, A-3104, 1215 Houbolt Road, Joliet, Illinois, upon said tentative budget.

- (5) That the Vice President, Administrative Services shall cause publication of the date, time, and place of said public hearing and the purpose therefore in a newspaper printed and published and of general circulation in the Illinois Community College District No. 525, once at least 30 days prior to the date of said hearing.

ADOPTED this 6th day of May 2014.

ATTEST:

Chairman, Board of Trustees, Joliet Junior College, Illinois
Community College District No. 525, Counties of Will,
Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee,
State of Illinois

Secretary, Board of Trustees, Joliet Junior College
Illinois Community College District No. 525, Counties
of Will, Grundy, Livingston, Cook, Kendall, LaSalle,
and Kankakee, State of Illinois

JOLIET JUNIOR COLLEGE
ILLINOIS COMMUNITY COLLEGE DISTRICT NO. 525
STATE OF ILLINOIS
BUDGET RESOLUTION FOR FISCAL YEAR 2014-2015

The budget for Joliet Junior College, Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, for the fiscal year beginning July 1, 2014, and ending on June 30, 2015.

WHEREAS the Board of Trustees of Joliet Junior College, Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, caused to be prepared in tentative form a budget, and the Vice President, Administrative Services has made the same conveniently available for public inspection for at least thirty days prior to final action thereon; and

WHEREAS a public hearing was held on such budget on the 10th day of June, 2014, notice of said hearing was given at least thirty days prior thereto as required by law, and all other legal requirements have been complied with;

NOW THEREFORE BE IT RESOLVED by the Board of Trustees of said district as follows:

Section 1: That the fiscal year of Joliet Junior College be and the same hereby is fixed and declared to be beginning July 1, 2014, and ending June 30, 2015.

Section 2: That the following budget, containing an estimate of amounts available in each Fund, separately, and of expenditures from each be and the same is hereby adopted as the budget of Joliet Junior College for the same fiscal year.

Motion for adoption was made by _____ and seconded by _____ . On roll, there being _____ members present, the vote was:

<u>AYES</u>	<u>NAYS</u>
(1)	(1)
(2)	(2)
(3)	(3)
(4)	(4)
(5)	(5)
(6)	(6)
(7)	(7)

The ayes being _____ and the nays being _____ the absentees being _____ and those voting present being _____, the Chairman declared the budget adopted as of this 10th day of June 2014.

Secretary of the Board of Trustees, Joliet Junior College,
Illinois Community College District No. 525, Counties
of Will, Grundy, Livingston, Cook, Kendall, LaSalle,
and Kankakee, State of Illinois

**JOLIET JUNIOR COLLEGE
CERTIFICATION OF BUDGET/APPROPRIATION
IN ACCORDANCE WITH CHAPTER 35 SECTION 200/18-50
ILLINOIS COMPILED STATUTES**

The undersigned, Chairman of the Board of Trustees of Joliet Junior College, Illinois, Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, and the Chief Financial Officer of said taxing district, do hereby certify that the attached hereto is a true and correct copy of the Budget/Appropriation of said Joliet Junior College District 525 for its 2014-15 fiscal year, adopted on June 10, 2014.

We further certify that the estimate of revenues, by source, anticipated to be received by said taxing district, either set forth in said document or attached hereto separately, is a true statement of said estimate.

Dated this _____ day of _____, 2014.

Chairman, Board of Trustees, Joliet
Junior College, Illinois Community
College District 525, Counties of
Will, Grundy, Livingston, Cook,
Kendall, LaSalle, and Kankakee,
State of Illinois

Chief Financial Officer/Treasurer,
Joliet Junior College, Illinois
Community College District 525,
Counties of Will, Grundy, Livingston,
Cook, Kendall, LaSalle, and Kankakee,
State of Illinois

GLOSSARY

GLOSSARY OF TERMS

NOTE: Terms which relate to FUND, OBJECT, PROGRAM, and REVENUES have been grouped under those general headings within the glossary in order to emphasize those relationships and financial groupings. All entries are listed alphabetically except for ACRONYMS, which, for convenience, are listed at the end of the glossary section.

ACADEMIC SUPPORT. (See PROGRAM)

ACADEMIC TERM. An academic term is any period of time in which course work is offered by the institution and for which students seek enrollment. The term may include a regular session or a special session or both. The college uses the semester system, which consists of the summer, fall and spring semesters.

ACCOUNT NUMBER. An account number is a defined code for recording and summarizing financial transactions.

ACCOUNTING PERIOD. The accounting period is a period at the end of which and for which financial statements are prepared.

ACCRUAL BASIS. Accrual basis accounting is an accounting system that records revenues when earned, but not necessarily received, and expenditures when a liability is created, regardless of the accounting period in which cash payment is actually made. An encumbrance system may be used in conjunction with an accrual basis accounting system.

ACCRUED EXPENSES. Accrued expenses are those expenses which have been incurred and have not been paid as of a given date.

ACCRUED INTEREST. Accrued interest is earned between interest dates but not yet paid.

ACCRUED LIABILITIES. Accrued liabilities are those amounts owed, but not yet paid.

ACCRUED REVENUE. Accrued revenue is earned and not yet collected regardless of whether due or not.

APPROPRIATION. An appropriation is an authorization that enables the college to make expenditures and incur obligations for a specific purpose.

ASSESSED VALUATION. The assessed valuation is the value on each unit of property for which a prescribed amount must be paid as property taxes.

ASSETS. The entire property owned by the college.

AUDIT. An audit is an examination of the financial records of the college to obtain reasonable assurance that the financial statements prepared by the college are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. It further includes an assessment of the accounting principles and procedures used and of the significant financial estimates made by management.

AUDIT FUND. (See FUND)

AUXILIARY ENTERPRISES FUND. (See FUND)

BALANCED BUDGET. A balanced budget is a budget for which revenues plus other funding sources are equal to or are greater than expenditures.

BOND. A bond is a written promise to pay a specific sum of money, called the face value or principle amount, at a specified date (or dates) in the future, called the maturity date, and with periodic interest at a rate specified in the bond. A bond is generally issued for a specific purpose or project, such as construction of a new facility.

BOND AND INTEREST FUND. (See FUND)

BONDED DEBT. Bonded debt is the part of the college debt which is covered by outstanding bonds.

BUDGET. The budget is a controlled plan to be used in implementing the philosophy and the objectives of the college. Its development should involve maximum participation and, therefore, the aims and objectives of the college should be reflected at each level. The budget is a legal document once it has been approved by the board.

BUILDINGS. Facilities permanently affixed to the land, including their associated heating and air conditioning systems, electrical and sound systems, plumbing and sewer systems, elevators, and other fixed equipment.

CAPITAL EQUIPMENT. (See OBJECT)

CASH. (See REVENUES)

CONFERENCE AND MEETING EXPENSES. (See OBJECT)

CONTINGENCY. (See OBJECT)

CONTRACTUAL SERVICES. (See OBJECT)

CORPORATE PERSONAL PROPERTY REPLACEMENT TAX. The CPPR tax is collected by the Illinois Department of Revenue as a replacement for the personal property tax.

COST BENEFIT. Cost benefit analyses are those studies which provide the means for comparing the resources to be allocated to a specific program with the results likely to be obtained from it, or the analyses which provide the means for comparing the results likely to be obtained from the allocation of certain resources toward the achievement of alternate or competing objectives.

COURSE. A course is defined as an educational unit within the instructional programs dealing with a particular subject and consisting of instructional periods and one or more instructional delivery systems. Courses are generally classified by the discipline they belong to and the level of instruction

COURSE CREDIT. Course credit is the number of credits that will be earned by the student for successful completion of a course.

CREDIT HOUR GRANT. Credit hour grants are received for courses for each semester credit hour or equivalent for students who were certified as being in attendance at midterm of the semester during the fiscal year. There are no special restrictions on the use of these funds.

CURRENT ASSETS. Current assets are cash or anything that can be readily converted into cash.

CURRENT EXPENSES. Current expenses are any expenses except for capital outlay and debt service. They include total charges incurred, whether paid or unpaid.

CURRENT LIABILITIES. Current liabilities are debts which are payable within a relatively short period of time, usually no longer than a year.

DEBT SERVICE. Debt service includes expenditures for the retirement of debt and expenditures for interest on debt, except principal and interest on current loans, which are loans payable in the same fiscal year in which the money was borrowed.

DEFERRED CHARGES. Deferred charges include expenditures which are not chargeable to the fiscal year in which they are made, but are carried over on the asset side of the balance sheet pending amortization or some other disposition. Deferred charges differ from prepaid expenses in that they usually extend over a long period of time and may or may not be regularly recurring costs of operation.

DEFERRED REVENUE. Deferred revenues are those monies or entitlements which have been recognized as revenues, but have not been received and are therefore not available for use. Deferred revenue is considered a liability.

DEFICIT. A deficit is a shortfall of revenues under expenditures and transfers.

DEPRECIATION. Depreciation is a fall in value, reduction of worth. It is the deterioration, or the loss or lessening in value, arising from age, use and improvements due to better methods.

DIRECT COSTS. Direct costs are those elements of cost which can be easily, obviously, and conveniently identified with specific programs or activities, as distinguished from those costs incurred for several different activities or programs and whose elements are not readily identified with specific activities.

DISBURSEMENTS. Disbursements are the actual payment of cash by the college.

DOUBLE-ENTRY ACCOUNTING. Double-entry accounting is an accounting system that requires for every entry made to the debit side of an account or accounts, there must be an equal entry to the credit side of an account or accounts.

EDUCATION FUND. (See FUND)

EMPLOYEE BENEFITS. (See OBJECT)

ENCUMBRANCES. Encumbrances are actual or anticipated liabilities provided for by an appropriation which is recognized when a contract, purchase order, or salary commitment is made. It reduces the appropriation to avoid expenditure of funds needed to pay anticipated liabilities or expenditures.

EQUALIZATION GRANT. Equalization grants attempt to reduce the disparity in local funds available per student among districts. Equalized assessed valuations, full-time equivalent students, corporate personal property replacement tax revenue, fixed costs, and the district's program mix are considered in the equalization calculations.

EXPENDITURES. Expenditures are the total charges incurred by the college regardless of the time of payment.

FACILITIES REVENUE. (See REVENUES)

FEDERAL GOVERNMENT SOURCES. (See REVENUES)

FINANCIAL STATEMENT. A financial statement is a formal summary of accounting records setting forth the district's financial condition and results of operations.

FISCAL YEAR. The fiscal year is the year by or for which accounts are reckoned or the year between one annual time of settlement or balancing of accounts and another. It consists of a period of 12 months, not necessarily concurrent with the calendar year, with reference to which appropriations are made and expenditures are authorized and at the end of which accounts are made up and the books are balanced. The college's fiscal year is the period July 1 to June 30 of the following calendar year inclusive.

FIXED ASSETS. Fixed assets are those assets essential to continuance of proper operation of the college. They include land, buildings, machinery, furniture, and other equipment which the college intends to hold or continue to use over a long period of time.

FIXED CHARGES. (See OBJECT)

FULL-TIME EQUIVALENT. For students, the full-time equivalent indicator is the statistical student unit calculated by dividing all credit hours (both certificate and degree) generated at the college by 15 credit hours for any given academic term. To determine the annual full-time equivalent student, the total credit hours for the year are divided by 30 credit hours. This is not to be confused with a full-time student, which is a student who is enrolled for 12 or more credit hours per semester. For faculty the full-time equivalent is 30 instructional hour equivalents per year. For classified staff personnel, the full-time equivalent is 40 hours of work per week.

FUND. A fund is an accounting entity with a self-balancing set of accounts for recording assets, liabilities, a fund balance, and changes in the fund balance. Separate accounts are maintained for each fund to insure observance of limitations and restrictions placed on the use of resources. For accounting and reporting purposes, funds of similar characteristics may be combined into fund groups. Funds are established and organized for budgeting, accounting, and reporting purposes in accordance with activities and objectives as specified by donors of resources, in accordance with regulations, restrictions, or limitations imposed by sources outside the college, or in accordance with directions issued by the Board of Trustees. The fund number follows the fund name.

AUDIT FUND (Fund 11) (a Special Revenue Fund)

The Audit Fund is used for recording the payment of auditing expenses. The audit tax levy is recorded in this fund and monies in this fund should be used only for the payment of auditing expenses.

AUXILIARY ENTERPRISES FUND (Fund 05) (a Special Revenue Fund)

The Auxiliary Enterprises Fund accounts for college services where a fee is charged to students/staff. Each enterprise/service should be accounted for separately using a group of self-balancing accounts within the fund.

BOND AND INTEREST FUND (Fund 04) (a Debt Service Fund)

The Bond and Interest Fund is used to account for payment of principal, interest, and related charges on any outstanding bonds. Debt service for each bond issue must be accounted for separately using a group of self-balancing accounts within the fund.

EDUCATION FUND (Fund 01) (a General Fund)

The Education Fund is used to account for the revenues and expenditures of the academic and service programs of the college. It includes the cost of instructional, administrative, and professional salaries; supplies and equipment; library books and materials; maintenance of instructional and administrative equipment; and other costs pertaining to the educational program of the college.

LIABILITY, PROTECTION, AND SETTLEMENT FUND (Fund 12) (a Special Revenue Fund)

Tort liability, property insurance, unemployment insurance, and worker's compensation levies should be recorded in this fund. Monies in this fund, including interest earned on the assets of the fund, should be used for payment of

tort liability property, unemployment, or worker's compensation insurance or claims.

OPERATIONS AND MAINTENANCE FUND (Fund 02) (a General Fund)

The Operations and Maintenance Fund is used to account for expenditures for the improvement, maintenance, repair, or benefit of buildings and property, including the cost of interior decorating and the installation, improvement, repair, replacement, and maintenance of building fixtures; rental of buildings and property for community college purposes; payment of all premiums for insurance upon buildings and building fixtures; salaries of janitors, engineers, or other custodial employees; all costs of fuel, lights, gas, water, telephone service, custodial supplies, and equipment; and professional surveys of the condition of college buildings.

OPERATIONS AND MAINTENANCE FUND (Restricted) (Fund 03) (a Capital Projects Fund)

The Operations and Maintenance Fund (Restricted) is used to account for monies restricted for building purposes and site acquisition.

RESTRICTED PURPOSES FUND (Fund 06) (a Special Revenue Fund)

The Restricted Purposes Fund is used for the purpose of accounting for monies that have restrictions regarding their use. Each specific grant or project should be accounted for separately using a complete group of self-balancing accounts within the fund.

SELF-INSURANCE FUND (Fund 23) (a Proprietary Fund) The Self-Insurance Fund is used for the purpose of accounting for monies used for medical, vision, dental insurance, and workers' compensation claims for employees.

WORKING CASH FUND (Fund 07) (a Nonexpendable Trust Fund)

The Working Cash Fund is used to enable the district to have on hand at all times sufficient cash to meet the demands of ordinary and necessary expenditures. This fund is used to account for the proceeds of working cash bonds. By making temporary transfers, the Working Cash Fund is used as a source of working capital by other funds. Such transfers assist operating funds in meeting demands during periods of temporary low cash balances.

FUND BALANCE. The fund balance is the balance of a fund after all liabilities have been deducted from the assets of the fund. Also termed Fund Equity.

GENERAL ADMINISTRATION. (See PROGRAM)

GENERAL MATERIALS AND SUPPLIES. (See OBJECT)

INDEPENDENT OPERATIONS. (See AUXILIARY ENTERPRISES FUND)

INDIRECT COSTS. Indirect costs are those elements of cost necessary in the provision of a service which are of such nature that they cannot be readily or accurately identified with the specific service

INSTITUTIONAL SUPPORT. (See PROGRAM)

INSTRUCTION. (See PROGRAM)

INTERFUND TRANSFERS. Interfund transactions are for transfer of monies between funds. Monies may not be transferred between funds except by the same procedure as that used to approve the budget, including public notification, publication, inspection, and comment. Interfund transfers are usually part of the overall budget plan and are built into the budget at the time of its approval by the Board of Trustees.

INTERNAL CONTROL. The purpose of internal control is to safeguard the use of public funds and to protect the public trust on behalf of the college. Internal controls are those activities and organizational preparations designed to insure effective accounting control over assets, liabilities, revenues, expenditures, and any other activities associated with the finance and accounting actions of the college. Some of the precautions instituted by internal control are ensuring that no single individual can perform a complete cycle of financial operations and that procedures of the finance and accounting system are specific and monitored. Internal control also requires designated levels of authorization for all actions under the system.

INVESTMENT REVENUE. (See REVENUES)

INVESTMENTS. Investments are securities or other properties in which money is held, either temporarily or permanently, in expectation of obtaining revenues. Legal investments for community college funds are governed by state statute, which allow funds belonging to or in the custody of the college, including restricted and nonrestricted funds, to be invested. Bonds, treasury bills, certificates of deposit, and short-term discount obligations issued by the Federal National Mortgage Association are some of the types of investments which are permitted by law.

LIABILITY. Obligations incurred by the college when deed passes that must be liquidated, renewed, or refunded at a future date.

LIABILITY, PROTECTION, AND SETTLEMENT FUND. (See FUND)

LOCAL GOVERNMENT SOURCES. (See REVENUES)

MODIFIED ACCRUAL BASIS ACCOUNTING. Modified accrual basis accounting is any accounting system that records revenue when susceptible to accrual both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay the liabilities of the current period. Expenditures other than interest on long-term debts generally are recognized when the related fund liability is incurred.

NET CURRENT ASSETS. Net current assets is the difference between current assets and current liabilities. This is also known as working capital.

NET EXPENDITURE. A net expenditure is the actual cost incurred by the college for some service or object after the deduction of any discounts, rebates, reimbursements, or revenue produced by the service or activity.

NET REVENUE. Net revenue is defined as the balance remaining after deducting from the gross revenue for a given period all expenditures during the same period.

NON-GOVERNMENTAL GIFTS, GRANTS, AND BEQUESTS. (See REVENUES)

OBJECT. The term object applies to expenditure classifications and designates materials or services purchased. Expenditures are grouped by major objects, such as salaries, supplies, or capital outlay, and are further divided as needed for cost accounting and control purposes.

CAPITAL EQUIPMENT. Also termed capital outlay, the capital equipment object group includes site acquisition and improvement, office equipment, instructional equipment, and service equipment. Generally expenditures in this category cost more than \$2,500.00, have a useful life of greater than three years and would not normally be purchased from general materials and supplies. Furniture, computer servers and related equipment, and laboratory equipment would be typical examples of items included in this category.

CONFERENCE AND MEETING EXPENSES. The category of conference and meeting expenses includes expenses associated with conference registration and fees, costs for hosting or attending meetings, and related travel costs, whether local or otherwise.

CONTINGENCY. Contingency funds are those appropriations set aside for emergencies or unforeseen expenditures. Contingency funds are used only by budget transfers and may not be expensed directly.

CONTRACTUAL SERVICES. Contractual service costs are those monies paid for services rendered by firms and individuals under contract who are not employees of the college.

EMPLOYEE BENEFITS. Employee benefits costs are for all benefits which employees accrue through continued employment with the college. Benefits include health insurance coverage, sabbatical leave salaries, tuition reimbursement, life insurance, early retirement contributions assignable to the college, and others.

FIXED CHARGES. The fixed charges object category includes charges for rentals of facilities and equipment, payment of debt interest and principal, general insurance charges, installment payments for lease/purchase agreements, and property/casualty insurance.

GENERAL MATERIALS AND SUPPLIES. The general materials and supplies category includes the cost of materials and supplies necessary for the conduct of the college's business. Business forms, envelopes, postage costs, printing costs, and handouts to students typically fall into this category.

OTHER EXPENDITURES. The other expenditures object category includes expenditures not readily assignable to another object category. Examples include student grants and scholarships, tuition chargebacks, charges and adjustments, and student loans.

SALARIES. Salaries are monies paid to employees of the college for personal services rendered to the college. Full-time, part-time, and temporary employees, whether administrators, faculty, or staff, are paid wages or salaries.

UTILITIES. The utilities object account covers all utility costs necessary to operate the physical plant and other on going services, including gas, water, sewage, telephone, and refuse disposal.

OPERATING FUNDS. Operating Funds refers to the combination of the Education Fund and the Operations and Maintenance Funds (Funds 01 and 02).

OPERATIONS AND MAINTENANCE FUND. (See FUND)

OPERATIONS AND MAINTENANCE FUND (Restricted). (See FUND)

OPERATION AND MAINTENANCE OF PLANT. (See PROGRAM)

ORGANIZED RESEARCH. (See PROGRAM)

OTHER EXPENDITURES. (See OBJECT)

OTHER REVENUES. (See REVENUES)

PROGRAM. A program is defined as a level in the program classification structure hierarchy representing the collection of program elements serving a common set of objectives that reflect the major institutional missions and related support objectives. The program classification structure, established by the ICCB, is a means of identifying and organizing the activities of the college in a program-oriented manner.

ACADEMIC SUPPORT. Academic support includes those programs which directly support the instruction process and academic programs, including tutoring and instructional assistance. These programs include library operations, instructional support services, television production services, audiovisual services, and instructional technology administration. This last program provides instructional technology support to the academic programs of the college, including maintenance of the academic computer network and operation of the computer labs. Instructional technology operation and equipment costs are allocated on a pro rata basis to the academic programs which use the academic

computer services. This consolidated effort provides considerable economy of effort, expertise, and resources.

GENERAL ADMINISTRATION. General administration includes those activities devoted to the general regulation, direction, and day-to-day operation of the college. The offices of the president, college development, business administration/treasurer, accounting services, business services, human resources, and community relations are included in general administration. Typical services provided include purchasing for the entire college, printing services, shipping and receiving services, and financial services. The annual audit and the annual budget are produced by offices of general administration.

INSTITUTIONAL SUPPORT. Also called general institutional, this category includes those costs and activities not readily assignable to another category or which apply to the college on an institution-wide basis. The Board of Trustees' costs, institutional membership and accreditation costs, commencement, and certain institutional expenses, such as bank service charges, some benefit costs, and NDSL administrative costs are assigned to this category.

INSTRUCTION. Instruction consists of those activities dealing with the teaching of students. It includes the activities of faculty in the baccalaureate-oriented/transfer, occupational-technical career, general studies, and remedial and ABE/ASE programs (associate degree credit and certificate credit). It includes expenditures for department chairs, administrators, and support staff for whom instruction is an important role. It also includes all equipment, materials, supplies and costs that are necessary to support the instructional program.

OPERATION AND MAINTENANCE OF PLANT. Operation and maintenance of plant includes those activities necessary for the proper and safe operation of the physical plant of the college, including buildings, grounds, and roadways. Public safety, transportation, maintenance services, and housekeeping are part of operation and maintenance of plant.

ORGANIZED RESEARCH. Organized research includes separately budgeted research projects other than institutional research (which is included under instructional administration). The college does not engage in independent research projects.

PUBLIC SERVICE. Public service includes services provided to the general college community and residents by making college facilities and expertise available to the public outside of the academic realm. It includes college-sponsored seminars, workshops, forums, lecture series, cultural events and exhibits, and other non-academic services to the residents of the district.

STUDENT SERVICES. Student services include those activities which provide direct support services to students other than academic support services. These activities include registration and records, financial aid, counseling, placement testing, career placement assistance, health services, and student activities.

PROPERTY TAXES. In general, property taxes are those taxes levied on real property for the purpose of providing service for the public good. In the case of the college, property taxes are levied on the real property of the district for the purpose of fulfilling the goal of educational service.

PUBLIC SERVICE. (See PROGRAM)

REIMBURSABLE CREDIT HOUR. A reimbursable credit hour is an ICCB-certified instructional credit hour used as the basis for distributing selected ICCB grants.

RESTRICTED PURPOSE FUND. (See FUND)

REVENUES. Revenues are additions to assets which do not increase any liability, do not represent the recovery of expenditure, or do not represent the cancellation of certain liabilities without a corresponding increase in other liabilities or a decrease in assets.

CASH. The cash source category includes currency, coin, checks, money orders, and bank drafts on hand or deposit with the official or agent designated as custodian of cash or in demand deposit accounts. Petty cash funds, change funds, and other imprest cash funds are recorded in the cash object.

FACILITIES REVENUE. Facilities revenue accrues from the use of college facilities, such as building/space rentals, data processing charges, and equipment rentals.

FEDERAL GOVERNMENT SOURCES. The category of federal government revenue sources includes all revenues which originate with federal agencies and are paid directly to the college or administered by pass-through agencies for the federal government. Department of Education grants, certain vocational education grants, and JTPA grants are recorded in this category.

INVESTMENT REVENUE. The investment revenue source category records revenues from investments.

LOCAL GOVERNMENT SOURCES. Revenues from local government sources accrue from district taxes (property taxes), from chargebacks, and from all governmental agencies below the state level.

NON-GOVERNMENTAL GIFTS, GRANTS, AND BEQUESTS. The category of non-governmental gifts, grants, and bequests records revenues from private persons, firms, foundations, or other non-governmental entities in the form of restricted or unrestricted gifts, bequests, or grants for specific projects.

OTHER REVENUES. Other revenues are those which do not fall into an established, specific revenue source category. Typical examples would include parking and library fines, commissions, and sales of surplus property.

SALES AND SERVICE FEES. The sales and service fees source category includes all student fees and charges other than education and general purposes. Examples would be bookstore sales, student organization fees, and admissions charges to athletic events.

STATE GOVERNMENTAL SOURCES. State governmental revenues accrue from all state governmental agencies. Typical examples include credit hour grants, ICCB grants, ISBE grants, and the Department of Veterans Affairs.

STUDENT TUITION AND FEES. The student tuition and fees category includes all student tuition and student fees assessed against students for educational and general purposes. Tuition is the amount per credit hour times the number of credit hours charged a student for taking a course at the college. Fees include laboratory fees, application fees, transcript fees, and similar charges not covered by tuition. Student tuition and fees may not exceed one-third the per capita cost as defined in the chargeback reimbursement calculation.

SALARIES. (See OBJECT)

SALES AND SERVICE FEES. (See REVENUES)

SELF-INSURANCE FUND. (See FUND)

STATE GOVERNMENT SOURCES. (See REVENUES)

STRAIGHT-LINE DEPRECIATION. Straight-line depreciation is a method of calculating the depreciation of an asset which assumes the asset will lose an equal amount of value each year.

STRUCTURALLY BALANCED BUDGET. A balanced budget is a budget for which current revenues equal or exceed current expenditures.

STUDENT CHARGEBACK. The student chargeback is the fee paid for a student of one community college district attending a community college in another district to pursue a curriculum not offered in the college of his home district. The home community college pays the college which the student attends a chargeback at the rate established in the chargeback calculations for each college.

STUDENT SERVICES. (See PROGRAM)

STUDENT TUITION AND FEES. (See REVENUES)

SURPLUS. A surplus is an excess of revenues over expenditures and transfers.

TAX ANTICIPATION WARRANTS. Tax anticipation warrants are issued by the governmental body in anticipation of collection of taxes, usually can be retired only from tax collections and frequently only from the tax collections anticipated with issuance. The

proceeds of tax anticipation notes or warrants are treated as current loans if they are paid back from the tax collections anticipated with the issuance of the notes.

UTILITIES. (See OBJECT)

WORKING CASH FUND. (See FUND)

LIST OF ACRONYMS

AA	Associates of Arts
AACC	American Association of Community Colleges
AAS	Associates of Applied Science
AAWCC	American Association for Women in Community College
ABE	Adult Basic Education
ACT	Acoustical Ceiling Tile
ADA	American with Disabilities Act
A/E	Architecture/Engineer(ing)
AFT	American Federation of Teachers
AGB	Association of Governing Board of Universities & Colleges
AGS	Associates of General Studies
AQIP	Academic Quality Improvement Program
AS	Associates of Science
ASC	Academic Skills Center
ASE	Adult Secondary Education
ATAC	Administrative Technology Advisory Committee
AV	Audio Visual
CAFR	Comprehensive Annual Financial Report
CCSSE	Community College Survey of Student Engagement
CED	Community and Economic Development
CIP	Capital Improvement Plan
CISO	Chief Information Security Officer
COA	Certificate of Achievement
COC	Certificate of Completion
CQIN	Continuous Quality Improvement Network
CSO	Campus Safety Officer
CTE	Career and Technical Education
DAEL	Department of Adult Education and Literacy
DAFS	Division of Adult and Family Services
DAVTE	Department of Adult, Technical, and Vocational Education
DCEO	Department of Community and Economic Opportunity
DDC	Direct Digital Controls
EAV	Equalized Assessed Valuation
EEO	Equal Employment Opportunity
EEOC	Equal Employment Opportunity Commission
ESL	English as a Second Language
ETC	Education to Careers
FASB	Financial Accounting Standards Board

LIST OF ACRONYMS (Continued)

FTE	Full-time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GED	General Education Development
GSD	General Student Development
GFOA	Government Finance Officers Association
GSF	Gross Square Feet
HLC	Higher Learning Commission
HR	Human Resources
HVAC	Heating Ventilation Air Conditioning
IBHE	Illinois Board of Higher Education
ICCB	Illinois Community College Board
INAM	Illinois Network for Advanced Manufacturing
IPTIP	Illinois Public Treasurers Investment Pool
ISAC	Illinois Student Aid Commission
ISBE	Illinois State Board of Education
IT	Information Technology
IVC	Illinois Virtual Campus
JJC	Joliet Junior College District #525
JTPA	Job Training Partnership Act
JUAC	Joliet Adjuncts Coalition
KPI	Key Performance Indicator
LED	Light-Emitting Diode
LEED	Leadership in Energy and Environmental Design
MAP	Monetary Access Program
NACUBO	National Association of College and University Business Officers
NCA	North Central Association of Colleges & Secondary Schools
NCGA	National Council on Governmental Accounting
NJCAA	National Junior College Athletics Association
NSF	National Science Foundation
O & M	Operations and Maintenance
OSA	Office of Student Activities
PACE	Personnel Assessment of the College Environment
PCCS	Partnerships for College and Career Success
PHS	Protection Health and Safety
QAP	Quality Action Project
RAMP	Resource Allocation and Management Plan
SEIU	Service Employees International Union
SIS	Student Information System
SLT	Senior Leadership Team
SMHEC	South Metropolitan Higher Education Consortium
StAR	Student Accommodations and Resources
SURS	State University Retirement System
SWOT	Strengths, Weaknesses, Opportunities, and Threats
TAACCCT	Trade Adjustment Assistance Community College and Career Training

LIST OF ACRONYMS (Continued)

TANF	Temporary Support for Needy Families
TMA	Software for Computerized Maintenance Management System
TSS	Technology Support Services
USCIS	United States Citizenship and Immigration Services
USDE	United States Department of Education
VCT	Vinyl Composition Tile
WAEC	Weitendorf Agricultural Education Center
WIA	Workforce Investment Act
WIB	Workforce Investment Board

EDUCATION FUND
REVENUES

		2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
LOCAL GOVT SOURCES				
0100-000-411.000	CURRENT TAXES	28,612,254	29,440,000	30,320,000
0100-000-412.000	BACK TAXES	77,117	160,000	140,000
0100-000-413.500	CPPRT	1,935,192	1,650,000	1,675,000
0100-000-414.000	CHARGE-BACK REVENUE	80,804	100,000	100,000
0100-000-419.613	WILL COUNTY/CDT	14,954	11,000	11,000
	TOTAL LOCAL GOVT SOURCES	30,720,321	31,361,000	32,246,000
STATE GOVT SOURCES				
0100-000-421.000	ICCB STATE GRANTS	7,086,664	7,300,000	7,600,000
0100-000-422.000	ICCB/CTE/IL BD VOC EDUC	653,001	650,000	650,000
	TOTAL STATE GOVT SOURCES	7,739,665	7,950,000	8,250,000
FED GOVT SOURCES				
0100-000-431.003	PELL ADMIN EXP	25,655	25,000	30,000
0100-000-433.001	FEDERAL WORK STUDY	17,678	5,000	5,000
0100-000-439.004	GENERAL FUND INC 10%	28,993	0	0
	TOTAL FED GOVT SOURCES	72,326	30,000	35,000
STUDENT TUITION/FEEES				
0100-000-441.000	TUITION	28,564,295	28,200,000	29,000,000
0100-000-442.040	LAB FEE	159,790	170,000	170,000
0100-000-442.052	COURSE FEES	9,270	0	73,000
	TOTAL STUDENT TUITION/FEEES	28,733,355	28,370,000	29,243,000
FACILITIES REVENUE				
0118-101-463.000	EQUIPMENT RENTALS	50	0	0
	TOTAL FACILITIES REVENUE	50	0	0
INTEREST ON INVSTMNT				
0100-000-470.000	INTEREST ON INVSTMNT	65,403	100,000	100,000
	TOTAL INTEREST ON INVSTMNT	65,403	100,000	100,000

		EDUCATION FUND REVENUES		
		2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
OTHER REVENUES				
0100-000-499.000	OTHER REVENUE	217,716	40,000	40,000
0100-000-499.116	Misc. Revenue-Service Charge	175,688	175,000	174,537
0100-000-499.117	TRANSCRIPTS	100,211	90,000	90,000
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	TOTAL OTHER REVENUES	493,615	305,000	304,537
TRANS FROM OTHER FUNDS				
0100-000-720.005	TRANS FROM AUX ENT FUND	0	26,727	164,114
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	TOTAL TRANS FROM OTHER FUNDS	0	26,727	164,114
	TOTAL EDUCATION FUND	67,824,735	68,142,727	70,342,651

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION
AGRICULTURE

0110-001-511.000	ADMIN. SALARIES	389	6,500	5,800
0110-001-512.000	PROF/TECH SALARIES	55,317	0	0
0110-001-513.000	INSTRUCTIONAL (F.T.)	845,850	873,028	886,795
0110-001-513.010	F.T. FAC - SUMMER	84,683	87,000	65,000
0110-001-513.022	F.T. FAC - OVERLOADS	140,988	152,000	158,000
0110-001-513.100	P.T. FAC - FALL/SPRG	1,050	20,000	41,000
0110-001-516.000	OFFICE STAFF	38,897	39,603	40,477
0110-001-518.010	SAL-STU EMPLOYEES W/	58,803	36,500	36,500
0110-001-518.157	STUDENT INTERN	535	0	0
0110-001-519.024	OVERTIME ALLOCATION	1,514	0	0

SUBTOTAL SALARIES 1,228,026 1,214,631 1,233,572

0110-001-521.000	EMPLOYEE BENEFITS	233,911	238,495	256,582
0110-001-532.000	CONTR SVC CONSULTAT	0	1,322	822
0110-001-534.000	CNTR SVC MNT & REPRS	1,476	1,500	1,500
0110-001-542.010	PRNT XEROX CHRGS ALL	11,746	9,581	9,581
0110-001-543.030	BEDDING & FEED SUPPLIES	2,687	2,849	3,599
0110-001-543.044	SUPPLS CENTRL STORES	1,549	2,984	1,484
0110-001-546.000	PUBLICATIONS & DUES	3,407	3,277	2,527
0110-001-551.011	PROFESSIONAL DEVEL.	4,213	4,000	4,500
0110-001-551.020	PROGRAM COORDINATION TRAVEL	8,632	7,000	8,500

TOTAL AGRICULTURE 1,495,647 1,485,639 1,522,667

FINE ARTS

0110-002-511.000	ADMIN. SALARIES	3,430	13,500	11,500
0110-002-512.000	PROF/TECH SALARIES	64,189	65,344	66,782
0110-002-512.110	P.T. PROF TECH	29,875	40,500	30,500
0110-002-513.000	INSTRUCTIONAL (F.T.)	1,399,400	1,437,060	1,576,408
0110-002-513.010	F.T. FAC - SUMMER	116,356	120,000	89,000
0110-002-513.022	F.T. FAC - OVERLOADS	224,163	229,000	246,000
0110-002-513.100	P.T. FAC - FALL/SPRG	499,569	536,000	541,000

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION
FINE ARTS

0110-002-513.110	P.T. FAC - SUMMER	23,178	0	0
0110-002-513.112	PT FAC-SATELLITE SUMMER	2,379	0	0
0110-002-516.000	OFFICE STAFF	51,794	52,728	53,893
0110-002-516.110	P.T. CLERICAL	15,146	17,837	18,224
0110-002-518.010	SAL-STU EMPLOYEES W/	20,726	21,200	21,200
0110-002-519.024	OVERTIME ALLOCATION	15,238	0	0

SUBTOTAL SALARIES		2,465,443	2,533,169	2,654,507
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0110-002-521.000	EMPLOYEE BENEFITS	375,312	426,859	485,477
0110-002-534.000	CNTR SVC MNT & REPRS	852	852	852
0110-002-539.000	CONT.SC-OTHER	13,914	14,817	14,817
0110-002-541.000	OFFICE SUPPLIES	2,499	1,954	1,954
0110-002-542.000	PRINTING	7,089	8,183	8,183
0110-002-543.044	SUPPLS CENTRL STORES	391	1,898	1,898
0110-002-543.110	COMP LAB SUPPLIES	1,546	0	0
0110-002-543.902	ART GALLERY SUPPLIES	4,392	2,798	2,798
0110-002-546.000	PUBLICATIONS & DUES	2,027	2,123	1,123
0110-002-551.011	PROFESSIONAL DEVEL.	6,969	7,200	7,600
0110-002-551.020	PROGRAM COORDINATION TRAVEL	3,155	2,700	2,700

TOTAL	FINE ARTS	2,883,589	3,002,553	3,181,909
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BUSINESS

0110-003-511.000	ADMIN. SALARIES	559	11,500	13,500
0110-003-513.000	INSTRUCTIONAL (F.T.)	1,127,116	1,381,527	1,323,642
0110-003-513.010	F.T. FAC - SUMMER	117,510	152,000	165,000
0110-003-513.022	F.T. FAC - OVERLOADS	179,712	255,000	253,000
0110-003-513.100	P.T. FAC - FALL/SPRG	237,605	363,000	346,000
0110-003-513.110	P.T. FAC - SUMMER	28,403	0	0
0110-003-513.112	PT FAC-SATELLITE SUMMER	4,566	0	0
0110-003-516.000	OFFICE STAFF	53,686	54,642	55,848
0110-003-518.010	SAL-STU EMPLOYEES W/	5,426	10,000	10,000

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION
BUSINESS

SUBTOTAL SALARIES -----
1,754,583 2,227,669 2,166,990

0110-003-521.000	EMPLOYEE BENEFITS	274,200	370,507	373,219
0110-003-534.000	CNTR SVC MNT & REPRS	265	670	670
0110-003-542.010	PRNT XEROX CHRGS ALL	5,622	9,429	9,429
0110-003-543.044	SUPPLS CENTRL STORES	0	1,007	1,007
0110-003-546.000	PUBLICATIONS & DUES	0	1,670	1,670
0110-003-551.000	TRAVEL & MEETINGS	25	0	0
0110-003-551.011	PROFESSIONAL DEVEL.	1,838	5,600	5,200
0110-003-551.020	PROGRAM COORDINATION TRAVEL	1,998	2,600	2,600

TOTAL BUSINESS -----
2,038,531 2,619,152 2,560,785

COMPUTER INFO & OFFICE SYSTEMS DEPT

0110-004-511.000	ADMIN. SALARIES	0	13,500	11,500
0110-004-513.000	INSTRUCTIONAL (F.T.)	1,334,786	1,301,417	1,367,945
0110-004-513.010	F.T. FAC - SUMMER	203,637	210,000	140,000
0110-004-513.022	F.T. FAC - OVERLOADS	533,734	540,000	513,000
0110-004-513.100	P.T. FAC - FALL/SPRG	144,680	150,000	120,000
0110-004-513.110	P.T. FAC - SUMMER	1,145	0	0
0110-004-516.000	OFFICE STAFF	52,314	53,248	54,413
0110-004-516.110	P.T. CLERICAL	33,206	35,660	36,450
0110-004-518.010	SAL-STU EMPLOYEES W/	5,994	8,500	8,500
0110-004-519.024	OVERTIME ALLOCATION	706	0	0
0110-004-519.407	TUTORS-PART TIME	0	8,000	0

SUBTOTAL SALARIES -----
2,310,202 2,320,325 2,251,808

0110-004-521.000	EMPLOYEE BENEFITS	320,673	345,642	341,069
0110-004-532.000	CONTR SVC CONSULTAT	0	225	225
0110-004-534.000	CNTR SVC MNT & REPRS	0	2,393	2,393
0110-004-534.014	COMP/SCI COMP. LAB	11,984	0	0

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION

COMPUTER INFO & OFFICE SYSTMS DEPT

0110-004-541.000	OFFICE SUPPLIES	268	775	775
0110-004-542.014	C/S PRINT/XEROX CHG.	2,910	5,557	5,557
0110-004-543.044	SUPPLS CENTRL STORES	4,511	9,594	9,594
0110-004-551.011	PROFESSIONAL DEVEL.	9,679	6,400	6,400
0110-004-551.020	PROGRAM COORDINATION TRAVEL	884	3,473	3,473

TOTAL	COMPUTER INFO & OFFICE SYSTMS	2,661,111	2,694,384	2,621,294
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ENGLISH FR. LANGUAGE

0110-005-511.000	ADMIN. SALARIES	2,076	21,500	21,000
0110-005-512.110	P.T. PROF TECH	63,727	58,000	0
0110-005-513.000	INSTRUCTIONAL (F.T.)	1,938,626	2,069,960	2,044,923
0110-005-513.010	F.T. FAC - SUMMER	177,209	181,000	160,000
0110-005-513.021	F.T. FAC - EXTRA PAY	1,356	0	0
0110-005-513.022	F.T. FAC - OVERLOADS	225,936	223,000	255,000
0110-005-513.100	P.T. FAC - FALL/SPRG	765,263	809,000	800,000
0110-005-513.110	P.T. FAC - SUMMER	21,435	0	0
0110-005-513.112	PT FAC-SATELLITE SUMMER	2,788	0	0
0110-005-516.000	OFFICE STAFF	57,014	58,032	59,301
0110-005-518.010	SAL-STU EMPLOYEES W/	14,411	10,400	0
0110-005-519.024	OVERTIME ALLOCATION	966	0	0
0110-005-519.408	SALARY SILP TUTORS	13,716	20,800	20,800

SUBTOTAL	SALARIES	3,284,523	3,451,692	3,361,024
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0110-005-521.000	EMPLOYEE BENEFITS	516,503	553,333	610,375
0110-005-532.000	CONTR SVC CONSULTAT	2,562	5,150	5,150
0110-005-534.000	CNTR SVC MNT & REPRS	0	59	59
0110-005-542.010	PRNT XEROX CHRGS ALL	455	3,163	3,163
0110-005-543.044	SUPPLS CENTRL STORES	0	1,510	1,510
0110-005-551.011	PROFESSIONAL DEVEL.	9,714	10,400	10,400
0110-005-551.020	PROGRAM COORDINATION TRAVEL	3,457	1,500	1,500

TOTAL	ENGLISH FR. LANGUAGE	3,817,214	4,026,807	3,993,181
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EDUCATION FUND
EXPENSES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

INSTRUCTION
INSTRUCTION
MATH

0110-008-511.000	ADMIN. SALARIES	2,190	18,500	18,500
0110-008-512.000	PROF/TECH SALARIES	42,437	43,211	44,162
0110-008-512.110	P.T. PROF TECH	22,607	0	0
0110-008-512.112	PROF STAFF SAL	40,942	65,300	0
0110-008-513.000	INSTRUCTIONAL (F.T.)	1,476,868	1,553,126	1,582,846
0110-008-513.010	F.T. FAC - SUMMER	190,905	201,000	195,000
0110-008-513.019	INSTRUCTIONAL SUPPORT	3,710	2,000	3,500
0110-008-513.022	F.T. FAC - OVERLOADS	284,706	293,000	288,000
0110-008-513.100	P.T. FAC - FALL/SPRG	731,666	815,000	801,000
0110-008-513.110	P.T. FAC - SUMMER	54,297	0	0
0110-008-513.112	PT FAC-SATELLITE SUMMER	3,485	0	0
0110-008-516.000	OFFICE STAFF	54,232	55,182	56,389
0110-008-518.010	SAL-STU EMPLOYEES W/	16,625	16,500	9,700
0110-008-519.000	SALARIES-OTHER	2,441	5,300	5,300
0110-008-519.024	OVERTIME ALLOCATION	400	0	0

SUBTOTAL SALARIES 2,927,511 3,068,119 3,004,397

0110-008-521.000	EMPLOYEE BENEFITS	409,279	452,370	486,927
0110-008-541.000	OFFICE SUPPLIES	0	50	50
0110-008-542.010	PRNT XEROX CHRGS ALL	7,577	25,585	25,585
0110-008-551.011	PROFESSIONAL DEVEL.	5,476	7,600	7,600
0110-008-551.020	PROGRAM COORDINATION TRAVEL	963	4,000	2,500
0110-008-590.008	MATH CONTEST TROPHIES	2,768	3,000	3,000

TOTAL MATH 3,353,574 3,560,724 3,530,059

NATURAL SCI & P.E.

0110-009-511.000	ADMIN. SALARIES	2,241	18,500	20,500
0110-009-512.000	PROF/TECH SALARIES	215,720	188,681	192,831
0110-009-512.110	P.T. PROF TECH	20,559	15,966	14,967
0110-009-513.000	INSTRUCTIONAL (F.T.)	2,174,504	2,277,028	2,379,612
0110-009-513.010	F.T. FAC - SUMMER	167,800	173,000	179,000

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION

NATURAL SCI & P.E.

0110-009-513.022	F.T. FAC - OVERLOADS	486,367	500,000	532,000
0110-009-513.100	P.T. FAC - FALL/SPRG	954,108	963,000	874,000
0110-009-513.110	P.T. FAC - SUMMER	116,668	0	0
0110-009-513.112	PT FAC-SATELLITE SUMMER	13,705	0	0
0110-009-516.000	OFFICE STAFF	104,024	64,303	65,718
0110-009-516.110	P.T. CLERICAL	25,148	24,514	25,060
0110-009-518.010	SAL-STU EMPLOYEES W/	16,196	15,900	15,900
0110-009-519.024	OVERTIME ALLOCATION	16,931	0	0

SUBTOTAL SALARIES 4,313,971 4,240,892 4,299,588

0110-009-521.000	EMPLOYEE BENEFITS	623,892	654,833	705,021
0110-009-532.013	CONT SVC-PLANETARIUM	4,280	4,280	6,000
0110-009-534.000	CNTR SVC MNT & REPRS	2,186	2,691	0
0110-009-534.012	CONTR SVC-BIO SCI	1,300	1,500	3,000
0110-009-539.011	TRAINING SERVICES	0	0	21,840
0110-009-542.010	PRNT XEROX CHRGS ALL	4,054	23,164	23,164
0110-009-543.000	INSTRUCTIONAL SUPPLIES	215	0	0
0110-009-543.044	SUPPLS CENTRL STORES	0	1,043	1,043
0110-009-543.318	MICRO-COMP RESOURCES	3,862	3,911	3,911
0110-009-543.319	INST SUPS ASTR/PLAN.	220	1,328	1,328
0110-009-546.000	PUBLICATIONS & DUES	946	900	900
0110-009-551.000	TRAVEL & MEETINGS	420-	0	0
0110-009-551.011	PROFESSIONAL DEVEL.	12,908	10,800	10,800
0110-009-551.020	PROGRAM COORDINATION TRAVEL	2,470	3,748	3,748
0110-009-590.014	TUITION WAIVERS	1,740	0	0

TOTAL NATURAL SCI & P.E. 4,971,624 4,949,090 5,080,343

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION

SOCIAL SCIENCE

0110-014-511.000	ADMIN. SALARIES	2,020	19,500	20,000
0110-014-513.000	INSTRUCTIONAL (F.T.)	1,374,863	1,452,349	1,522,745
0110-014-513.010	F.T. FAC - SUMMER	138,042	142,000	163,000
0110-014-513.022	F.T. FAC - OVERLOADS	227,183	237,000	255,000
0110-014-513.100	P.T. FAC - FALL/SPRG	912,796	981,000	871,000
0110-014-513.110	P.T. FAC - SUMMER	38,091	0	0
0110-014-513.112	PT FAC-SATELLITE SUMMER	13,518	0	0
0110-014-516.000	OFFICE STAFF	49,859	50,752	51,875
0110-014-516.110	P.T. CLERICAL	27,702	21,527	22,000
0110-014-518.010	SAL-STU EMPLOYEES W/	0	4,400	4,400
0110-014-519.024	OVERTIME ALLOCATION	1,124	0	0

SUBTOTAL SALARIES 2,785,198 2,908,528 2,910,020

0110-014-521.000	EMPLOYEE BENEFITS	339,819	380,187	410,108
0110-014-532.000	CONTR SVC CONSULTAT	600	1,500	1,500
0110-014-542.114	PRINTING XEROX SS	8,400	13,890	13,890
0110-014-543.044	SUPPLS CENTRL STORES	1,969	1,000	1,000
0110-014-551.011	PROFESSIONAL DEVEL.	9,977	6,800	6,800
0110-014-551.020	PROGRAM COORDINATION TRAVEL	73	1,000	1,000

TOTAL SOCIAL SCIENCE 3,146,036 3,312,905 3,344,318

TECH OCCUPATIONAL

0110-015-511.000	ADMIN. SALARIES	534	13,500	12,000
0110-015-512.000	PROF/TECH SALARIES	169,692	172,192	175,980
0110-015-512.110	P.T. PROF TECH	26,200	31,934	33,112
0110-015-513.000	INSTRUCTIONAL (F.T.)	1,940,646	1,869,903	1,852,983
0110-015-513.010	F.T. FAC - SUMMER	142,634	115,000	137,000
0110-015-513.021	F.T. FAC - EXTRA PAY	753	0	0
0110-015-513.022	F.T. FAC - OVERLOADS	667,880	612,000	722,000
0110-015-513.100	P.T. FAC - FALL/SPRG	430,007	370,000	359,000
0110-015-513.110	P.T. FAC - SUMMER	13,964	0	0

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION

TECH OCCUPATIONAL

0110-015-513.112	PT FAC-SATELLITE SUMMER	3,485	0	0
0110-015-516.000	OFFICE STAFF	43,643	44,928	45,282
0110-015-516.110	P.T. CLERICAL	22,056	24,206	24,738
0110-015-518.010	SAL-STU EMPLOYEES W/	46,743	51,500	51,500
0110-015-519.024	OVERTIME ALLOCATION	9,247	0	0
0110-015-519.407	TUTORS-PART TIME	0	3,000	3,000

SUBTOTAL SALARIES		3,517,484	3,308,163	3,416,595
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0110-015-521.000	EMPLOYEE BENEFITS	577,004	593,783	705,102
0110-015-534.000	CNTR SVC MNT & REPRS	17,979	16,500	15,000
0110-015-541.112	SUPPLIES, RECRUITMENT	2,500	500	5,000
0110-015-542.010	PRNT XEROX CHRGS ALL	6,283	8,750	8,750
0110-015-543.044	SUPPLS CENTRL STORES	4,156	4,669	4,169
0110-015-548.000	RESALE SUPPLIES	293	0	0
0110-015-551.011	PROFESSIONAL DEVEL.	6,859	8,400	8,400
0110-015-551.020	PROGRAM COORDINATION TRAVEL	799	4,900	3,000
0110-015-554.000	TRAVEL-RECRUITMENT	0	0	2,500

TOTAL	TECH OCCUPATIONAL	4,133,357	3,945,665	4,168,516
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CULINARY ARTS

0110-016-511.000	ADMIN. SALARIES	1,369	6,000	6,000
0110-016-512.110	P.T. PROF TECH	385	0	0
0110-016-513.000	INSTRUCTIONAL (F.T.)	698,772	726,225	699,324
0110-016-513.010	F.T. FAC - SUMMER	57,528	59,000	61,000
0110-016-513.022	F.T. FAC - OVERLOADS	329,646	337,000	348,000
0110-016-513.100	P.T. FAC - FALL/SPRG	14,885	17,000	14,000
0110-016-513.110	P.T. FAC - SUMMER	1,989	0	0
0110-016-516.000	OFFICE STAFF	45,684	47,133	48,173
0110-016-518.010	SAL-STU EMPLOYEES W/	22,112	15,800	15,800
0110-016-519.024	OVERTIME ALLOCATION	278	0	0

SUBTOTAL SALARIES		1,172,648	1,208,158	1,192,297
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EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION
CULINARY ARTS

0110-016-521.000	EMPLOYEE BENEFITS	180,372	206,290	206,616
0110-016-534.000	CNTR SVC MNT & REPRS	255	999	999
0110-016-541.000	OFFICE SUPPLIES	1,369	2,000	2,000
0110-016-542.010	PRNT XEROX CHRGS ALL	2,312	2,191	2,191
0110-016-543.044	SUPPLS CENTRL STORES	465	400	400
0110-016-546.000	PUBLICATIONS & DUES	2,035	2,000	2,000
0110-016-551.011	PROFESSIONAL DEVEL.	0	0	4,500
0110-016-551.020	PROGRAM COORDINATION TRAVEL	1,898	1,000	1,000
0110-016-554.005	TRAVEL-STUDENT COMPETITIONS	4,999	5,000	5,000
0110-016-561.000	RENTAL-FACILITIES	12,000	12,000	12,000

TOTAL	CULINARY ARTS	1,378,353	1,440,038	1,429,003
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NURSING

0110-017-511.000	ADMIN. SALARIES	796	10,500	10,000
0110-017-512.000	PROF/TECH SALARIES	75,604	142,303	146,594
0110-017-512.110	P.T. PROF TECH	17,941	0	0
0110-017-513.000	INSTRUCTIONAL (F.T.)	1,613,825	1,763,128	1,886,333
0110-017-513.010	F.T. FAC - SUMMER	22,690	23,000	34,000
0110-017-513.022	F.T. FAC - OVERLOADS	587,917	602,000	536,000
0110-017-513.100	P.T. FAC - FALL/SPRG	213,494	237,000	229,000
0110-017-516.000	OFFICE STAFF	76,830	80,371	79,747
0110-017-516.110	P.T. CLERICAL	57,967	61,994	64,480
0110-017-518.010	SAL-STU EMPLOYEES W/	6,194	7,100	7,100
0110-017-519.024	OVERTIME ALLOCATION	1,145	0	0

SUBTOTAL	SALARIES	2,674,403	2,927,396	2,993,254
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0110-017-521.000	EMPLOYEE BENEFITS	519,889	660,977	712,462
0110-017-532.000	CONTR SVC CONSULTAT	700	3,000	3,000
0110-017-534.000	CNTR SVC MNT & REPRS	3,307	560	560
0110-017-541.000	OFFICE SUPPLIES	1,984	3,000	3,000

EDUCATION FUND EXPENSES		2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INSTRUCTION				
INSTRUCTION				
NURSING				
0110-017-542.010	PRNT XEROX CHRGS ALL	6,090	4,969	4,969
0110-017-543.000	INSTRUCTIONAL SUPPLIES	236	31	31
0110-017-543.044	SUPPLS CENTRL STORES	931	748	748
0110-017-546.000	PUBLICATIONS & DUES	5,774	5,300	2,900
0110-017-551.011	PROFESSIONAL DEVEL.	10,698	9,200	9,200
0110-017-551.020	PROGRAM COORDINATION TRAVEL	6,169	6,750	6,750
TOTAL NURSING		3,230,181	3,621,931	3,736,874
VETERINARY TECHNOLOGY PROGRAM				
0110-018-511.000	ADMIN. SALARIES	0	5,500	5,500
0110-018-512.110	P.T. PROF TECH	76,304	100,865	103,071
0110-018-513.000	INSTRUCTIONAL (F.T.)	357,190	400,895	416,805
0110-018-513.010	F.T. FAC - SUMMER	5,248	0	25,000
0110-018-513.022	F.T. FAC - OVERLOADS	90,766	79,000	114,000
0110-018-513.100	P.T. FAC - FALL/SPRG	33,348	20,000	22,000
0110-018-516.000	OFFICE STAFF	38,388	39,000	39,853
0110-018-518.010	SAL-STU EMPLOYEES W/	8,958	6,100	6,100
0110-018-519.024	OVERTIME ALLOCATION	111	0	0
SUBTOTAL SALARIES		610,313	651,360	732,329
0110-018-521.000	EMPLOYEE BENEFITS	109,699	121,076	131,087
0110-018-532.000	CONTR SVC CONSULTAT	85	0	0
0110-018-534.000	CNTR SVC MNT & REPRS	6,410	0	0
0110-018-539.000	CONT.SC-OTHER	2,141	3,141	3,141
0110-018-542.000	PRINTING	42	0	0
0110-018-542.010	PRNT XEROX CHRGS ALL	4,379	4,207	4,207
0110-018-543.025	FACILITY SUPPLIES	13,448	13,000	13,000
0110-018-543.044	SUPPLS CENTRL STORES	1,124	1,203	1,203
0110-018-546.000	PUBLICATIONS & DUES	1,053	2,500	1,900
0110-018-551.011	PROFESSIONAL DEVEL.	1,715	2,000	2,000
0110-018-551.020	PROGRAM COORDINATION TRAVEL	3,955	9,000	9,000

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION
VETERINARY TECHNOLOGY PROGRAM

	TOTAL		754,364	807,487	897,867
		VETERINARY TECHNOLOGY PROGRAM	-----	-----	-----
EMS/FIRE SCIENCE					
0110-025-512.102		PROF/TECH TESTING	0	20,000	20,000
0110-025-513.000		INSTRUCTIONAL (F.T.)	213,187	233,474	241,908
0110-025-513.022		F.T. FAC - OVERLOADS	22,343	23,000	47,000
0110-025-513.100		P.T. FAC - FALL/SPRG	132,946	113,000	112,000
0110-025-513.110		P.T. FAC - SUMMER	270	0	0
0110-025-516.000		OFFICE STAFF	41,527	42,349	43,285
0110-025-518.010		SAL-STU EMPLOYEES W/	2,256	0	0
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	SUBTOTAL	SALARIES	412,529	431,823	464,193
0110-025-521.000		EMPLOYEE BENEFITS	63,535	81,695	88,310
0110-025-532.105		CONTRACTUAL SERVICE	10,681	12,000	12,000
0110-025-532.513		CONSULTING SER - ADJUNCTS	169,620	243,000	288,705
0110-025-542.010		PRNT XEROX CHRGS ALL	1,325	650	650
0110-025-551.011		PROFESSIONAL DEVEL.	73	1,200	1,200
0110-025-551.020		PROGRAM COORDINATION TRAVEL	637	720	720
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	TOTAL	EMS/FIRE SCIENCE	658,400	771,088	855,778
	TOTAL	INSTRUCTION	34,521,981	36,237,463	36,922,594
EVENING SCHOOL					
ADJUNCT FACULTY CENTER					
0114-501-511.010		ADM SAL-PART TIME	5,169	0	0
0114-501-512.110		P.T. PROF TECH	1,459	0	0
0114-501-516.000		OFFICE STAFF	5,210	0	0
0114-501-516.110		P.T. CLERICAL	18,802	26,040	26,336
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	SUBTOTAL	SALARIES	30,640	26,040	26,336

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION

EVENING SCHOOL

ADJUNCT FACULTY CENTER

0114-501-521.000	EMPLOYEE BENEFITS	29	0	0
0114-501-534.000	CNTR SVC MNT & REPRS	0	1,332	1,332
0114-501-541.000	OFFICE SUPPLIES	0	350	350
0114-501-542.010	PRNT XEROX CHRGS ALL	9,813	8,500	8,500
0114-501-543.000	INSTRUCTIONAL SUPPLIES	0	3,600	3,600
0114-501-543.044	SUPPLS CENTRL STORES	86	250	250
0114-501-551.000	TRAVEL & MEETINGS	0	3,500	3,500

TOTAL	ADJUNCT FACULTY CENTER	40,568	43,572	43,868
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ROMEOVILLE CAMPUS

0114-512-511.000	ADMIN. SALARIES	68,153	69,380	70,906
0114-512-511.010	ADM SAL-PART TIME	23,323	28,920	29,556
0114-512-516.000	OFFICE STAFF	36,506	39,790	40,664
0114-512-516.110	P.T. CLERICAL	131,719	133,524	136,464

SUBTOTAL	SALARIES	259,701	271,614	277,590
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0114-512-521.000	EMPLOYEE BENEFITS	43,531	47,534	51,256
0114-512-534.000	CNTR SVC MNT & REPRS	1,227	1,404	1,404
0114-512-541.000	OFFICE SUPPLIES	2,769	3,050	3,050
0114-512-542.010	PRNT XEROX CHRGS ALL	1,349	4,725	3,225
0114-512-543.000	INSTRUCTIONAL SUPPLIES	2,280	5,735	5,735
0114-512-543.044	SUPPLS CENTRL STORES	164	700	700
0114-512-547.000	ADVERTISING	0	2,850	4,350
0114-512-551.000	TRAVEL & MEETINGS	2,088	2,160	2,160

TOTAL	ROMEOVILLE CAMPUS	313,109	339,772	349,470
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ADULT BASIC EDUC PR

0114-514-511.000	ADMIN. SALARIES	61,234	78,409	80,134
0114-514-512.000	PROF/TECH SALARIES	57,839	58,767	60,060

SUBTOTAL	SALARIES	119,073	137,176	140,194
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EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION
EVENING SCHOOL
ADULT BASIC EDUC PR

0114-514-521.000	EMPLOYEE BENEFITS	39,345	47,917	51,646
0114-514-532.000	CONTR SVC CONSULTAT	1,847	2,696	0
0114-514-539.021	CNTR SC GRDUATION	7,650	6,320	7,016
0114-514-541.000	OFFICE SUPPLIES	873	1,500	1,800
0114-514-542.010	PRNT XEROX CHRGS ALL	4,055	2,917	4,017
0114-514-543.000	INSTRUCTIONAL SUPPLIES	16	1,763	2,863
0114-514-544.022	POSTAGE	94	800	0
0114-514-551.000	TRAVEL & MEETINGS	1,596	1,800	2,100
0114-514-590.014	TUITION WAIVERS	1,176,560	1,300,000	1,300,000
0114-514-590.526	TUITION	0	10,000	10,000

TOTAL	ADULT BASIC EDUC PR	1,351,109	1,512,889	1,519,636
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CITY CENTER CAMPUS

0114-515-511.010	ADM SAL-PART TIME	24,404	31,163	31,850
0114-515-516.110	P.T. CLERICAL	33,923	37,888	38,725

SUBTOTAL	SALARIES	58,327	69,051	70,575
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0114-515-534.170	SATELLITE TV SERVICE	994	1,005	1,100
0114-515-541.000	OFFICE SUPPLIES	881	1,000	947
0114-515-542.000	PRINTING	851	500	800
0114-515-543.000	INSTRUCTIONAL SUPPLIES	28	250	250
0114-515-543.044	SUPPLS CENTRL STORES	295	300	300
0114-515-544.022	POSTAGE	0	200	100
0114-515-551.000	TRAVEL & MEETINGS	521	2,000	1,758

TOTAL	CITY CENTER CAMPUS	61,897	74,306	75,830
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EDUCATION FUND
EXPENSES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

INSTRUCTION

EVENING SCHOOL

MORRIS EDUCATION CENTER

0114-520-511.000	ADMIN. SALARIES	15,574	21,248	21,716
0114-520-516.110	P.T. CLERICAL	24,515	21,042	21,504

SUBTOTAL SALARIES		40,089	42,290	43,220
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0114-520-521.000	EMPLOYEE BENEFITS	5,732	8,354	9,008
0114-520-534.000	CNTR SVC MNT & REPRS	0	100	0
0114-520-541.000	OFFICE SUPPLIES	1,441	1,688	1,458
0114-520-542.000	PRINTING	136	500	500
0114-520-543.000	INSTRUCTIONAL SUPPLIES	0	0	200
0114-520-543.044	SUPPLS CNTRL STORES	0	50	50
0114-520-544.022	POSTAGE	45	0	0
0114-520-547.000	ADVERTISING	1,148	100	200
0114-520-551.000	TRAVEL & MEETINGS	473	300	300
0114-520-561.000	RENTAL-FACILITIES	67,283	70,034	72,064

TOTAL MORRIS EDUCATION CENTER		116,347	123,416	127,000
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WEITENDORF AG EDUCATION CENTER

0114-522-512.000	PROF/TECH SALARIES	56,032	57,041	58,295
0114-522-519.024	OVERTIME ALLOCATION	1,662	0	0

SUBTOTAL SALARIES		57,694	57,041	58,295
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0114-522-521.000	EMPLOYEE BENEFITS	8,899	9,863	10,608
0114-522-541.000	OFFICE SUPPLIES	2,326	720	720
0114-522-542.010	PRNT XEROX CHRGS ALL	0	500	500
0114-522-543.044	SUPPLS CNTRL STORES	175	90	90
0114-522-551.000	TRAVEL & MEETINGS	183	388	388

TOTAL WEITENDORF AG EDUCATION CENTER		69,277	68,602	70,601
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EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION

EVENING SCHOOL

EXTENDED CAMPUSES & HIGH SCHLS

0114-524-511.000	ADMIN. SALARIES	83,355	84,855	86,722
0114-524-512.000	PROF/TECH SALARIES	50,028	50,929	52,049
0114-524-512.110	P.T. PROF TECH	59,296	67,158	68,642
0114-524-516.110	P.T. CLERICAL	38,165	43,638	43,050
0114-524-519.007	COORDINATORS SALARIES	2,284	8,000	4,000
0114-524-519.021	PHONE STIPEND	600	600	600

SUBTOTAL SALARIES		-----	-----	-----
		233,728	255,180	255,063

0114-524-521.000	EMPLOYEE BENEFITS	24,407	19,989	21,486
0114-524-534.200	CNTR SVC SATLITE FEE	4,822	15,800	6,600
0114-524-541.000	OFFICE SUPPLIES	1,220	1,500	2,500
0114-524-542.000	PRINTING	0	4,330	2,000
0114-524-542.010	PRNT XEROX CHRGS ALL	445	1,700	1,700
0114-524-543.044	SUPPLS CENTRL STORES	240	200	300
0114-524-544.022	POSTAGE	0	300	300
0114-524-547.000	ADVERTISING	0	680	680
0114-524-551.000	TRAVEL & MEETINGS	6,327	6,795	8,025

TOTAL EXTENDED CAMPUSES & HIGH SCHLS		-----	-----	-----
		271,189	306,474	298,654

FRANKFORT EDUCATION CENTER

0114-525-516.110	P.T. CLERICAL	27,514	29,133	34,423
0114-525-519.007	COORDINATORS SALARIES	13,825	15,157	31,850

SUBTOTAL SALARIES		-----	-----	-----
		41,339	44,290	66,273

0114-525-534.200	CNTR SVC SATLITE FEE	18,450	28,000	22,800
0114-525-541.000	OFFICE SUPPLIES	275	775	425
0114-525-542.010	PRNT XEROX CHRGS ALL	116	500	500
0114-525-543.000	INSTRUCTIONAL SUPPLIES	816	1,200	1,200
0114-525-543.044	SUPPLS CENTRL STORES	0	200	550
0114-525-547.000	ADVERTISING	172	200	200

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION

EVENING SCHOOL

FRANKFORT EDUCATION CENTER
0114-525-551.000

TRAVEL & MEETINGS 202 500 500

TOTAL FRANKFORT EDUCATION CENTER 61,370 75,665 92,448

TOTAL EVENING SCHOOL 2,284,866 2,544,696 2,577,507

ADMINISTRATION

V.P. ACADEMIC AFFAIRS

0118-101-511.000 ADMIN. SALARIES 178,345 165,706 169,000
0118-101-512.000 PROF/TECH SALARIES 139,504 142,165 145,293
0118-101-513.021 F.T. FAC - EXTRA PAY 7,000 10,500 10,500
0118-101-516.110 P.T. CLERICAL 217 0 0
0118-101-519.000 SALARIES-OTHER 0 3,200 3,200
0118-101-519.008 OTHER SAL PROF DEV 3,375 8,500 8,500
0118-101-519.024 OVERTIME ALLOCATION 1,768 7,500 7,500
0118-101-519.050 F.T. MENTORS 5,625 11,500 11,500

SUBTOTAL SALARIES 335,834 349,071 355,493

0118-101-521.000 EMPLOYEE BENEFITS 61,188 79,267 88,972
0118-101-532.000 CONTR SVC CONSULTAT 0 33,450 12,950
0118-101-532.204 DEPARTMENT ACCREDITATION 5,876 20,000 24,000
0118-101-534.000 CNTR SVC MNT & REPRS 0 950 950
0118-101-541.000 OFFICE SUPPLIES 2,435 5,648 5,648
0118-101-542.010 PRNT XEROX CHRGS ALL 4,584 900 900
0118-101-543.044 SUPPLS CENTRL STORES 0 250 250
0118-101-544.018 COMPUTER SOFTWARE 13,369 26,000 26,000
0118-101-544.022 POSTAGE 0 300 300
0118-101-546.000 PUBLICATIONS & DUES 3,490 5,684 5,684
0118-101-546.112 DUES - PROFESSIONAL ORGANIZATI 5,662 6,180 6,180
0118-101-551.000 TRAVEL & MEETINGS 12,224 16,954 16,954
0118-101-551.011 PROFESSIONAL DEVEL. 1,709 8,000 8,000
0118-101-551.027 PROFESSIONAL DEV-ADJUNCTS 6,616 7,000 7,000

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION				
ADMINISTRATION				
V.P. ACADEMIC AFFAIRS				
0118-101-559.000	OTHR CONFR & MTNG EX	4,075	9,400	9,400
	TOTAL	-----	-----	-----
	V.P. ACADEMIC AFFAIRS	457,062	569,054	568,681
HONORS PROGRAM				
0118-102-513.021	F.T. FAC - EXTRA PAY	9,000	5,400	5,400
0118-102-513.100	P.T. FAC - FALL/SPRG	600	1,500	1,500
0118-102-516.000	OFFICE STAFF	39,983	44,755	45,740
0118-102-519.024	OVERTIME ALLOCATION	0	0	0
	SUBTOTAL SALARIES	-----	-----	-----
		49,583	51,655	52,640
0118-102-521.000	EMPLOYEE BENEFITS	8,834	9,766	10,507
0118-102-541.000	OFFICE SUPPLIES	667	2,710	2,710
0118-102-546.000	PUBLICATIONS & DUES	625	1,156	856
0118-102-551.000	TRAVEL & MEETINGS	3,552	7,000	7,300
	TOTAL	-----	-----	-----
	HONORS PROGRAM	63,261	72,287	74,013
PHI THETA KAPPA				
0118-108-532.000	CONTR SVC CONSULTAT	0	1,000	1,000
0118-108-541.000	OFFICE SUPPLIES	4,497	2,600	2,600
0118-108-551.000	TRAVEL & MEETINGS	10,858	3,002	3,002
	TOTAL	-----	-----	-----
	PHI THETA KAPPA	15,355	6,602	6,602
DEAN, ARTS & SCIENCES				
0118-110-511.000	ADMIN. SALARIES	106,039	107,958	114,689
0118-110-512.000	PROF/TECH SALARIES	47,622	49,365	50,451
	SUBTOTAL SALARIES	-----	-----	-----
		153,661	157,323	165,140
0118-110-521.000	EMPLOYEE BENEFITS	22,539	25,063	26,978
0118-110-541.000	OFFICE SUPPLIES	412	1,200	1,200
0118-110-542.000	PRINTING	21	75	75

EDUCATION FUND
EXPENSES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

INSTRUCTION				
ADMINISTRATION				
DEAN, ARTS & SCIENCES				
0118-110-543.044	SUPPLS CENTRL STORES	0	250	250
0118-110-546.000	PUBLICATIONS & DUES	0	75	75
0118-110-551.000	TRAVEL & MEETINGS	1,305	1,643	1,643
0118-110-551.011	PROFESSIONAL DEVEL.	12,901	14,000	14,000
	TOTAL DEAN, ARTS & SCIENCES	190,839	199,629	209,361
DEVELOPMENTAL EDUCATION				
0118-113-511.000	ADMIN. SALARIES	14,561	80,000	81,760
	SUBTOTAL SALARIES	14,561	80,000	81,760
0118-113-521.000	EMPLOYEE BENEFITS	1,871	24,102	25,970
0118-113-532.000	CONTR SVC CONSULTAT	0	2,000	2,000
0118-113-541.000	OFFICE SUPPLIES	0	200	200
0118-113-542.000	PRINTING	0	500	500
0118-113-543.044	SUPPLS CENTRL STORES	0	250	250
0118-113-546.000	PUBLICATIONS & DUES	0	550	550
0118-113-551.000	TRAVEL & MEETINGS	0	3,000	3,000
0118-113-551.003	OPEN HOUSE	0	250	250
	TOTAL DEVELOPMENTAL EDUCATION	16,432	110,852	114,480
DEAN, CAREER & TECHNICAL				
0118-115-511.000	ADMIN. SALARIES	10,501	112,220	104,105
0118-115-512.000	PROF/TECH SALARIES	47,541	48,397	49,461
	SUBTOTAL SALARIES	58,042	160,617	153,566
0118-115-521.000	EMPLOYEE BENEFITS	21,801	48,194	51,809
0118-115-541.000	OFFICE SUPPLIES	652	999	999
0118-115-542.000	PRINTING	206	500	500
0118-115-543.044	SUPPLS CENTRL STORES	103	500	200
0118-115-546.000	PUBLICATIONS & DUES	210	500	500

EDUCATION FUND
EXPENSES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

INSTRUCTION

ADMINISTRATION

DEAN, CAREER & TECHNICAL

0118-115-551.000	TRAVEL & MEETINGS	937	1,351	1,651
0118-115-551.011	PROFESSIONAL DEVEL.	7,220	8,100	8,100
0118-115-590.135	SUSTAINABILITY INITIATIVES	0	0	10,000

TOTAL	DEAN, CAREER & TECHNICAL	89,171	220,761	227,325
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DEAN, COMMUNITY & ECONOMIC DEV

0118-120-511.000	ADMIN. SALARIES	117,534	112,220	0
0118-120-512.000	PROF/TECH SALARIES	45,318	43,211	0
0118-120-512.110	P.T. PROF TECH	31,918	0	0

SUBTOTAL	SALARIES	194,770	155,431	0
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0118-120-521.000	EMPLOYEE BENEFITS	30,968	48,035	0
0118-120-541.000	OFFICE SUPPLIES	279	750	0
0118-120-542.000	PRINTING	86	100	0
0118-120-543.044	SUPPLS CENTRL STORES	4	250	0
0118-120-546.000	PUBLICATIONS & DUES	0	400	0
0118-120-551.000	TRAVEL & MEETINGS	2,998	3,500	0

TOTAL	DEAN, COMMUNITY & ECONOMIC DEV	229,105	208,466	0
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DEAN, NURSING & ALLIED HEALTH

0118-125-511.000	ADMIN. SALARIES	110,235	112,220	114,689
0118-125-512.000	PROF/TECH SALARIES	0	0	44,162
0118-125-516.000	OFFICE STAFF	40,221	45,302	46,301

SUBTOTAL	SALARIES	150,456	157,522	205,152
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0118-125-521.000	EMPLOYEE BENEFITS	29,149	34,154	77,329
0118-125-534.000	CNTR SVC MNT & REPRS	5,124	4,000	4,000
0118-125-541.000	OFFICE SUPPLIES	4,092	5,550	2,550
0118-125-542.000	PRINTING	271	1,550	1,550
0118-125-543.044	SUPPLS CENTRL STORES	34	0	0

EDUCATION FUND
EXPENSES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

INSTRUCTION			
ADMINISTRATION			
DEAN, NURSING & ALLIED HEALTH			
0118-125-544.022	POSTAGE	37	150
0118-125-546.000	PUBLICATIONS & DUES	165	500
0118-125-551.000	TRAVEL & MEETINGS	3,402	3,800
0118-125-551.011	PROFESSIONAL DEVEL.	2,865	2,000
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TOTAL	DEAN, NURSING & ALLIED HEALTH	195,595	209,226
			300,031
	TOTAL ADMINISTRATION	1,256,820	1,596,877
			1,500,493
OTHER			
INTERNATIONAL EDUCATION			
0119-006-511.110	P.T. ADMIN SALARY	38,800	37,975
0119-006-516.110	P.T. CLERICAL	8,000	0
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	SUBTOTAL SALARIES	46,800	37,975
			18,135
0119-006-532.000	CONTR SVC CONSULTAT	400	0
0119-006-541.211	OFFC SUPPLS GRNT ADM	584	0
0119-006-542.010	PRNT XEROX CHRGS ALL	216	0
0119-006-544.022	POSTAGE	0	0
0119-006-546.000	PUBLICATIONS & DUES	1,650	0
0119-006-547.000	ADVERTISING	0	0
0119-006-551.000	TRAVEL & MEETINGS	3,503	0
0119-006-551.011	PROFESSIONAL DEVEL.	0	0
0119-006-551.020	PROGRAM COORDINATION TRAVEL	0	0
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TOTAL	INTERNATIONAL EDUCATION	53,153	37,975
			30,735
COMMUNITY & ECONOMIC DEVELOP			
0119-900-511.000	ADMIN. SALARIES	89,683	91,297
0119-900-512.110	P.T. PROF TECH	12,111	17,000
0119-900-513.105	SAL INST SEMINAR	24,447	30,000
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	SUBTOTAL SALARIES	126,241	138,297
			140,306

EDUCATION FUND
EXPENSES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

INSTRUCTION

OTHER

COMMUNITY & ECONOMIC DEVELOP

0119-900-521.000	EMPLOYEE BENEFITS	22,052	24,235	26,107
0119-900-534.000	CNTR SVC MNT & REPRS	1,490	10,000	10,000
0119-900-541.000	OFFICE SUPPLIES	2,691	2,000	2,000
0119-900-543.000	INSTRUCTIONAL SUPPLIES	24,786	34,600	4,600
0119-900-543.044	SUPPLS CENTRL STORES	908	1,193	1,193
0119-900-553.000	TRAVEL	10,499	9,000	9,000
0119-900-553.031	STAFF TRAVEL	3,174	3,150	3,150

TOTAL COMMUNITY & ECONOMIC DEVELOP 191,841 222,475 196,356

ALLIED HEALTH

0119-906-511.000	ADMIN. SALARIES	35,142	35,775	36,562
0119-906-513.100	P.T. FAC - FALL/SPRG	249,208	405,000	348,000
0119-906-513.110	P.T. FAC - SUMMER	92,736	0	0

SUBTOTAL SALARIES 377,086 440,775 384,562

0119-906-521.000	EMPLOYEE BENEFITS	20,233	13,156	14,175
0119-906-553.031	STAFF TRAVEL	765	1,350	1,350

TOTAL ALLIED HEALTH 398,084 455,281 400,087

WORKFORCE SERVICES

0119-943-511.000	ADMIN. SALARIES	104,597	108,013	109,665
0119-943-512.000	PROF/TECH SALARIES	4,128	4,321	4,416
0119-943-512.110	P.T. PROF TECH	28,643	70,652	72,612
0119-943-516.110	P.T. CLERICAL	33,283	42,084	42,616

SUBTOTAL SALARIES 170,651 225,070 229,309

0119-943-521.000	EMPLOYEE BENEFITS	12,577	15,483	16,654
0119-943-534.000	CNTR SVC MNT & REPRS	1,409	2,050	2,050
0119-943-541.000	OFFICE SUPPLIES	2,464	2,659	2,659

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION

OTHER

WORKFORCE SERVICES

0119-943-542.000	PRINTING	107	990	990
0119-943-543.044	SUPPLS CENTRL STORES	897	900	900
0119-943-544.022	POSTAGE	435	300	300
0119-943-547.000	ADVERTISING	913	941	941
0119-943-549.100	ASSESSMENT SUPPLIES	0	300	300
0119-943-553.031	STAFF TRAVEL	5,537	5,507	5,507
0119-943-599.113	VOCATIONAL TRAINING	186	750	750

TOTAL	WORKFORCE SERVICES	195,176	254,950	260,360
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TOTAL	OTHER	838,254	970,681	887,538
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TOTAL	INSTRUCTION	38,901,921	41,349,717	41,888,132
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LIBRARY CENTER

LIBRARY CENTER

LIBRARY

0121-102-511.000	ADMIN. SALARIES	78,337	81,957	8,000
0121-102-515.000	ACAD SUPP. STAFF SAL	257,281	274,234	288,394
0121-102-515.010	F.T. ACADEMIC SUPPORT SUMMER	21,953	23,322	25,160
0121-102-515.120	P.T. ACADEMIC SUPPORT FALL/SPR	57,033	66,850	68,320
0121-102-516.000	OFFICE STAFF	203,296	202,426	206,898
0121-102-516.110	P.T. CLERICAL	31,972	28,538	29,384
0121-102-518.010	SAL-STU EMPLOYEES W/	5,004	6,300	6,300

SUBTOTAL	SALARIES	654,876	683,627	632,456
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0121-102-521.000	EMPLOYEE BENEFITS	145,637	167,804	155,060
0121-102-532.105	CONTRACTUAL SERVICE	13,034	13,035	15,650
0121-102-541.000	OFFICE SUPPLIES	2,078	3,000	3,000
0121-102-542.010	PRNT XEROX CHRGS ALL	830	631	630
0121-102-543.044	SUPPLS CENTRL STORES	299	637	638
0121-102-544.002	DIGITAL MEDIA	15,676	17,000	17,000

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

ACADEMIC SUPPORT
LIBRARY CENTER
LIBRARY

0121-102-544.014	COMMERCIAL MEDIA, NORTH CAMPUS	1,352	1,352	1,352
0121-102-545.000	SUPPLIES - BOOKS	38,725	40,000	37,385
0121-102-545.001	SUPP.-BOOKS-BINDING	513	677	600
0121-102-545.004	BOOKS, ROMEOVILLE CAMPUS	965	965	1,042
0121-102-546.001	PRINT PERIODICALS	18,061	18,169	18,169
0121-102-546.005	ON-LINE LIBRARY CONTENT	92,233	101,606	101,606
0121-102-546.011	MEMBERSHIP DUES	3,044	0	0
0121-102-551.000	TRAVEL & MEETINGS	4,112	4,500	4,500
0121-102-551.011	PROFESSIONAL DEVEL.	1,895	1,600	1,600

TOTAL	LIBRARY	993,330	1,054,603	990,688
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TOTAL	LIBRARY CENTER	993,330	1,054,603	990,688
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INSTRUC. MATER. CNTR
INST MEDIA CENTER

0122-103-512.000	PROF/TECH SALARIES	175,680	227,384	180,414
0122-103-512.110	P.T. PROF TECH	25,776	23,660	23,926
0122-103-516.000	OFFICE STAFF	428	0	0
0122-103-519.024	OVERTIME ALLOCATION	2,534	2,500	2,500

SUBTOTAL	SALARIES	204,418	253,544	206,840
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0122-103-521.000	EMPLOYEE BENEFITS	54,357	81,309	62,049
0122-103-534.000	CNTR SVC MNT & REPRS	1,085	1,500	1,500
0122-103-541.000	OFFICE SUPPLIES	1,475	918	918
0122-103-542.010	PRNT XEROX CHRGS ALL	57	124	124
0122-103-543.044	SUPPLS CENTRL STORES	0	177	177
0122-103-544.003	MATERIALS-A.V.MAINT.	9,059	9,081	9,081
0122-103-544.004	MATERIALS-AUDIO	589	999	999
0122-103-544.005	MATERIALS-GRAPHICS	4,077	4,120	4,120
0122-103-544.006	MATER.-PHOTOGRAPHY	3,184	3,189	3,189
0122-103-544.007	MATERIALS-VIDEO	2,197	2,209	2,209

EDUCATION FUND
EXPENSES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

ACADEMIC SUPPORT
INSTRUC. MATER. CNTR
INST MEDIA CENTER
0122-103-551.000

	TRAVEL & MEETINGS	531	999	999
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TOTAL	INST MEDIA CENTER	281,029	358,169	292,205
TOTAL	INSTRUC. MATER. CNTR	281,029	358,169	292,205

COMMUNICATION CENTER
TUTORING & LEARNING CENTER

0123-101-512.000	PROF/TECH SALARIES	0	0	69,624
0123-101-512.110	P.T. PROF TECH	0	0	261,898
0123-101-516.110	P.T. CLERICAL	0	0	23,800
0123-101-518.010	SAL-STU EMPLOYEES W/	0	0	75,219
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SUBTOTAL	SALARIES	0	0	430,541

0123-101-521.000	EMPLOYEE BENEFITS	0	0	25,841
0123-101-541.000	OFFICE SUPPLIES	0	0	3,000
0123-101-542.010	PRNT XEROX CHRGS ALL	0	0	5,000
0123-101-543.000	INSTRUCTIONAL SUPPLIES	0	0	1,751
0123-101-551.000	TRAVEL & MEETINGS	0	0	400
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TOTAL	TUTORING & LEARNING CENTER	0	0	466,533

ACADEMIC SKILLS CNTR

0123-104-512.000	PROF/TECH SALARIES	59,636	60,709	53,800
0123-104-512.110	P.T. PROF TECH	87,448	123,326	0
0123-104-516.000	OFFICE STAFF	126,201	132,184	135,075
0123-104-516.110	P.T. CLERICAL	105,891	108,164	186,736
0123-104-518.010	SAL-STU EMPLOYEES W/	32,619	41,700	0
0123-104-519.024	OVERTIME ALLOCATION	0	2,000	2,000
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SUBTOTAL	SALARIES	411,795	468,083	377,611

0123-104-521.000	EMPLOYEE BENEFITS	86,814	94,705	102,070
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		EDUCATION FUND	2012-13	2013-14	2014-15
		EXPENSES	ACTUAL	BUDGET	BUDGET
ACADEMIC SUPPORT					
COMMUNICATION CENTER					
ACADEMIC SKILLS CNTR					
0123-104-541.000	OFFICE SUPPLIES		22,365	22,370	22,370
0123-104-542.010	PRNT XEROX CHRGS ALL		1,514	1,679	1,679
0123-104-543.000	INSTRUCTIONAL SUPPLIES		1,898	1,751	0
0123-104-543.044	SUPPLS CENTRL STORES		600	600	600
0123-104-546.011	MEMBERSHIP DUES		520	525	525
0123-104-551.000	TRAVEL & MEETINGS		987	1,186	786
	TOTAL	ACADEMIC SKILLS CNTR	526,493	590,899	505,641
iCAMPUS					
0123-105-511.000	ADMIN. SALARIES		77,023	78,409	80,134
0123-105-512.000	PROF/TECH SALARIES		152,473	159,336	162,840
0123-105-512.110	P.T. PROF TECH		32,462	31,150	31,500
0123-105-516.000	OFFICE STAFF		443	0	0
0123-105-516.110	P.T. CLERICAL		618	0	0
0123-105-519.024	OVERTIME ALLOCATION		231	0	0
	SUBTOTAL	SALARIES	263,250	268,895	274,474
0123-105-521.000	EMPLOYEE BENEFITS		61,471	67,477	72,692
	TOTAL	iCAMPUS	324,721	336,372	347,166
	TOTAL	COMMUNICATION CENTER	851,214	927,271	1,319,340
INSTITUTIONAL ASSESSMENT					
ASSESSMENT OF STUDENT LEARNING					
0125-205-512.000	PROF/TECH SALARIES		64,656	65,820	67,268
	SUBTOTAL	SALARIES	64,656	65,820	67,268
0125-205-521.000	EMPLOYEE BENEFITS		21,872	23,924	25,798
0125-205-541.000	OFFICE SUPPLIES		3,157	1,000	1,000
0125-205-542.010	PRNT XEROX CHRGS ALL		230	250	250

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

ACADEMIC SUPPORT				
INSTITUTIONAL ASSESSMENT				
ASSESSMENT OF STUDENT LEARNING				
0125-205-551.000	TRAVEL & MEETINGS	10,254	6,000	6,000
	TOTAL ASSESSMENT OF STUDENT LEARNING	100,169	96,994	100,316
STUDENT RETENTION INITIATIVES				
0125-206-512.000	PROF/TECH SALARIES	0	0	87,000
0125-206-518.010	SAL-STU EMPLOYEES W/	422	800	10,800
	SUBTOTAL SALARIES	422	800	97,800
0125-206-521.000	EMPLOYEE BENEFITS	0	0	51,000
0125-206-532.000	CONTR SVC CONSULTAT	1,125	13,000	3,000
0125-206-541.000	OFFICE SUPPLIES	1,975	1,277	1,277
0125-206-542.010	PRNT XEROX CHRGS ALL	1,152	8,645	8,645
0125-206-551.011	PROFESSIONAL DEVEL.	0	810	810
	TOTAL STUDENT RETENTION INITIATIVES	4,674	24,532	162,532
	TOTAL INSTITUTIONAL ASSESSMENT	104,843	121,526	262,848
OTHER				
ACADEMIC COMPUTING				
0129-109-512.000	PROF/TECH SALARIES	490,257	504,724	464,597
0129-109-512.110	P.T. PROF TECH	68,114	69,552	71,330
0129-109-519.024	OVERTIME ALLOCATION	3,225	0	0
	SUBTOTAL SALARIES	561,596	574,276	535,927
0129-109-521.000	EMPLOYEE BENEFITS	165,259	181,559	185,165
0129-109-534.000	CNTR SVC MNT & REPRS	0	1,524	1,524
0129-109-541.000	OFFICE SUPPLIES	2,016	6,145	5,230
0129-109-542.010	PRNT XEROX CHRGS ALL	31	229	229
0129-109-544.018	COMPUTER SOFTWARE	3,700	4,000	4,915
0129-109-559.000	OTHR CONF & MTNG EX	1,316	2,993	2,993

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

ACADEMIC SUPPORT
OTHER
ACADEMIC COMPUTING

	TOTAL	ACADEMIC COMPUTING	733,918	770,726	735,983
	TOTAL	OTHER	733,918	770,726	735,983
	TOTAL	ACADEMIC SUPPORT	2,964,334	3,232,295	3,601,064

ADMISSIONS & RECORDS
ADMISSIONS & RECORDS
REGISTRATION & RECORDS

0131-300-511.000	ADMIN. SALARIES	89,683	91,297	93,306
0131-300-512.000	PROF/TECH SALARIES	46,602	47,441	48,485
0131-300-512.110	P.T. PROF TECH	28,907	29,092	29,722
0131-300-516.000	OFFICE STAFF	360,801	421,110	429,770
0131-300-516.110	P.T. CLERICAL	64,842	21,579	21,756
0131-300-518.010	SAL-STU EMPLOYEES W/	18,168	15,700	15,700
0131-300-519.000	SALARIES-OTHER	200	200	200
0131-300-519.024	OVERTIME ALLOCATION	2,267	4,500	4,500

	SUBTOTAL	SALARIES	611,470	630,919	643,439
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0131-300-521.000	EMPLOYEE BENEFITS	189,989	246,738	241,124
0131-300-534.000	CNTR SVC MNT & REPRS	4,620	4,555	4,555
0131-300-541.000	OFFICE SUPPLIES	11,374	10,701	8,551
0131-300-542.000	PRINTING	1,518	959	959
0131-300-542.010	PRNT XEROX CHRGS ALL	1,712	2,622	2,622
0131-300-543.044	SUPPLS CENTRL STORES	1,079	2,247	2,247
0131-300-543.045	OFFICE SUP GRADUAT	20,088	34,597	34,597
0131-300-544.022	POSTAGE	0	0	150
0131-300-546.000	PUBLICATIONS & DUES	1,296	1,350	1,350
0131-300-551.000	TRAVEL & MEETINGS	3,174	3,083	5,083
0131-300-592.100	PETITION REF. SCHOL.	41,299	26,000	27,500

	TOTAL	REGISTRATION & RECORDS	887,619	963,771	972,177
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EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

STUDENT SERVICES

ADMISSIONS & RECORDS
ADMISSIONS

0131-301-511.000	ADMIN. SALARIES	89,673	91,297	93,306
0131-301-512.000	PROF/TECH SALARIES	190,227	192,487	196,926
0131-301-516.000	OFFICE STAFF	86,764	124,301	129,147
0131-301-516.110	P.T. CLERICAL	75,123	58,508	65,385
0131-301-518.010	SAL-STU EMPLOYEES W/	15,627	26,350	21,350
0131-301-519.024	OVERTIME ALLOCATION	1,730	5,000	5,000

SUBTOTAL SALARIES 459,144 497,943 511,114

0131-301-521.000	EMPLOYEE BENEFITS	139,474	175,540	189,692
0131-301-532.000	CONTR SVC CONSULTAT	250	0	0
0131-301-534.000	CNTR SVC MNT & REPRS	605	3,385	3,385
0131-301-541.000	OFFICE SUPPLIES	12,013	11,028	11,028
0131-301-542.010	PRNT XEROX CHRGS ALL	2,453	4,268	4,268
0131-301-543.044	SUPPLS CENTRL STORES	1,353	2,548	2,048
0131-301-544.022	POSTAGE	267	500	500
0131-301-546.000	PUBLICATIONS & DUES	2,813	2,990	2,990
0131-301-551.000	TRAVEL & MEETINGS	6,854	7,180	7,180
0131-301-554.000	TRAVEL-RECRUITMENT	3,895	4,470	4,970
0131-301-590.134	STUDENT AMBASSADOR PROGRAM	4,105	0	0

TOTAL ADMISSIONS 633,226 709,852 737,175

DEAN OF ENROLLMENT MANAGEMENT

0131-303-511.000	ADMIN. SALARIES	95,856	97,581	99,728
0131-303-512.000	PROF/TECH SALARIES	85,842	88,308	44,824

SUBTOTAL SALARIES 181,698 185,889 144,552

0131-303-521.000	EMPLOYEE BENEFITS	65,523	71,634	36,629
0131-303-541.000	OFFICE SUPPLIES	586	600	600
0131-303-542.000	PRINTING	320	500	500
0131-303-543.044	SUPPLS CENTRL STORES	279	350	350

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

STUDENT SERVICES

ADMISSIONS & RECORDS

DEAN OF ENROLLMENT MANAGEMENT

0131-303-546.000	PUBLICATIONS & DUES	250	250	250
0131-303-551.000	TRAVEL & MEETINGS	1,903	1,800	1,800
0131-303-599.229	ENROLLMENT COMMITTEE INITIATIV	2,467	0	0

TOTAL	DEAN OF ENROLLMENT MANAGEMENT	253,026	261,023	184,681
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TOTAL	ADMISSIONS & RECORDS	1,773,871	1,934,646	1,894,033
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COUNSELING & TESTING

DEAN OF STUDENTS

0132-301-511.000	ADMIN. SALARIES	79,721	90,173	99,728
0132-301-512.000	PROF/TECH SALARIES	81,844	94,778	96,863
0132-301-512.110	P.T. PROF TECH	25,592	24,106	24,633
0132-301-516.110	P.T. CLERICAL	16,291	19,025	9,600

SUBTOTAL	SALARIES	203,448	228,082	230,824
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0132-301-521.000	EMPLOYEE BENEFITS	59,627	69,230	77,287
0132-301-534.000	CNTR SVC MNT & REPRS	0	50	50
0132-301-541.000	OFFICE SUPPLIES	930	900	900
0132-301-542.010	PRNT XEROX CHRGS ALL	2,284	3,403	3,403
0132-301-543.044	SUPPLS CENTRL STORES	100	300	300
0132-301-546.000	PUBLICATIONS & DUES	1,100	1,837	1,837
0132-301-551.000	TRAVEL & MEETINGS	4,376	3,700	3,700

TOTAL	DEAN OF STUDENTS	271,865	307,502	318,301
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COUNSELING & TEST

0132-302-511.000	ADMIN. SALARIES	636	7,500	8,000
0132-302-512.000	PROF/TECH SALARIES	82,629	84,976	86,845
0132-302-512.010	PROF SAL-ADVISOR	107,549	113,000	113,000
0132-302-512.110	P.T. PROF TECH	0	0	51,000
0132-302-515.000	ACAD SUPP. STAFF SAL	658,829	699,889	733,731
0132-302-515.010	F.T. ACADEMIC SUPPORT SUMMER	62,761	58,800	60,100

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

STUDENT SERVICES

COUNSELING & TESTING

COUNSELING & TEST

0132-302-515.020	F.T. ACADEMIC SUPPORT FALL/SPR	34,900	40,100	41,000
0132-302-515.110	P.T. ACADEMIC SUPPORT SUMMER	36,925	56,800	58,000
0132-302-515.120	P.T. ACADEMIC SUPPORT FALL/SPR	103,898	109,500	112,000
0132-302-515.210	F.T. ACADEMIC SUP OVERLOAD	34,175	59,837	64,302
0132-302-516.000	OFFICE STAFF	45,271	47,008	48,048
0132-302-516.110	P.T. CLERICAL	41,556	41,717	42,640
0132-302-518.010	SAL-STU EMPLOYEES W/	9,826	10,600	11,500
0132-302-519.024	OVERTIME ALLOCATION	94	0	0

SUBTOTAL SALARIES 1,219,049 1,329,727 1,430,166

0132-302-521.000	EMPLOYEE BENEFITS	211,345	232,253	280,553
0132-302-541.000	OFFICE SUPPLIES	7,192	6,600	6,600
0132-302-542.000	PRINTING	84	424	424
0132-302-542.010	PRNT XEROX CHRGS ALL	3,119	7,166	4,666
0132-302-543.000	INSTRUCTIONAL SUPPLIES	945	962	3,462
0132-302-543.044	SUPPLS CENTRL STORES	1,264	950	950
0132-302-551.000	TRAVEL & MEETINGS	5,205	5,076	5,076
0132-302-551.024	TRAVEL & MTGS-TRANSFER ARTICUL	2,989	3,703	3,703
0132-302-554.000	TRAVEL-RECRUITMENT	1,157	550	1,550

TOTAL COUNSELING & TEST 1,452,349 1,587,411 1,737,150

DEAN OF STUDENT SUCCESS

0132-303-511.000	ADMIN. SALARIES	95,856	97,581	99,728
0132-303-512.110	P.T. PROF TECH	6,010	0	50,500
0132-303-516.110	P.T. CLERICAL	0	0	22,050

SUBTOTAL SALARIES 101,866 97,581 172,278

0132-303-521.000	EMPLOYEE BENEFITS	22,096	24,311	51,684
0132-303-532.000	CONTR SVC CONSULTAT	960	7,500	7,500
0132-303-541.000	OFFICE SUPPLIES	694	900	900

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

STUDENT SERVICES				
COUNSELING & TESTING				
DEAN OF STUDENT SUCCESS				
0132-303-542.000	PRINTING	91	500	500
0132-303-543.044	SUPPLS CENTRL STORES	51	300	300
0132-303-546.000	PUBLICATIONS & DUES	747	800	800
0132-303-551.000	TRAVEL & MEETINGS	1,570	1,800	1,800
	TOTAL DEAN OF STUDENT SUCCESS	128,075	133,692	235,762
PROJECT SUCCESS				
0132-307-519.004	SAL OTHER/MENTOR	7,350	7,600	7,600
0132-307-519.007	COORDINATORS SALARIES	6,000	6,000	6,000
	SUBTOTAL SALARIES	13,350	13,600	13,600
0132-307-521.000	EMPLOYEE BENEFITS	45	0	0
0132-307-543.000	INSTRUCTIONAL SUPPLIES	2,530	2,743	2,743
0132-307-551.000	TRAVEL & MEETINGS	3,321	3,574	3,574
0132-307-590.014	TUITION WAIVERS	3,040	3,520	3,520
	TOTAL PROJECT SUCCESS	22,286	23,437	23,437
	TOTAL COUNSELING & TESTING	1,874,575	2,052,042	2,314,650
HEALTH				
HOLISTIC WELLNESS				
0133-303-512.000	PROF/TECH SALARIES	43,299	45,008	45,998
0133-303-512.010	PROF SAL-ADVISOR	5,915	6,490	6,490
0133-303-518.010	SAL-STU EMPLOYEES W/	3,892	5,050	5,050
	SUBTOTAL SALARIES	53,106	56,548	57,538
0133-303-521.000	EMPLOYEE BENEFITS	21,725	23,672	25,530
0133-303-532.000	CONTR SVC CONSULTAT	480	580	580
0133-303-542.000	PRINTING	0	100	50
0133-303-542.010	PRNT XEROX CHRGS ALL	275	449	499

		EDUCATION FUND	2012-13	2013-14	2014-15
		EXPENSES	ACTUAL	BUDGET	BUDGET
STUDENT SERVICES					
HEALTH					
HOLISTIC WELLNESS					
0133-303-543.000	INSTRUCTIONAL SUPPLIES		1,392	874	924
0133-303-543.044	SUPPLS CENTRL STORES		0	50	0
0133-303-546.000	PUBLICATIONS & DUES		53	80	80
0133-303-551.000	TRAVEL & MEETINGS		673	788	788
	TOTAL HOLISTIC WELLNESS		77,704	83,141	85,989
	TOTAL HEALTH		77,704	83,141	85,989
FINANCIAL AID					
FINANCIAL AID/VETERANS					
0134-304-511.000	ADMIN. SALARIES		77,023	78,409	80,134
0134-304-512.000	PROF/TECH SALARIES		114,784	116,850	119,421
0134-304-512.110	P.T. PROF TECH		0	0	26,000
0134-304-516.000	OFFICE STAFF		384,187	391,206	401,939
0134-304-516.110	P.T. CLERICAL		61,156	67,215	68,698
0134-304-518.010	SAL-STU EMPLOYEES W/		24,206	36,500	36,500
0134-304-519.024	OVERTIME ALLOCATION		8,387	9,200	9,200
	SUBTOTAL SALARIES		669,743	699,380	741,892
0134-304-521.000	EMPLOYEE BENEFITS		247,696	270,300	291,517
0134-304-534.000	CNTR SVC MNT & REPRS		224	1,500	1,500
0134-304-539.003	CONTR SVC-TAPES EXCH		115	575	575
0134-304-541.000	OFFICE SUPPLIES		4,455	4,300	4,300
0134-304-542.010	PRNT XEROX CHRGS ALL		2,041	4,500	4,500
0134-304-543.044	SUPPLS CENTRL STORES		3,470	5,250	5,250
0134-304-546.000	PUBLICATIONS & DUES		2,571	2,575	2,575
0134-304-551.000	TRAVEL & MEETINGS		16,213	13,590	13,590
	TOTAL FINANCIAL AID/VETERANS		946,528	1,001,970	1,065,699

EDUCATION FUND
EXPENSES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

STUDENT SERVICES				
FINANCIAL AID				
FIN.AID.WORK STUDY MATCH				
0134-309-518.010	SAL-STU EMPLOYEES W/	6,409	10,000	10,000
0134-309-518.020	SAL COLLEGE W.S.	142,320-	110,000-	120,000-
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TOTAL	FIN.AID.WORK STUDY MATCH	135,911-	100,000-	110,000-
TOTAL	FINANCIAL AID	810,617	901,970	955,699
CAREER SERVICES				
CAREER SERVICES				
0135-305-511.000	ADMIN. SALARIES	121,937	124,132	126,863
0135-305-515.120	P.T. ACADEMIC SUPPORT FALL/SPR	57,995	61,500	61,500
0135-305-516.000	OFFICE STAFF	48,725	49,587	51,750
0135-305-518.010	SAL-STU EMPLOYEES W/	0	6,750	6,750
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SUBTOTAL	SALARIES	228,657	241,969	246,863
0135-305-521.000	EMPLOYEE BENEFITS	65,385	71,421	77,019
0135-305-541.000	OFFICE SUPPLIES	811	990	990
0135-305-542.010	PRNT XEROX CHRGS ALL	952	1,400	1,400
0135-305-543.000	INSTRUCTIONAL SUPPLIES	3,350	950	950
0135-305-543.044	SUPPLS CENTRL STORES	198	200	200
0135-305-544.018	COMPUTER SOFTWARE	2,395	4,775	4,775
0135-305-546.000	PUBLICATIONS & DUES	920	750	750
0135-305-551.000	TRAVEL & MEETINGS	1,049	975	975
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TOTAL	CAREER SERVICES	303,717	323,430	333,922
TOTAL	CAREER SERVICES	303,717	323,430	333,922

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

STUDENT SERVICES				
STUDENT ACTIVITIES				
STUDENT SERVICES & ACTIVITIES				
0136-306-511.000	ADMIN. SALARIES	66,789	67,991	69,487
0136-306-512.011	SAL-PROF STF-CLUB SP	33,030	40,800	40,800
0136-306-516.000	OFFICE STAFF	43,744	44,533	46,446
0136-306-516.110	P.T. CLERICAL	22,057	21,042	21,504
0136-306-518.010	SAL-STU EMPLOYEES W/	13,113	16,100	16,100
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	SUBTOTAL SALARIES	178,733	190,466	194,337
0136-306-521.000	EMPLOYEE BENEFITS	30,798	33,607	36,223
0136-306-534.000	CNTR SVC MNT & REPRS	75	232	232
0136-306-539.000	CONT.SC-OTHER	14	0	0
0136-306-541.000	OFFICE SUPPLIES	1,566	1,000	1,000
0136-306-542.010	PRNT XEROX CHRGS ALL	1,945	2,712	2,412
0136-306-543.044	SUPPLS CENTRL STORES	279	300	300
0136-306-546.000	PUBLICATIONS & DUES	523	600	600
0136-306-551.000	TRAVEL & MEETINGS	1,302	1,254	1,554
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	TOTAL STUDENT SERVICES & ACTIVITIES	215,235	230,171	236,658
INTERNATIONAL STUDENT SERVICES				
0136-310-512.000	PROF/TECH SALARIES	0	0	55,396
0136-310-516.110	P.T. CLERICAL	0	0	21,840
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	SUBTOTAL SALARIES	0	0	77,236
0136-310-521.000	EMPLOYEE BENEFITS	0	0	25,646
0136-310-541.000	OFFICE SUPPLIES	0	0	1,500
0136-310-547.209	ADVERTISING-OTHER	0	0	3,500
0136-310-551.000	TRAVEL & MEETINGS	0	0	15,000
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	TOTAL INTERNATIONAL STUDENT SERVICES	0	0	122,882
	TOTAL STUDENT ACTIVITIES	215,235	230,171	359,540

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

STUDENT SERVICES

VETERANS

VETERANS AFFAIRS

0137-307-590.014

TUITION WAIVERS

335,244

0

0

TOTAL

VETERANS AFFAIRS

335,244

0

0

TOTAL

VETERANS

335,244

0

0

ADMINISTRATION

V.P. STUDENT DEVELOPMENT

0138-308-511.000

ADMIN. SALARIES

129,177

131,502

134,395

0138-308-512.000

PROF/TECH SALARIES

65,507

111,135

98,465

0138-308-516.110

P.T. CLERICAL

0

15,260

0

0138-308-518.010

SAL-STU EMPLOYEES W/

0

3,000

1,400

0138-308-519.021

PHONE STIPEND

600

600

600

0138-308-519.024

OVERTIME ALLOCATION

433

2,300

3,000

SUBTOTAL SALARIES

195,717

263,797

237,860

0138-308-521.000

EMPLOYEE BENEFITS

43,113

58,393

62,704

0138-308-532.000

CONTR SVC CONSULTAT

0

4,170

4,170

0138-308-534.058

CONTRACTUAL-NEW INITIATIVES

0

12,800

12,800

0138-308-541.000

OFFICE SUPPLIES

1,946

3,100

1,100

0138-308-542.010

PRNT XEROX CHRGS ALL

39

831

831

0138-308-543.044

SUPPLS CENTRL STORES

0

50

50

0138-308-546.000

PUBLICATIONS & DUES

1,896

870

870

0138-308-547.209

ADVERTISING-OTHER

0

3,000

0

0138-308-551.000

TRAVEL & MEETINGS

9,113

23,500

8,500

TOTAL

V.P. STUDENT DEVELOPMENT

251,824

370,511

328,885

StAR (Disability Services)

0138-309-512.000

PROF/TECH SALARIES

43,970

67,214

53,800

0138-309-512.110

P.T. PROF TECH

19,872

12,880

13,160

0138-309-516.000

OFFICE STAFF

47,145

48,006

41,995

0138-309-519.405

SIGN LANGUAGE INTERPRETERS

134,957

151,700

151,700

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

STUDENT SERVICES

ADMINISTRATION

Star (Disability Services)

0138-309-519.412	ACCOMODATION SPECIALIST SUPPRT	141,929	175,100	133,500
0138-309-519.445	SAL NOTE TAKERS	6,641	5,800	5,800

SUBTOTAL SALARIES		394,514	460,700	399,955
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0138-309-521.000	EMPLOYEE BENEFITS	34,456	47,441	51,147
0138-309-532.000	CONTR SVC CONSULTAT	7,239	4,700	4,700
0138-309-541.000	OFFICE SUPPLIES	1,395	1,700	1,700
0138-309-542.010	PRNT XEROX CHRGS ALL	888	1,800	1,800
0138-309-543.000	INSTRUCTIONAL SUPPLIES	9,393	12,000	11,000
0138-309-551.000	TRAVEL & MEETINGS	2,549	2,500	3,500

TOTAL Star (Disability Services)		450,434	530,841	473,802
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TOTAL ADMINISTRATION		702,258	901,352	802,687
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OTHER

MULTICULTURAL STUDENT AFFAIRS

0139-310-511.000	ADMIN. SALARIES	80,188	81,631	83,427
0139-310-512.000	PROF/TECH SALARIES	97,662	99,420	102,460
0139-310-516.000	OFFICE STAFF	46,671	47,507	48,547
0139-310-518.010	SAL-STU EMPLOYEES W/	6,448	6,435	6,435

SUBTOTAL SALARIES		230,969	234,993	240,869
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0139-310-521.000	EMPLOYEE BENEFITS	68,894	81,263	87,601
0139-310-532.000	CONTR SVC CONSULTAT	3,197	3,931	3,931
0139-310-532.004	CONTR SVC MENTORS	5,350	6,000	6,000
0139-310-532.418	CON SVC SPEAKERS	4,115	6,107	6,107
0139-310-541.000	OFFICE SUPPLIES	3,875	1,904	1,904
0139-310-541.017	SUPPLIES-PEER MENTOR PROGRAM	999	1,000	1,000
0139-310-542.010	PRNT XEROX CHRGS ALL	1,787	1,618	1,618
0139-310-543.044	SUPPLS CENTRL STORES	546	549	549

		EDUCATION FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
STUDENT SERVICES					
OTHER					
MULTICULTURAL STUDENT AFFAIRS					
0139-310-546.000	PUBLICATIONS & DUES		443	443	443
0139-310-551.000	TRAVEL & MEETINGS		6,660	5,457	5,457
	TOTAL	MULTICULTURAL STUDENT AFFAIRS	326,835	343,265	355,479
STUDENT SERVICES/OTHER GSD					
0139-311-512.000	PROF/TECH SALARIES		58,949	60,010	61,330
0139-311-513.022	F.T. FAC - OVERLOADS		36,151	33,000	29,000
0139-311-513.100	P.T. FAC - FALL/SPRG		115,568	118,000	121,000
0139-311-516.000	OFFICE STAFF		35,019	37,378	38,210
0139-311-519.008	OTHER SAL PROF DEV		950	2,200	2,200
	SUBTOTAL	SALARIES	246,637	250,588	251,740
0139-311-521.000	EMPLOYEE BENEFITS		43,751	47,724	51,405
0139-311-541.000	OFFICE SUPPLIES		1,576	1,524	1,524
0139-311-542.010	PRNT XEROX CHRGS ALL		2,543	3,445	3,445
0139-311-551.000	TRAVEL & MEETINGS		941	1,800	1,800
	TOTAL	STUDENT SERVICES/OTHER GSD	295,448	305,081	309,914
	TOTAL	OTHER	622,283	648,346	665,393
	TOTAL	STUDENT SERVICES	6,715,504	7,075,098	7,411,913
CONTINUING EDUCATION					
CONTINUING EDUCATION					
COMMUNITY EDUC 525					
0142-602-590.014	TUITION WAIVERS		39,167	48,000	50,000
	TOTAL	COMMUNITY EDUC 525	39,167	48,000	50,000
	TOTAL	CONTINUING EDUCATION	39,167	48,000	50,000
	TOTAL	PUBLIC SERVICES	39,167	48,000	50,000

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

GENERAL ADMINISTRAT.
EXECUTIVE OFFICE
GEN ADM EXCT OFF

0181-111-511.000	ADMIN. SALARIES	199,415	193,420	264,528
0181-111-512.000	PROF/TECH SALARIES	94,520	111,158	50,345
0181-111-516.110	P.T. CLERICAL	14,957	15,000	17,503
0181-111-519.021	PHONE STIPEND	600	600	600
0181-111-519.024	OVERTIME ALLOCATION	2,026	0	0
0181-111-519.038	PRESIDENT'S RESERVE	0	0	377,175
0181-111-519.449	ELECTION SALARIES	0	2,200	0

SUBTOTAL SALARIES		-----	-----	-----
		311,518	322,378	710,151

0181-111-521.000	EMPLOYEE BENEFITS	86,486	99,483	102,451
0181-111-521.111	BENEFIT RESERVE	0	0	114,332
0181-111-532.000	CONTR SVC CONSULTAT	56,961	126,754	116,754
0181-111-534.000	CNTR SVC MNT & REPRS	0	264	264
0181-111-539.004	ELECTIONS	0	300	300
0181-111-541.000	OFFICE SUPPLIES	1,224	4,650	4,650
0181-111-542.010	PRNT XEROX CHRGS ALL	535	2,000	2,000
0181-111-543.044	SUPPLS CENTRL STORES	0	500	500
0181-111-546.000	PUBLICATIONS & DUES	148	34,500	34,500
0181-111-547.209	ADVERTISING-OTHER	0	5,300	5,300
0181-111-551.000	TRAVEL & MEETINGS	15,796	16,500	16,500
0181-111-551.015	TRAVEL & MEETINGS--C.Q.I.	7,321	20,000	20,000
0181-111-559.000	OTHR CONFR & MTNG EX	1,690	3,100	3,100
0181-111-590.000	OTHER EXPENDITURES	4,962	6,800	6,800

TOTAL	GEN ADM EXCT OFF	-----	-----	-----
		486,641	642,529	1,137,602

TOTAL	EXECUTIVE OFFICE	-----	-----	-----
		486,641	642,529	1,137,602

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

GENERAL ADMINISTRAT.
BUSINESS OFFICE

V.P. ADMINISTRATIVE SERVICES

0182-111-511.000	ADMIN. SALARIES	58,423	65,751	67,198
0182-111-512.000	PROF/TECH SALARIES	71,248	60,497	52,037
0182-111-519.021	PHONE STIPEND	600	600	0
0182-111-519.024	OVERTIME ALLOCATION	0	500	500

SUBTOTAL SALARIES -----
130,271 127,348 119,735

0182-111-521.000	EMPLOYEE BENEFITS	32,117	36,216	38,850
0182-111-532.000	CONTR SVC CONSULTAT	0	5,295	5,295
0182-111-541.000	OFFICE SUPPLIES	1,815	4,200	4,200
0182-111-542.010	PRNT XEROX CHRGS ALL	222	1,239	1,240
0182-111-543.044	SUPPLS CENTRL STORES	57	450	450
0182-111-544.022	POSTAGE	0	125	125
0182-111-546.000	PUBLICATIONS & DUES	9,346	4,940	4,940
0182-111-547.000	ADVERTISING	3,195	3,500	3,500
0182-111-551.000	TRAVEL & MEETINGS	4,132	5,400	5,400
0182-111-590.135	SUSTAINABILITY INITIATIVES	0	10,000	0

TOTAL V.P. ADMINISTRATIVE SERVICES -----
181,155 198,713 183,735

FINANCIAL SERVICES

0182-112-511.000	ADMIN. SALARIES	162,149	165,068	168,700
0182-112-512.000	PROF/TECH SALARIES	470,562	466,134	472,591
0182-112-516.000	OFFICE STAFF	169,895	173,202	178,485
0182-112-516.110	P.T. CLERICAL	90,388	122,906	125,246
0182-112-518.010	SAL-STU EMPLOYEES W/	7,382	8,500	8,500
0182-112-519.024	OVERTIME ALLOCATION	12,146	17,800	17,800

SUBTOTAL SALARIES -----
912,522 953,610 971,322

0182-112-521.000	EMPLOYEE BENEFITS	231,971	256,948	291,938
0182-112-532.000	CONTR SVC CONSULTAT	0	1,000	1,000
0182-112-534.000	CNTR SVC MNT & REPRS	255	1,225	1,225

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

GENERAL ADMINISTRAT.
BUSINESS OFFICE

FINANCIAL SERVICES

0182-112-541.000	OFFICE SUPPLIES	4,979	11,838	11,838
0182-112-542.010	PRNT XEROX CHRGS ALL	909	1,894	1,894
0182-112-543.044	SUPPLS CENTRL STORES	472	1,100	1,100
0182-112-546.000	PUBLICATIONS & DUES	623	5,470	5,470
0182-112-551.000	TRAVEL & MEETINGS	7,947	8,775	8,775

TOTAL	FINANCIAL SERVICES	1,159,678	1,241,860	1,294,562
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BUSINESS & AUXILIARY SERVICES

0182-113-511.000	ADMIN. SALARIES	32,513	73,185	74,796
0182-113-512.000	PROF/TECH SALARIES	104,960	106,475	105,052
0182-113-512.110	P.T. PROF TECH	42,474	49,854	50,960
0182-113-519.024	OVERTIME ALLOCATION	2,622	1,450	1,450

SUBTOTAL	SALARIES	182,569	230,964	232,258
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0182-113-521.000	EMPLOYEE BENEFITS	47,272	65,768	59,546
0182-113-532.000	CONTR SVC CONSULTAT	0	230	230
0182-113-541.000	OFFICE SUPPLIES	981	2,500	2,500
0182-113-542.010	PRNT XEROX CHRGS ALL	642	1,200	1,200
0182-113-543.044	SUPPLS CENTRL STORES	466	500	500
0182-113-546.000	PUBLICATIONS & DUES	1,269	3,000	3,000
0182-113-547.000	ADVERTISING	2,562	3,000	3,000
0182-113-551.000	TRAVEL & MEETINGS	829	3,690	3,690

TOTAL	BUSINESS & AUXILIARY SERVICES	236,590	310,852	305,924
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TOTAL	BUSINESS OFFICE	1,577,423	1,751,425	1,784,221
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EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

GENERAL ADMINISTRAT.
COMMUNITY RELATIONS
MARKETING AND PUBLICATIONS

0183-113-511.000	ADMIN. SALARIES	73,846	75,186	76,088
0183-113-512.000	PROF/TECH SALARIES	192,356	196,683	201,009
0183-113-516.110	P.T. CLERICAL	18,283	18,036	18,432
0183-113-519.000	SALARIES-OTHER	0	2,100	2,100
0183-113-519.024	OVERTIME ALLOCATION	213	600	600

SUBTOTAL SALARIES		284,698	292,605	298,229
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0183-113-521.000	EMPLOYEE BENEFITS	87,433	91,020	98,142
0183-113-532.000	CONTR SVC CONSULTAT	2,850	3,000	3,000
0183-113-541.000	OFFICE SUPPLIES	6,987	10,030	10,030
0183-113-542.000	PRINTING	18,762	15,114	15,114
0183-113-542.010	PRNT XEROX CHRGS ALL	6,978	9,000	9,000
0183-113-542.092	ANNUAL REPORT/MAGAZINE	31,780	35,000	38,256
0183-113-542.118	PRINTING - SCHEDULES	76,437	80,119	77,635
0183-113-543.044	SUPPLS CENTRL STORES	134	1,000	1,000
0183-113-544.022	POSTAGE	28,979	24,006	24,006
0183-113-544.118	POSTAGE - SCHEDULES	35,675	58,394	58,394
0183-113-546.000	PUBLICATIONS & DUES	3,357	5,425	5,425
0183-113-547.000	ADVERTISING	378,327	314,870	314,870
0183-113-547.201	ADVERT & PROMOTION	2,404	10,630	9,858
0183-113-551.000	TRAVEL & MEETINGS	4,363	7,158	7,158

TOTAL	MARKETING AND PUBLICATIONS	969,164	957,371	970,117
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EXTERNAL RELATIONS

0183-116-511.000	ADMIN. SALARIES	73,859	75,188	76,842
0183-116-512.000	PROF/TECH SALARIES	47,878	48,635	49,705
0183-116-512.110	P.T. PROF TECH	7,766	29,092	29,722
0183-116-516.000	OFFICE STAFF	0	0	36,525
0183-116-516.110	P.T. CLERICAL	12,034	21,742	0
0183-116-518.157	STUDENT INTERN	1,221	0	0
0183-116-519.024	OVERTIME ALLOCATION	160	0	0

EDUCATION FUND
EXPENSES

2012-13
ACTUAL 2013-14
BUDGET 2014-15
BUDGET

GENERAL ADMINISTRAT.
COMMUNITY RELATIONS
EXTERNAL RELATIONS

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	SUBTOTAL SALARIES	142,918	174,657	192,794
0183-116-521.000	EMPLOYEE BENEFITS	30,777	33,797	61,909
0183-116-532.000	CONTR SVC CONSULTAT	6,360	11,200	11,200
0183-116-541.000	OFFICE SUPPLIES	2,134	2,700	2,700
0183-116-542.010	PRNT XEROX CHRGS ALL	223	1,000	1,000
0183-116-543.044	SUPPLS CENTRL STORES	90	500	500
0183-116-544.022	POSTAGE	0	200	200
0183-116-546.000	PUBLICATIONS & DUES	1,059	2,427	2,427
0183-116-551.000	TRAVEL & MEETINGS	2,990	4,527	4,527
0183-116-559.901	MASTER PLAN EVENTS	7,839	10,000	10,000
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TOTAL	EXTERNAL RELATIONS	194,390	241,008	287,257
TOTAL	COMMUNITY RELATIONS	1,163,554	1,198,379	1,257,374

PERSONNEL OFFICE
HUMAN RESOURCES

0184-114-511.000	ADMIN. SALARIES	305,512	311,618	318,474
0184-114-512.000	PROF/TECH SALARIES	267,675	292,725	293,445
0184-114-512.110	P.T. PROF TECH	25,189	22,272	22,764
0184-114-519.000	SALARIES-OTHER	0	4,000	0
0184-114-519.024	OVERTIME ALLOCATION	315	2,000	2,000
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SUBTOTAL SALARIES		598,691	632,615	636,683
0184-114-521.000	EMPLOYEE BENEFITS	204,608	224,622	257,245
0184-114-532.000	CONTR SVC CONSULTAT	17,033	20,000	13,000
0184-114-534.000	CNTR SVC MNT & REPRS	475	5,250	0
0184-114-539.000	CONT.SC-OTHER	20,992	19,950	15,000
0184-114-539.016	BACKGROUND CHECK	4,164	9,000	14,000
0184-114-541.000	OFFICE SUPPLIES	5,178	8,000	8,000

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

GENERAL ADMINISTRAT.
PERSONNEL OFFICE
HUMAN RESOURCES

0184-114-541.096	SUPPLIES-EMPLOYEE REC PROGRAM	11,592	10,000	15,000
0184-114-542.010	PRNT XEROX CHRGS ALL	3,180	3,500	3,500
0184-114-543.044	SUPPLS CENTRL STORES	414	2,000	1,000
0184-114-544.018	COMPUTER SOFTWARE	24,085	23,905	29,500
0184-114-546.000	PUBLICATIONS & DUES	3,100	2,500	2,500
0184-114-547.000	ADVERTISING	19,097	38,000	38,000
0184-114-549.984	SUPPLIES-JJCAA NEWLETTER	2,079	3,000	3,000
0184-114-551.000	TRAVEL & MEETINGS	6,596	7,650	7,000
0184-114-551.011	PROFESSIONAL DEVEL.	7,465	4,050	4,000
0184-114-554.000	TRAVEL-RECRUITMENT	9,742	16,200	16,000

TOTAL HUMAN RESOURCES 938,491 1,030,242 1,063,428

TOTAL PERSONNEL OFFICE 938,491 1,030,242 1,063,428

RESOURCE DEVELOPMENT
ALUMNI AFFAIRS

0186-116-511.000	ADMIN. SALARIES	61,766	62,878	64,261
0186-116-516.000	OFFICE STAFF	40,030	42,037	42,952
0186-116-518.010	SAL-STU EMPLOYEES W/	11,445	18,400	18,400
0186-116-519.024	OVERTIME ALLOCATION	676	500	500

SUBTOTAL SALARIES 113,917 123,815 126,113

0186-116-521.000	EMPLOYEE BENEFITS	43,502	47,481	51,202
0186-116-532.000	CONTR SVC CONSULTAT	0	1,100	1,100
0186-116-534.000	CNTR SVC MNT & REPRS	0	900	400
0186-116-541.000	OFFICE SUPPLIES	4,651	5,890	5,890
0186-116-542.000	PRINTING	21,912	25,200	25,200
0186-116-542.010	PRNT XEROX CHRGS ALL	427	2,500	1,000
0186-116-546.000	PUBLICATIONS & DUES	1,988	1,840	2,340
0186-116-547.000	ADVERTISING	7,371	4,629	6,129
0186-116-551.000	TRAVEL & MEETINGS	11,229	7,155	7,155

EDUCATION FUND
EXPENSES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

GENERAL ADMINISTRAT.
RESOURCE DEVELOPMENT
ALUMNI AFFAIRS

	TOTAL	ALUMNI AFFAIRS	204,997	220,510	226,529
GRANT OFFICE					
0186-118-512.000		PROF/TECH SALARIES	0	0	124,089
	SUBTOTAL	SALARIES	0	0	124,089
0186-118-521.000		EMPLOYEE BENEFITS	0	0	36,382
0186-118-541.000		OFFICE SUPPLIES	0	0	100
0186-118-542.010		PRNT XEROX CHRGS ALL	0	0	700
0186-118-544.022		POSTAGE	0	0	200
0186-118-546.000		PUBLICATIONS & DUES	0	0	1,000
0186-118-551.000		TRAVEL & MEETINGS	0	0	7,000
	TOTAL	GRANT OFFICE	0	0	169,471
	TOTAL	RESOURCE DEVELOPMENT	204,997	220,510	396,000

CAMPUS ADMINISTRAT.
PRINT SERVICES

0188-118-512.000		PROF/TECH SALARIES	32	0	0
0188-118-516.000		OFFICE STAFF	421	0	0
	SUBTOTAL	SALARIES	453	0	0
0188-118-521.000		EMPLOYEE BENEFITS	4	0	0
0188-118-530.000		CONTRACTUAL SERVICE	120,945	134,000	134,000
0188-118-534.000		CNTR SVC MNT & REPRS	7,156	6,400	6,400
0188-118-541.000		OFFICE SUPPLIES	3,639	9,000	9,000
0188-118-542.010		PRNT XEROX CHRGS ALL	191,551-	275,000-	275,000-
0188-118-543.044		SUPPLS CENTRL STORES	40,795	41,485	41,485
0188-118-551.000		TRAVEL & MEETINGS	718	718	718
0188-118-562.001		RNTL EQUIP REPRODUCT	273,970	289,600	289,600

		EDUCATION FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
GENERAL ADMINISTRAT. CAMPUS ADMINISTRAT. PRINT SERVICES					
	TOTAL	PRINT SERVICES	256,129	206,203	206,203
	TOTAL	CAMPUS ADMINISTRAT.	256,129	206,203	206,203
	TOTAL	GENERAL ADMINISTRAT.	4,627,235	5,049,288	5,844,828
BOARD OF TRUSTEES BOARD OF TRUSTEES BOARD OF TRUSTEES					
0191-111-512.000		PROF/TECH SALARIES	500	500	500
	SUBTOTAL	SALARIES	500	500	500
0191-111-521.000		EMPLOYEE BENEFITS	3	0	0
0191-111-535.000		LEGAL SERVICES	96,671	106,200	195,000
0191-111-541.000		OFFICE SUPPLIES	2,158	3,600	3,600
0191-111-542.010		PRNT XEROX CHRGS ALL	1,500	2,000	2,000
0191-111-543.044		SUPPLS CENTRL STORES	0	93	93
0191-111-546.000		PUBLICATIONS & DUES	65,084	64,951	74,951
0191-111-551.300		TRVL & MTGS B. ADAMS	1,271	3,164	3,164
0191-111-551.301		TRVL & MTGS T. MARKLEY	179	3,164	3,164
0191-111-551.306		TVL & MTG WUNDERLICH	865	3,164	3,164
0191-111-551.307		TVL. & MTG.-STUDENT	3,006	3,164	3,164
0191-111-551.308		OFFICER, TRUSTEE ORG	2,468	5,414	5,414
0191-111-551.317		TRVL & MTGS MAY	225	3,164	3,164
0191-111-551.322		TVL & MTGS - MIHELICH	390	3,164	3,164
0191-111-551.323		TVL & MTGS - DeLANEY	2,260	0	0
0191-111-551.324		OFFICER, NATIONAL TRUSTEE ORG	8,013	5,864	5,864
0191-111-551.326		TVL & MTGS - O'CONNELL, D.	3,143	0	0
0191-111-551.327		TRVL & MTGS - S. KLEN	3,174	3,164	3,164
0191-111-551.328		TVL & MTGS - O'CONNELL, M	3,324	3,164	3,164
0191-111-559.000		OTHR CONF & MTNG EX	6,967	8,992	8,992

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTITUT. SUPPORT
BOARD OF TRUSTEES
BOARD OF TRUSTEES

TOTAL BOARD OF TRUSTEES -----
201,201 222,926 321,726

TOTAL BOARD OF TRUSTEES -----
201,201 222,926 321,726

INSTITUT. EXPENSE
INSTITUTIONAL EXP

0192-112-513.130 FACULTY SALARIES-SABBATICALS 0 55,000 55,000
0192-112-519.000 SALARIES-OTHER 25,326 120,424 121,985
0192-112-519.019 SUBSTITUTE PAY 140,903 140,000 145,000
0192-112-519.022 RETIRES/OTHER 90,000 100,000 100,000

SUBTOTAL SALARIES -----
256,229 415,424 421,985

0192-112-521.000 EMPLOYEE BENEFITS 13,747 20,000 20,000
0192-112-521.005 EMPLOYEE ASSISTANCE 22,764 23,000 25,000
0192-112-521.006 EMPLOYEE WELLNESS 35,926 38,500 40,000
0192-112-527.000 F.I.C.A. 86,167 117,000 78,000
0192-112-529.000 OTHR EMPLOY BENEFITS 783,316 860,000 860,000
0192-112-532.000 CONTR SVC CONSULTAT 15,327 25,000 25,000
0192-112-546.000 PUBLICATIONS & DUES 29,955 0 0
0192-112-551.000 TRAVEL & MEETINGS 3,000 0 0
0192-112-551.958 TRAVEL-MULTICLTRL COLLEGE TOUR 359 0 0
0192-112-565.010 INSURANCE REPLACEMNT 0 5,798 6,980
0192-112-575.000 TELEPHONE 0 3,000 3,000
0192-112-590.014 TUITION WAIVERS 175,037 200,000 210,000
0192-112-590.528 NON TUITION DUAL CREDIT 3,459,200 2,750,000 2,850,000
0192-112-590.534 NON TUITION UNION WAIVERS 130,000 250,000 250,000
0192-112-594.000 FIN CHRGS & ADJSTMTS 958 6,500 6,500
0192-112-594.001 BANK CHARGES 2,244 25,000 25,000
0192-112-594.418 CRDIT CARD CHRGS 186,062 235,000 235,000
0192-112-594.419 FACTS CHARGES 67,415 90,000 90,000
0192-112-710.003 TRNS BLDG&MAINT REST 4,000,000 0 0

EDUCATION FUND
EXPENSES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

INSTITUT. SUPPORT				
INSTITUT. EXPENSE				
INSTITUTIONAL EXP				
0192-112-710.005	TRANS TO AUX FUND	59,946	0	0
0192-112-710.006	TRANSFER TO R.P.	539,990	574,336	423,201
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TOTAL	INSTITUTIONAL EXP	9,867,642	5,638,558	5,569,666
PROFESSIONAL DEVELOPMENT				
0192-113-532.000	CONTR SVC CONSULTAT	9,699	48,000	33,000
0192-113-541.000	OFFICE SUPPLIES	0	200	200
0192-113-542.010	PRNT XEROX CHRGS ALL	167	300	300
0192-113-546.000	PUBLICATIONS & DUES	200	1,100	1,100
0192-113-551.000	TRAVEL & MEETINGS	661	4,320	4,320
0192-113-551.002	TRAVEL/PRESENTER	80	1,980	1,980
0192-113-559.000	OTHR CONFR & MTNG EX	4,477	15,000	15,000
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TOTAL	PROFESSIONAL DEVELOPMENT	15,284	70,900	55,900
TOTAL	INSTITUT. EXPENSE	9,882,926	5,709,458	5,625,566
CAMPUS SERVICES				
MAIL CENTER & CENTRAL STORES				
0193-112-512.110	P.T. PROF TECH	44,190	45,948	46,102
0193-112-516.000	OFFICE STAFF	43,603	44,387	45,365
0193-112-519.024	OVERTIME ALLOCATION	21	0	0
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SUBTOTAL	SALARIES	87,814	90,335	91,467
0193-112-521.000	EMPLOYEE BENEFITS	8,756	9,655	10,397
0193-112-534.000	CNTR SVC MNT & REPRS	7,245	9,100	9,100
0193-112-541.042	INVENTORY ADJUSTMENT	9,371-	0	0
0193-112-542.010	PRNT XEROX CHRGS ALL	26	90	90
0193-112-543.044	SUPPLS CENTRL STORES	2,231	7,000	7,000
0193-112-544.022	POSTAGE	99,049	193,000	193,000
0193-112-546.000	PUBLICATIONS & DUES	0	125	125
0193-112-551.000	TRAVEL & MEETINGS	673	1,000	1,000

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTITUT. SUPPORT				
CAMPUS SERVICES				
MAIL CENTER & CENTRAL STORES				
0193-112-562.000	RENTAL-EQUIPMENT	7,482	17,920	17,920
		-----	-----	-----
TOTAL	MAIL CENTER & CENTRAL STORES	203,905	328,225	330,099
TOTAL	CAMPUS SERVICES	203,905	328,225	330,099
INSTITUT. RESEARCH				
INSTITUT. RESEARCH				
0194-114-511.000	ADMIN. SALARIES	92,847	94,517	96,597
0194-114-512.000	PROF/TECH SALARIES	116,915	119,020	121,638
0194-114-519.024	OVERTIME ALLOCATION	2,082	0	0
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SUBTOTAL	SALARIES	211,844	213,537	218,235
0194-114-521.000	EMPLOYEE BENEFITS	58,198	58,013	62,493
0194-114-534.000	CNTR SVC MNT & REPRS	0	1,000	1,000
0194-114-539.000	CONT.SC-OTHER	10,128	11,000	11,000
0194-114-541.000	OFFICE SUPPLIES	1,549	14,000	14,000
0194-114-542.010	PRNT XEROX CHRGS ALL	98	1,000	1,000
0194-114-543.044	SUPPLS CENTRL STORES	0	1,000	1,000
0194-114-551.000	TRAVEL & MEETINGS	0	3,000	3,000
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TOTAL	INSTITUT. RESEARCH	281,817	302,550	311,728
TOTAL	INSTITUT. RESEARCH	281,817	302,550	311,728
DATA PROCESSING				
INFORMATION TECHNOLOGY				
0195-115-511.000	ADMIN. SALARIES	376,862	511,304	429,569
0195-115-512.000	PROF/TECH SALARIES	1,138,109	1,307,557	1,354,494
0195-115-516.000	OFFICE STAFF	112,428	114,462	117,936
0195-115-518.010	SAL-STU EMPLOYEES W/	47,852	60,000	60,000
0195-115-519.021	PHONE STIPEND	3,569	4,260	3,540
0195-115-519.024	OVERTIME ALLOCATION	9,110	11,200	11,200

EDUCATION FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTITUT. SUPPORT
DATA PROCESSING
INFORMATION TECHNOLOGY

SUBTOTAL SALARIES -----
1,687,930 2,008,783 1,976,739

0195-115-521.000	EMPLOYEE BENEFITS	436,164	577,638	626,607
0195-115-532.000	CONTR SVC CONSULTAT	205,351	207,740	207,740
0195-115-534.000	CNTR SVC MNT & REPRS	246,685	256,085	363,385
0195-115-534.010	MICROCOMPUTER REPAIR	25,003	22,000	22,000
0195-115-541.000	OFFICE SUPPLIES	2,275	7,000	6,700
0195-115-541.014	OFFICE SUPPLIES/COMPUTER	11,751	7,655	7,655
0195-115-542.010	PRNT XEROX CHRGS ALL	1,065	1,568	1,868
0195-115-544.018	COMPUTER SOFTWARE	567,484	612,803	596,003
0195-115-546.000	PUBLICATIONS & DUES	19,774	20,599	20,599
0195-115-551.000	TRAVEL & MEETINGS	8,906	9,000	9,000
0195-115-551.011	PROFESSIONAL DEVEL.	58,699	73,929	73,929
0195-115-553.005	TRAVEL-COLLEAGUE TRAINING	25,305	35,370	35,370

TOTAL INFORMATION TECHNOLOGY -----
3,296,392 3,840,170 3,947,595

TOTAL DATA PROCESSING -----
3,296,392 3,840,170 3,947,595

NON-OPERATING
NON-OPERATING

0197-117-592.002	DEFERRED PAYMENTS	332,941	375,000	390,000
0197-117-593.000	TUITION CHARGE-BACK	226,302	210,000	220,000

TOTAL NON-OPERATING -----
559,243 585,000 610,000

TOTAL NON-OPERATING -----
559,243 585,000 610,000

		EDUCATION FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INSTITUT. SUPPORT					
OTHER					
CONTINGENCY					
0199-199-600.000	CONTINGENCY		0	400,000	400,000
	TOTAL		0	400,000	400,000
	TOTAL	OTHER	0	400,000	400,000
	TOTAL	INSTITUT. SUPPORT	14,425,484	11,388,329	11,546,714
	TOTAL	EDUCATION FUND	67,673,645	68,142,727	70,342,651

		OPERAT. & MAINT FUND REVENUES		
		2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
LOCAL GOVT SOURCES				
0200-000-411.000	CURRENT TAXES	14,955,715	15,070,000	15,600,000
0200-000-412.000	BACK TAXES	38,439	65,000	65,000
	TOTAL LOCAL GOVT SOURCES	14,994,154	15,135,000	15,665,000
SALES & SERVICE FEES				
0200-000-450.000	SALES & SERVICE FEES	334	0	0
	TOTAL SALES & SERVICE FEES	334	0	0
FACILITIES REVENUE				
0200-000-461.000	BUILDING RENTALS	256,123	246,000	246,000
	TOTAL FACILITIES REVENUE	256,123	246,000	246,000
OTHER REVENUES				
0200-000-499.000	OTHER REVENUE	4,969	0	0
	TOTAL OTHER REVENUES	4,969	0	0
	TOTAL OPERAT. & MAINT FUND	15,255,580	15,381,000	15,911,000

OPERAT. & MAINT FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

OPERATION & MAINT.
MAINTENANCE
MAINTENANCE

0271-201-512.000	PROF/TECH SALARIES	75,315	76,395	78,076
0271-201-517.000	SERVICE STAFF	526,240	704,333	730,062
0271-201-519.024	OVERTIME ALLOCATION	25,645	46,500	46,500

SUBTOTAL	SALARIES	627,200	827,228	854,638
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0271-201-521.000	EMPLOYEE BENEFITS	157,806	239,787	273,628
0271-201-534.000	CNTR SVC MNT & REPRS	211,527	257,522	257,522
0271-201-541.056	SUPPLIES/SMALL TOOLS	4,044	8,000	8,000
0271-201-543.203	SERVICE SUPPLIES	194,487	159,260	159,260
0271-201-543.801	SUPPLIES-UNIFORMS	5,241	6,256	6,256
0271-201-551.011	PROFESSIONAL DEVEL.	3,846	4,086	4,086
0271-201-562.000	RENTAL-EQUIPMENT	779	600	600

TOTAL	MAINTENANCE	1,204,930	1,502,739	1,563,990
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TOTAL	MAINTENANCE	1,204,930	1,502,739	1,563,990
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CUSTODIAL
CUSTODIAL

0272-202-512.000	PROF/TECH SALARIES	107,306	114,914	117,443
0272-202-516.110	P.T. CLERICAL	20,409	20,514	20,969
0272-202-517.000	SERVICE STAFF	1,542,826	1,601,334	1,606,202
0272-202-517.110	SAL SERVICE/PART-TIME	339,343	434,865	455,908
0272-202-518.010	SAL-STU EMPLOYEES W/	0	46,000	46,000
0272-202-519.024	OVERTIME ALLOCATION	32,937	72,000	72,000

SUBTOTAL	SALARIES	2,042,821	2,289,627	2,318,522
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0272-202-521.000	EMPLOYEE BENEFITS	626,884	694,089	762,893
0272-202-534.000	CNTR SVC MNT & REPRS	17,050	7,000	6,000
0272-202-539.000	CONT.SC-OTHER	15,006	34,288	35,138
0272-202-543.203	SERVICE SUPPLIES	160,214	217,851	214,141

OPERAT. & MAINT FUND
EXPENSES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

OPERATION & MAINT.
CUSTODIAL
CUSTODIAL

0272-202-543.218	SMALL EQUIPMENT SUPPLIES	11,229	12,000	15,000
0272-202-543.801	SUPPLIES-UNIFORMS	17,448	20,180	21,040
0272-202-551.011	PROFESSIONAL DEVEL.	1,696	6,000	6,000

TOTAL	CUSTODIAL	2,892,348	3,281,035	3,378,734
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TOTAL	CUSTODIAL	2,892,348	3,281,035	3,378,734
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ROADS & GROUNDS

0273-203-511.000	ADMIN. SALARIES	81,915	83,389	85,224
0273-203-517.000	SERVICE STAFF	477,389	530,608	542,194
0273-203-517.110	SAL SERVICE/PART-TIME	95,308	99,200	101,360
0273-203-518.010	SAL-STU EMPLOYEES W/	128,245	98,300	98,300
0273-203-519.024	OVERTIME ALLOCATION	43,012	45,000	45,000

SUBTOTAL	SALARIES	825,869	856,497	872,078
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0273-203-521.000	EMPLOYEE BENEFITS	162,527	187,318	216,928
0273-203-534.000	CNTR SVC MNT & REPRS	47,614	81,990	101,344
0273-203-541.055	VEHICLE EXPENSE	9,040	14,778	14,778
0273-203-543.203	SERVICE SUPPLIES	72,960	95,686	95,686
0273-203-543.233	SPPLIES CMPUS USE CO	18,011	18,506	18,506
0273-203-543.801	SUPPLIES-UNIFORMS	6,230	8,002	8,468
0273-203-551.011	PROFESSIONAL DEVEL.	2,148	2,165	2,165
0273-203-562.000	RENTAL-EQUIPMENT	2,744	2,841	2,841
0273-203-587.000	EQUIPMENT-SERVICE	94,954	110,500	73,000

TOTAL	ROADS & GROUNDS	1,242,097	1,378,283	1,405,794
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TOTAL	GROUNDS	1,242,097	1,378,283	1,405,794
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OPERAT. & MAINT FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

OPERATION & MAINT.
CAMPUS SECURITY
CAMPUS POLICE

0274-204-511.000	ADMIN. SALARIES	154,201	165,784	169,432
0274-204-512.000	PROF/TECH SALARIES	145,505	145,680	148,885
0274-204-512.110	P.T. PROF TECH	281,686	331,284	355,566
0274-204-516.000	OFFICE STAFF	203,567	197,746	201,448
0274-204-516.110	P.T. CLERICAL	71,723	72,144	73,728
0274-204-517.000	SERVICE STAFF	637,258	664,351	696,256
0274-204-517.001	SERVICE STAFF PT	9,337	14,264	14,784
0274-204-518.010	SAL-STU EMPLOYEES W/	36,312	35,000	35,000
0274-204-519.021	PHONE STIPEND	960	960	2,100
0274-204-519.024	OVERTIME ALLOCATION	134,533	100,800	100,800
0274-204-519.033	UNIFORM ALLOWANCE	15,061	20,000	20,000

SUBTOTAL SALARIES		1,690,143	1,748,013	1,817,999
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0274-204-521.000	EMPLOYEE BENEFITS	428,076	474,756	529,616
0274-204-534.000	CNTR SVC MNT & REPRS	22,281	30,649	30,649
0274-204-539.000	CONT.SC-OTHER	10,638	11,496	12,996
0274-204-541.055	VEHICLE EXPENSE	13,474	11,300	11,300
0274-204-541.057	RANGE TRAINING SUPPL & ARMING	1,574	2,325	2,325
0274-204-543.044	SUPPLS CENTRL STORES	338	748	748
0274-204-543.203	SERVICE SUPPLIES	26,187	12,723	11,223
0274-204-543.801	SUPPLIES-UNIFORMS	8,501	11,475	11,475
0274-204-546.000	PUBLICATIONS & DUES	2,605	3,170	3,170
0274-204-551.000	TRAVEL & MEETINGS	64	1,084	1,084
0274-204-551.011	PROFESSIONAL DEVEL.	15,477	14,647	14,812
0274-204-575.005	TELEPHONE-NEXTEL	0	2,156	2,156
0274-204-587.000	EQUIPMENT-SERVICE	0	0	30,000

TOTAL	CAMPUS POLICE	2,219,358	2,324,542	2,479,553
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TOTAL	CAMPUS SECURITY	2,219,358	2,324,542	2,479,553
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OPERAT. & MAINT FUND
EXPENSES

2012-13	2013-14	2014-15
ACTUAL	BUDGET	BUDGET

OPERATION & MAINT.
TRANSPORTATION

0275-205-541.051	VEHICLE EXPENSE REIMBURSEMENT	36,240-	50,000-	40,000-
0275-205-541.055	VEHICLE EXPENSE	103,869	140,000	140,000

TOTAL	TRANSPORTATION	67,629	90,000	100,000
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TOTAL	TRANSPORTATION	67,629	90,000	100,000
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PLANT UTILITIES

0276-206-517.000	SERVICE STAFF	291,770	296,733	303,160
0276-206-519.024	OVERTIME ALLOCATION	39,009	15,800	15,800

SUBTOTAL	SALARIES	330,779	312,533	318,960
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0276-206-521.000	EMPLOYEE BENEFITS	48,706	53,925	58,034
0276-206-534.000	CNTR SVC MNT & REPRS	140,446	165,018	165,018
0276-206-543.206	SPPLS-PLNT UTILITIES	45,010	44,517	44,517
0276-206-571.000	GAS	229,609	383,000	383,000
0276-206-573.000	ELECTRICITY	1,450,326	1,528,828	1,498,008
0276-206-574.000	SEWAGE - WATER	116,249	165,143	165,143
0276-206-575.000	TELEPHONE	0	0	11,000
0276-206-576.000	REFUSE DISPOSAL	30,916	48,000	48,000

TOTAL	PLANT UTILITIES	2,392,041	2,700,964	2,691,680
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TOTAL	PLANT UTILITIES	2,392,041	2,700,964	2,691,680
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ADMINISTRATION

0278-208-511.000	ADMIN. SALARIES	326,538	334,240	341,594
0278-208-512.000	PROF/TECH SALARIES	103,735	105,167	107,482
0278-208-516.000	OFFICE STAFF	34,650	35,194	39,291
0278-208-516.110	P.T. CLERICAL	42,727	44,305	45,271
0278-208-519.021	PHONE STIPEND	3,694	3,960	4,440

OPERAT. & MAINT FUND
EXPENSES

2012-13	2013-14	2014-15
ACTUAL	BUDGET	BUDGET

OPERATION & MAINT. ADMINISTRATION ADMINISTRATION				
0278-208-519.024	OVERTIME ALLOCATION	663	6,000	6,000
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	SUBTOTAL SALARIES	512,007	528,866	544,078
0278-208-521.000	EMPLOYEE BENEFITS	143,102	161,875	170,753
0278-208-534.000	CNTR SVC MNT & REPRS	1,112	5,418	4,418
0278-208-541.000	OFFICE SUPPLIES	5,191	7,709	7,709
0278-208-546.000	PUBLICATIONS & DUES	2,451	3,000	3,000
0278-208-551.000	TRAVEL & MEETINGS	12,705	13,545	14,545
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	TOTAL ADMINISTRATION	676,568	720,413	744,503
	TOTAL ADMINISTRATION	676,568	720,413	744,503
OTHER ENVIRONMENTAL HEALTH & SAFETY				
0279-109-511.000	ADMIN. SALARIES	47,107	67,214	68,693
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	SUBTOTAL SALARIES	47,107	67,214	68,693
0279-109-521.000	EMPLOYEE BENEFITS	15,592	16,956	25,808
0279-109-532.000	CONTR SVC CONSULTAT	12,654	11,000	19,000
0279-109-541.000	OFFICE SUPPLIES	1,544	1,000	1,000
0279-109-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT	2,819	7,618	7,618
0279-109-541.030	SUPPLIES - SAFETY	2,274	7,100	10,100
0279-109-546.000	PUBLICATIONS & DUES	0	800	800
0279-109-551.000	TRAVEL & MEETINGS	508	2,012	2,012
		-----	-----	-----
	TOTAL ENVIRONMENTAL HEALTH & SAFETY	82,498	113,700	135,031
	TOTAL OTHER	82,498	113,700	135,031
	TOTAL OPERATION & MAINT.	10,777,469	12,111,676	12,499,285

OPERAT. & MAINT FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTITUT. SUPPORT
INSTITUT. EXPENSE
INSTITUTIONAL EXP

0292-209-542.010	PRNT XEROX CHRGS ALL	133	500	500
0292-209-549.290	RECYCLING SUPPLIES	0	1,941	0
0292-209-551.011	PROFESSIONAL DEVEL.	4,229	4,973	4,973
0292-209-565.010	INSURANCE REPLACEMNT	1,279	8,995	10,974
0292-209-566.000	LEASE/PURCHASE PAYMENTS	617,065	0	0
0292-209-584.000	CAP OUTL.-BLDG REMOD	21,535	198,000	60,000
0292-209-590.135	SUSTAINABILITY INITIATIVES	1,058	0	0
0292-209-710.003	TRNS BLDG&MAINT REST	2,650,000	2,200,000	2,575,000

TOTAL INSTITUTIONAL EXP 3,295,299 2,414,409 2,651,447

TOTAL INSTITUT. EXPENSE 3,295,299 2,414,409 2,651,447

CAMPUS SERVICES

SWITCHBOARD & RECEIVING

0293-113-516.000	OFFICE STAFF	32,101	33,946	36,525
0293-113-516.110	P.T. CLERICAL	18,363	17,829	18,222
0293-113-517.000	SERVICE STAFF	68,992	69,202	70,595
0293-113-517.110	SAL SERVICE/PART-TIME	25,077	23,954	23,674
0293-113-518.010	SAL-STU EMPLOYEES W/	24,092	25,400	25,400
0293-113-519.024	OVERTIME ALLOCATION	133	1,500	1,500

SUBTOTAL SALARIES 168,758 171,831 175,916

0293-113-521.000	EMPLOYEE BENEFITS	22,015	24,280	26,168
0293-113-534.000	CNTR SVC MNT & REPRS	1,032	1,600	1,600
0293-113-541.000	OFFICE SUPPLIES	2,498	2,160	2,160
0293-113-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT	0	1,991	1,991
0293-113-543.801	SUPPLIES-UNIFORMS	662	650	650
0293-113-551.000	TRAVEL & MEETINGS	492	727	727
0293-113-562.000	RENTAL-EQUIPMENT	0	800	800
0293-113-585.000	EQUIPMENT-OFFICE	10,250	36,000	25,000

TOTAL SWITCHBOARD & RECEIVING 205,707 240,039 235,012

		OPERAT. & MAINT FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INSTITUT. SUPPORT					
CAMPUS SERVICES					
TELECOMMUNICATIONS					
0293-114-575.000	TELEPHONE		146,860	151,756	135,276
0293-114-575.003	TELEPHONE CABLING		14,915	15,000	12,000
0293-114-575.004	TELEPHONE MAINTENANCE		63,026	69,500	77,980
0293-114-575.006	INTERNET DATA CIRCUIT		165,649	178,620	100,000
	TOTAL TELECOMMUNICATIONS		390,450	414,876	325,256
	TOTAL CAMPUS SERVICES		596,157	654,915	560,268
OTHER					
CONTINGENCY					
0299-199-600.000	CONTINGENCY		0	200,000	200,000
	TOTAL CONTINGENCY		0	200,000	200,000
	TOTAL OTHER		0	200,000	200,000
	TOTAL INSTITUT. SUPPORT		3,891,456	3,269,324	3,411,715
	TOTAL OPERAT. & MAINT FUND		14,668,925	15,381,000	15,911,000

		OPER & MAINT RESTRCT REVENUES		
		2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
LOCAL GOVT SOURCES				
0392-313-411.000	CURRENT TAXES	1,115,748	0	0
0392-314-411.000	CURRENT TAXES	0	1,090,000	0
0392-315-411.000	CURRENT TAXES	0	0	1,090,000
0392-319-412.000	BACK TAXES	2,069	0	0
	TOTAL	1,117,817	1,090,000	1,090,000
STATE GOVT SOURCES				
0319-973-421.046	ICCB CAPTIAL RENEWAL GRANT	0	28,523,000	24,500,000
	TOTAL	0	28,523,000	24,500,000
STUDENT TUITION/FEEES				
0300-000-442.050	CAPITAL ASSESSMENT FEE	4,944,166	4,950,000	5,943,000
	TOTAL	4,944,166	4,950,000	5,943,000
INTEREST ON INVSTMNT				
0379-008-470.000	INTEREST ON INVSTMNT	442	0	0
0379-009-470.000	INTEREST ON INVSTMNT	25,256	0	0
	TOTAL	25,698	0	0
OTHER REVENUES				
0300-000-499.000	OTHER REVENUE	132,049	110,000	110,000
	TOTAL	132,049	110,000	110,000
TRANS FROM OTHER FUNDS				
0392-400-720.001	TRANS FROM ED FUND	4,000,000	0	0
0392-400-720.002	TRANS FRM OP,BLD,MN	2,650,000	2,200,000	2,575,000
	TOTAL	6,650,000	2,200,000	2,575,000
	TOTAL	12,869,730	36,873,000	34,218,000

		OPER & MAINT RESTRCT EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
GENERAL					
GENERAL					
GENERAL					
0300-000-710.004	TRANSFER TO B & I		5,265,851	6,150,150	8,494,725
	TOTAL GENERAL		5,265,851	6,150,150	8,494,725
	TOTAL GENERAL		5,265,851	6,150,150	8,494,725
	TOTAL GENERAL		5,265,851	6,150,150	8,494,725
OTHER					
OTHER					
ICCB CAPITAL RENEWAL GRANT					
0319-973-584.000	CAP OUTL.-BLDG REMOD		0	30,300,000	24,500,000
	TOTAL ICCB CAPITAL RENEWAL GRANT		0	30,300,000	24,500,000
	TOTAL OTHER		0	30,300,000	24,500,000
	TOTAL INSTRUCTION		0	30,300,000	24,500,000
MAINTENANCE					
MAINTENANCE					
EXTERIOR WALL SYSTEMS					
0371-301-534.000	CNTR SVC MNT & REPRS		37,186	340,000	760,000
	TOTAL EXTERIOR WALL SYSTEMS		37,186	340,000	760,000
CONVEYING SYSTEMS					
0371-302-534.000	CNTR SVC MNT & REPRS		0	8,000	38,000
	TOTAL CONVEYING SYSTEMS		0	8,000	38,000
HEATING SYSTEMS					
0371-303-534.000	CNTR SVC MNT & REPRS		0	150,000	145,000
	TOTAL HEATING SYSTEMS		0	150,000	145,000

OPER & MAINT RESTRCT
EXPENSES

2012-13
ACTUAL 2013-14
BUDGET 2014-15
BUDGET

OPERATION & MAINT. MAINTENANCE				
ELECTRICAL SYSTEMS 0371-304-534.000		CNTR SVC MNT & REPRS	185,335	82,500 50,000
	TOTAL	ELECTRICAL SYSTEMS	185,335	82,500 50,000
COOLING SYSTEMS 0371-305-534.000		CNTR SVC MNT & REPRS	0	312,000 425,000
	TOTAL	COOLING SYSTEMS	0	312,000 425,000
ROOFING SYSTEMS 0371-306-534.000		CNTR SVC MNT & REPRS	274,137	95,000 15,000
	TOTAL	ROOFING SYSTEMS	274,137	95,000 15,000
INTERIOR SYSTEMS 0371-307-534.000		CNTR SVC MNT & REPRS	349,151	400,000 900,000
	TOTAL	INTERIOR SYSTEMS	349,151	400,000 900,000
ELECTRICAL LIGHTING 0371-308-534.000		CNTR SVC MNT & REPRS	94,192	300,000 175,000
	TOTAL	ELECTRICAL LIGHTING	94,192	300,000 175,000
PLUMBING SYSTEMS 0371-310-534.000		CNTR SVC MNT & REPRS	27,661	20,000 60,000
	TOTAL	PLUMBING SYSTEMS	27,661	20,000 60,000
SPECIALTY SYSTEMS 0371-311-533.000		ARCHITECTURAL SERVICES	30,650	0 0
0371-311-534.000		CNTR SVC MNT & REPRS	11,760	60,000 70,000
	TOTAL	SPECIALTY SYSTEMS	42,410	60,000 70,000

		OPER & MAINT RESTRCT EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
OPERATION & MAINT. MAINTENANCE					
SITE WORK					
0371-312-534.000	CNTR SVC MNT & REPRS		643,543	877,500	465,000
	TOTAL SITE WORK		643,543	877,500	465,000
ENERGY EFFICIENCY PROJECTS					
0371-314-534.000	CNTR SVC MNT & REPRS		0	0	296,000
	TOTAL ENERGY EFFICIENCY PROJECTS		0	0	296,000
	TOTAL MAINTENANCE		1,653,615	2,645,000	3,399,000
OTHER					
2008 BOND PROJECTS					
0379-008-533.000	ARCHITECTURAL SERVICES		47,967	0	0
0379-008-561.000	RENTAL-FACILITIES		17,850	0	0
0379-008-582.000	SITE IMPROVEMENT		56,224	0	0
0379-008-582.015	PARKING LOT		186,189	0	0
0379-008-582.020	ROAD RESURFACING		329,338	0	0
0379-008-582.040	NATURAL AREAS		31,486	0	0
0379-008-583.000	NEW BLDGS/ADDITIONS		3,007	3,390,000	2,054,000
0379-008-583.010	CAMPUS CENTER		92,963	0	0
0379-008-583.020	FACILITY SERVICE BUILDING		218-	0	0
0379-008-584.014	BUILDING REMODELING-J BUILDING		822,575	0	0
	TOTAL 2008 BOND PROJECTS		1,587,381	3,390,000	2,054,000
REFERENDUM BOND PROJECTS					
0379-009-533.000	ARCHITECTURAL SERVICES		1,167,604	350,000	0
0379-009-582.000	SITE IMPROVEMENT		102,110	0	0
0379-009-582.040	NATURAL AREAS		33,618	0	0
0379-009-583.030	ALLIED HEALTH BUILDING		6,983,871	200,000	0
0379-009-583.040	SCIENCE EXPANSION		985,042	100,000	0
0379-009-583.050	AUTOMOTIVE/C BUILDING		25,384	0	0
0379-009-583.060	CULINARY ARTS/HOSPITALITY		5,256,399	19,500,000	7,670,000
0379-009-584.014	BUILDING REMODELING-J BUILDING		50,763	0	0

		OPER & MAINT RESTRCT EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
OPERATION & MAINT. OTHER					
REFERENDUM BOND PROJECTS					
0379-009-584.042	SIGNAGE		61,980	0	0
TOTAL		REFERENDUM BOND PROJECTS	14,666,771	20,150,000	7,670,000
2013 BOND PROJECTS					
0379-013-583.070	ROMEOVILLE EXPANSION		0	0	14,000,000
0379-013-583.080	FIELD HOUSE		0	0	28,000,000
0379-013-584.000	CAP OUTL.-BLDG REMOD		0	0	3,000,000
TOTAL		2013 BOND PROJECTS	0	0	45,000,000
TOTAL		OTHER	16,254,152	23,540,000	54,724,000
TOTAL		OPERATION & MAINT.	17,907,767	26,185,000	58,123,000
INSTITUT. EXPENSE					
INSTITUT. EXPENSE					
FY12 LIFE SAFETY PROJECT					
0392-312-534.000	CNTR SVC MNT & REPRS		199,015	330,000	0
TOTAL		FY12 LIFE SAFETY PROJECT	199,015	330,000	0
FY13 LIFE SAFETY PROJECT					
0392-313-534.000	CNTR SVC MNT & REPRS		820,739	0	0
TOTAL		FY13 LIFE SAFETY PROJECT	820,739	0	0
FY14 LIFE SAFETY PROJECT					
0392-314-534.000	CNTR SVC MNT & REPRS		0	1,090,000	125,000
TOTAL		FY14 LIFE SAFETY PROJECT	0	1,090,000	125,000
FY15 LIFE SAFETY PROJECT					
0392-315-534.000	CNTR SVC MNT & REPRS		0	0	1,090,000
TOTAL		FY15 LIFE SAFETY PROJECT	0	0	1,090,000

		OPER & MAINT RESTRCT EXPENSES		
		2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INSTITUT. SUPPORT				
INSTITUT. EXPENSE				
FY10 LIFE SAFETY PROJECT				
0392-320-584.000	CAP OUTL.-BLDG REMOD	6,449	0	0
		-----	-----	-----
TOTAL	FY10 LIFE SAFETY PROJECT	6,449	0	0
FY11 LIFE SAFETY PROJECT				
0392-321-534.000	CNTR SVC MNT & REPRS	2,858	0	0
		-----	-----	-----
TOTAL	FY11 LIFE SAFETY PROJECT	2,858	0	0
MAJOR MAINT./MOD.				
0392-400-532.014	CONSULTANT/MASTER PLAN	11,678	0	0
0392-400-544.030	REPAIR MATERIALS & SUPPLIES	0	2,850	1,275
0392-400-583.000	NEW BLDGS/ADDITIONS	19,952	18,300,000	27,534,000
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TOTAL	MAJOR MAINT./MOD.	31,630	18,302,850	27,535,275
TOTAL	INSTITUT. EXPENSE	1,060,691	19,722,850	28,750,275
TOTAL	INSTITUT. SUPPORT	1,060,691	19,722,850	28,750,275
TOTAL	OPER & MAINT RESTRCT	24,234,309	82,358,000	119,868,000

		BOND & INTEREST FUND REVENUES		
		2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
LOCAL GOVT SOURCES				
0479-009-411.000	CURRENT TAXES	5,344,896	5,615,000	5,968,195
0479-009-412.000	BACK TAXES	11,967	0	0
0479-008-415.000	PROCEEDS-BONDS SALE	9,968,501	0	0
	TOTAL LOCAL GOVT SOURCES	15,325,364	5,615,000	5,968,195
FED GOVT SOURCES				
0479-009-439.000	OTHER FED. GOVT	1,767,538	1,797,491	1,668,072
	TOTAL FED GOVT SOURCES	1,767,538	1,797,491	1,668,072
INTEREST ON INVSTMNT				
0479-008-470.000	INTEREST ON INVSTMNT	155,398-	0	0
	TOTAL INTEREST ON INVSTMNT	155,398-	0	0
TRANS FROM OTHER FUNDS				
0479-003-720.003	TRANS IN / O&M REST	1,168,350	1,170,300	0
0479-008-720.003	TRANS IN / O&M REST	4,097,501	4,979,850	6,171,600
0479-013-720.003	TRANS IN / O&M REST	0	0	2,323,125
	TOTAL TRANS FROM OTHER FUNDS	5,265,851	6,150,150	8,494,725
	TOTAL BOND & INTEREST FUND	22,203,355	13,562,641	16,130,992

BOND & INTEREST FUND
EXPENSES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

OPERATION & MAINT.				
OTHER				
2003 BOND PROJECTS				
0479-003-563.000	DEBT PRINC RETIREMNT	1,080,000	1,125,000	0
0479-003-564.000	INTEREST	66,600	45,000	0
0479-003-594.002	BANK FEES	150	300	0
	TOTAL 2003 BOND PROJECTS	1,146,750	1,170,300	0
2008 BOND PROJECTS				
0479-008-563.000	DEBT PRINC RETIREMNT	105,000	1,070,000	2,475,000
0479-008-564.000	INTEREST	4,257,720	3,908,850	3,695,100
0479-008-594.002	BANK FEES	98,594	1,000	1,500
	TOTAL 2008 BOND PROJECTS	4,461,314	4,979,850	6,171,600
REFERENDUM BOND PROJECTS				
0479-009-563.000	DEBT PRINC RETIREMNT	1,600,000	1,880,000	2,180,000
0479-009-564.000	INTEREST	5,278,650	5,217,660	5,135,690
0479-009-594.002	BANK FEES	840	1,000	1,000
	TOTAL REFERENDUM BOND PROJECTS	6,879,490	7,098,660	7,316,690
2013 BOND PROJECTS				
0479-013-564.000	INTEREST	0	0	2,322,125
0479-013-594.002	BANK FEES	0	0	1,000
	TOTAL 2013 BOND PROJECTS	0	0	2,323,125
TOTAL	OTHER	12,487,554	13,248,810	15,811,415
TOTAL	OPERATION & MAINT.	12,487,554	13,248,810	15,811,415
TOTAL	BOND & INTEREST FUND	12,487,554	13,248,810	15,811,415

AUX. ENTERPRISES
REVENUES

2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
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STUDENT TUITION/FEES

0517-933-442.037	HEALTH CARE CONT. ED	60,985	80,000	80,000
0563-009-442.051	ART MATERIALS FEES	3,413	2,500	2,500
0563-023-442.051	ART MATERIALS FEES	1,270	2,287	2,287
0510-009-442.052	COURSE FEES	51,297	45,119	30,000
0510-501-442.052	COURSE FEES	80,000	65,000	65,000
0510-502-442.052	COURSE FEES	118,000	90,000	90,000
0510-503-442.052	COURSE FEES	40,000	80,000	80,000
0510-504-442.052	COURSE FEES	185,000	95,000	85,000
0510-505-442.052	COURSE FEES	30,000	30,000	20,000
0510-508-442.052	COURSE FEES	50,000	50,000	50,000
0510-509-442.052	COURSE FEES	160,000	260,000	260,000
0510-514-442.052	COURSE FEES	40,000	40,000	40,000
0510-515-442.052	COURSE FEES	300,000	260,000	265,000
0510-516-442.052	COURSE FEES	240,000	225,000	280,000
0510-517-442.052	COURSE FEES	180,000	180,000	180,000
0510-518-442.052	COURSE FEES	46,000	40,000	40,000
0510-519-442.052	COURSE FEES	14,703	60,000	30,000
0521-102-442.052	COURSE FEES	50,000	80,000	50,000
0523-105-442.052	COURSE FEES	517,100	515,324	515,324
0539-311-442.052	COURSE FEES	15,000	15,000	14,000
0567-202-442.052	COURSE FEES	0	0	77,000
0595-116-442.058	TECHNOLOGY FEE	1,744,995	1,750,000	1,700,000
0510-517-442.075	NURSING TEST FEES	24,205	10,000	0
0523-104-442.080	JJC COMPASS RETEST	42,715	29,500	29,500
0523-104-442.081	CLEP TESTING FEES	2,640	2,000	2,000
0523-104-442.082	PROCTORING FEES	13,250	5,000	6,000
0523-104-442.083	TEAS PREP	4,475	3,000	4,000
0523-104-442.084	COMPASS SCORE REPORT	825	500	500
0523-104-442.085	PROMETRIC TESTING FEES	2,366	1,000	2,000
0523-104-442.086	ATI TESTING FEES (TEAS & STEP)	0	0	1,000
0523-104-442.087	PEARSON VUE TESTING FEES	0	0	4,000
0523-104-442.088	INNOVATIVE EXAMS FEES	0	0	1,000
0599-110-442.146	WYOMING FIELD TRIP FEE	0	5,680	0
0517-912-442.256	PS-1 FEES, SEMINARS	509,960	350,000	375,000

AUX. ENTERPRISES
REVENUES

2012-13	2013-14	2014-15
ACTUAL	BUDGET	BUDGET

STUDENT TUITION/FEES

0541-104-442.256	PS-1 FEES, SEMINARS	0	239,500	239,500
0517-913-442.260	LIFELONG LEARNING	289,708	210,000	210,000
0517-943-442.264	WS-3 FEES, WORKFORCE DEVELOPME	83,912	29,231	35,956
0517-911-442.272	ASSESSMENT	40,378	30,000	30,000
0517-914-442.275	CDL TRAINING FEES	337,480	427,529	427,529
0517-911-442.277	CONTRACT TRAINING FEES	473,869	425,000	425,000
0517-933-442.280	PS-3 FEES, CPR	51,173	63,000	63,000
0517-933-442.281	PS-3 FEES, EXAMS	14,075	15,000	16,500
0517-911-442.294	TRAFFIC SCHOOL	429,895	420,000	420,000
0517-915-442.300	ON-LINE SHORT-TERM TRNG FEE	77,226	150,000	150,000
0510-009-442.508	PERSONAL TRAINERS	2,960	4,000	40,000
0517-943-442.660	TESTING CENTER	1,035	3,885	3,885
0517-952-442.660	TESTING CENTER	5,252	3,000	3,000
0517-943-442.802	PLUS 50 REVENUE	288	0	0
0565-400-443.000	STUDENT SERVICE FEE	1,163,330	1,142,832	1,031,264

TOTAL

STUDENT TUITION/FEES	7,498,780	7,534,887	7,476,745
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SALES & SERVICE FEES

0561-021-450.000	SALES & SERVICE FEES	6,188	5,000	5,000
0510-016-451.000	SALES-FOOD	59,987	25,450	40,000
0561-021-451.000	SALES-FOOD	1,482,032	1,596,693	1,480,546
0569-095-451.000	SALES-FOOD	3,586	4,200	4,200
0561-021-451.010	SALES - CATERING	0	0	200,000
0561-021-451.100	PEPSI VENDING CONTRACT	80,892	86,000	86,000
0567-202-451.400	SALES BNQTS TAX, OTHER	7,316	13,950	40,951
0567-202-451.401	SALES BNQTS TAX FRI-BALLROOM	31,908	55,000	41,980
0567-202-451.402	SALES BNQTS TAX SAT-BALLROOM	106,246	199,348	21,500
0567-202-451.403	SALES BNQTS TAX-SUND-BALLROOM	19,769	20,000	0
0567-202-451.404	SALES BNQTS TAX M-TH-BALLROOM	31,834	45,000	0
0567-202-451.408	SALES BNQTS TAX FRI-AMERIFED	4,347	8,000	0
0567-202-451.409	SALES BNQTS TAX-SAT AMERIFED	1,386	0	0
0567-202-451.410	SALES BNQTS TAX SUN-AMERIFED	0	2,000	0
0567-202-451.411	SALES BNQTS TAX M-TH-AMERIFED	12,156	15,000	0
0567-202-451.421	SALES MEETING ROOM-AMERIFED	4,484	7,000	0

AUX. ENTERPRISES
REVENUES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

SALES & SERVICE FEES

0567-202-451.422	SALES MTG ROOM-NAPOLEON	2,008	4,000	0
0567-202-451.423	SALES MTG ROOM-AMACO	392	1,000	0
0567-202-451.424	SALES MTG ROOM-VENETIAN	1,176	5,000	0
0567-202-451.427	SALES MEETING ROOM, BALLROOM	11,712	18,000	0
0567-202-451.431	SALES FOOD-DINING ROOM-SUNDAYS	41,113	20,000	0
0567-202-451.432	SALES FOOD DINING ROOM-MONDAYS	1,817	2,000	0
0567-202-451.433	SALES FOOD-DINING ROOM-TUESDAY	4,496	8,000	0
0567-202-451.434	SALES FOOD-DINING ROOM-WEDNESD	67,356	75,000	35,000
0567-202-451.435	SALES FOOD-DINING ROOM-THURSDA	9,339	10,000	0
0567-202-451.436	SALES FOOD-DINING ROOM-FRIDAYS	4,452	10,000	0
0567-202-451.438	SALES FOOD EXEMPT - ROTARY	18,825	20,000	0
0567-202-451.440	FOOD SALES FRIDAY NIGHT DINNER	35,182	35,000	35,000
0567-202-451.441	FOOD SALES-BAKESHOP	1,064	1,000	1,000
0562-022-452.000	SALES-BOOKSTORE	3,662,548	6,211,949	6,211,949
0562-022-452.005	REVENUE-BOOKSTORE LOANS	2,296,081	0	0
0510-009-452.100	FEE/BOOKS	6	100	0
0563-017-453.017	SALES-BLAZER	18,362	16,000	16,000
0518-108-456.000	PUBLICATIONS AND DUES	12,090	7,500	7,500
0569-069-459.001	CHILD CARE TUITION	93,278	70,980	88,000
0569-070-459.002	AUTOMOTIVE SERVICES	234,975	346,360	368,286
0514-512-459.012	VENDING MACHINE	803	1,544	1,544
0510-516-459.016	ICE CARVING REVENUE	254	0	0
0510-009-459.017	MEMBERSHIP FEE	20,763	0	30,000
0569-069-459.065	REGISTRATION	1,450	1,469	1,500
0569-069-459.066	IDHS PAYMENTS	697	0	0
0569-069-459.067	ISBE FOOD PAYMENTS	6,751	3,008	5,000
0569-090-459.090	GREENHOUSE	123,710	104,000	104,000
0569-121-459.121	COIN OPER COPY FEES	12,003	17,000	17,000
0567-202-459.302	SALES-BANQUET LIQUOR	73,752	125,000	10,000
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TOTAL	SALES & SERVICE FEES	8,608,586	9,196,551	8,851,956

		AUX. ENTERPRISES REVENUES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
FACILITIES REVENUE					
	0510-002-463.002	LOCKR RNTL FN ARTS	176	125	125
	0510-009-469.004	LOCKER RENTALS FITNESS CTR.	2,488	2,500	2,500
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	TOTAL	FACILITIES REVENUE	2,664	2,625	2,625
OTHER REVENUES					
	0516-511-490.000	OTHER REV.	0	0	8,400
	0536-306-490.000	OTHER REV.	10,000	0	0
	0593-204-491.000	STUDENT FINES	24,829	30,000	30,000
	0569-101-496.141	JJC FARM REV-CORN	29,248	37,000	49,500
	0569-101-496.142	JJC FARM REV-SOYBEAN	15,007	27,000	17,500
	0569-101-496.145	JJC FARM REVENUE--OTHER	56	2,500	1,000
	0510-515-499.000	OTHER REVENUE	0	0	2,000
	0510-518-499.000	OTHER REVENUE	23	0	0
	0518-108-499.000	OTHER REVENUE	250	500	500
	0531-301-499.000	OTHER REVENUE	3,810	6,500	6,500
	0535-306-499.000	OTHER REVENUE	6,400	6,400	6,400
	0535-309-499.000	OTHER REVENUE	925	1,000	0
	0549-323-499.000	OTHER REVENUE	12,070	20,775	22,797
	0561-174-499.000	OTHER REVENUE	0	185	185
	0561-175-499.000	OTHER REVENUE	30	10,500	7,000
	0563-004-499.000	OTHER REVENUE	3,661	2,000	2,000
	0563-013-499.000	OTHER REVENUE	1,630	1,000	1,000
	0563-022-499.000	OTHER REVENUE	1,160	1,000	1,000
	0569-073-499.000	OTHER REVENUE	5,200	6,000	0
	0569-120-499.000	OTHER REVENUE	3,480	3,000	3,000
	0569-122-499.000	OTHER REVENUE	422	300	300
	0592-112-499.000	OTHER REVENUE	246,965	0	0
	0567-202-499.015	CHARGEBACK TO C.A. PROGRAM	12,000	30,000	0
	0510-504-499.018	CERTIFICATION FEES	3,541	1,000	1,000
	0549-783-499.061	MISC REVENUE	1,055	4,000	4,000
	0567-202-499.112	ADVERTISING REVENUE	5,100	8,000	0
	0567-202-499.116	Misc. Revenue-Service Charge	5,617	10,000	0
	0561-021-499.202	MISC REV-VEND. MACH.	16,668	20,000	20,000
	0567-202-499.202	MISC REV-VEND. MACH.	1,036	1,500	1,500

		AUX. ENTERPRISES REVENUES		
		2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
OTHER REVENUES				
0519-807-499.807	FISHING LIC. INCOME	14	0	0
	TOTAL OTHER REVENUES	410,197	230,160	185,582
TRANS FROM OTHER FUNDS				
0561-021-720.001	TRANS FROM ED FUND	27,463	0	0
0567-202-720.001	TRANS FROM ED FUND	32,483	0	0
0567-202-720.005	TRANS FROM AUX ENT FUND	299,272	163,429	0
0569-069-720.005	TRANS FROM AUX ENT FUND	169,676	207,573	74,782
0569-090-720.005	TRANS FROM AUX ENT FUND	0	114,568	117,665
0569-101-720.005	TRANS FROM AUX ENT FUND	42,987	37,256	36,610
	TOTAL TRANS FROM OTHER FUNDS	571,881	522,826	229,057
TOTAL	AUX. ENTERPRISES	17,092,108	17,487,049	16,745,965

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION
FINE ARTS

0510-002-596.016 FINE ARTS REST-CLEAR 0 125 125

TOTAL FINE ARTS 0 125 125

NATURAL SCI & P.E.

0510-009-512.000 PROF/TECH SALARIES 0 0 44,158

0510-009-512.110 P.T. PROF TECH 24,272 31,919 24,000

0510-009-519.001 OTHER PART TIME 705 4,600 2,500

SUBTOTAL SALARIES 24,977 36,519 70,658

0510-009-521.000 EMPLOYEE BENEFITS 1 0 25,500

0510-009-532.000 CONTR SVC CONSULTAT 0 2,000 0

0510-009-534.019 FTNSS CNTR REPAIRS 310 2,000 0

0510-009-543.317 FITNESS CENTER SUPP. 11,056 7,200 6,342

0510-009-547.968 ADVERTISING--FITNESS CNTR. 1,612 4,000 0

TOTAL NATURAL SCI & P.E. 37,956 51,719 102,500

CULINARY ARTS

0510-016-541.778 MISC EXPENSE 9,221 10,180 26,500

0510-016-543.000 INSTRUCTIONAL SUPPLIES 0 0 5,000

0510-016-548.003 SUPPLIES-FOOD SERV. 5,191 15,270 7,000

0510-016-594.418 CRDIT CARD CHRGES 1,172 0 1,500

TOTAL CULINARY ARTS 15,584 25,450 40,000

AGRICULTURE COURSE FEES

0510-501-543.000 INSTRUCTIONAL SUPPLIES 34,272 29,100 29,100

0510-501-543.117 INSTRUCTIONAL SUPPLIES A.I. 2,300 0 0

0510-501-544.018 COMPUTER SOFTWARE 4,745 4,900 4,900

0510-501-557.000 VISITATION & COORD. 17,210 17,000 17,000

0510-501-586.000 EQUIP-INSTRUCTIONAL 9,806 0 0

0510-501-590.011 LIVESTOCK JUDGING CONTEST 13,487 14,000 14,000

TOTAL AGRICULTURE COURSE FEES 81,820 65,000 65,000

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION

FINE ARTS COURSE FEES

0510-502-539.000	CONT.SC-OTHER	5,695	12,400	12,400
0510-502-542.313	PRNT XEROX SPCH	3,004	3,000	3,000
0510-502-543.311	SUPPLIES ART	23,099	25,500	25,500
0510-502-543.312	SUPPLIES MUSIC	17,131	17,000	17,000
0510-502-543.313	SUPP. SPCH/THEATRE	25,889	25,500	25,500
0510-502-543.903	SUPPLIES INTER DESGN	1,830	4,600	4,600
0510-502-551.005	STUDENT TRAVEL	827	2,000	2,000
0510-502-586.000	EQUIP-INSTRUCTIONAL	23,000	0	0

TOTAL FINE ARTS COURSE FEES 100,475 90,000 90,000

BUSINESS COURSE FEES

0510-503-543.000	INSTRUCTIONAL SUPPLIES	5,196	55,000	55,000
0510-503-543.017	INSTR SUPPLIES HOSPITALITY	18,831	25,000	25,000

TOTAL BUSINESS COURSE FEES 24,027 80,000 80,000

CIOS COURSE FEES

0510-504-518.157	STUDENT INTERN	5,175	5,000	5,000
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SUBTOTAL SALARIES 5,175 5,000 5,000

0510-504-543.000	INSTRUCTIONAL SUPPLIES	29,599	38,500	33,500
0510-504-544.018	COMPUTER SOFTWARE	28,311	40,000	35,000
0510-504-551.000	TRAVEL & MEETINGS	99-	2,500	2,500
0510-504-551.003	OPEN HOUSE	96	1,500	1,500
0510-504-599.082	WEB CONTEST	2,520	2,500	2,500
0510-504-599.083	HIM	1,704	3,000	3,000
0510-504-599.084	GAME DESIGN	1,500	1,500	1,500
0510-504-599.085	DIGITAL MEDIA	1,418	1,500	1,500

TOTAL CIOS COURSE FEES 70,224 96,000 86,000

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION				
INSTRUCTION				
ENGLISH/FR LANGUAGE COURSE FEES				
0510-505-512.110	P.T. PROF TECH	20,000	10,000	0
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	SUBTOTAL SALARIES	20,000	10,000	0
0510-505-543.000	INSTRUCTIONAL SUPPLIES	15,929	20,000	20,000
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	TOTAL ENGLISH/FR LANGUAGE COURSE FEE	35,929	30,000	20,000
MATH COURSE FEES				
0510-508-543.000	INSTRUCTIONAL SUPPLIES	34,278	50,000	50,000
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	TOTAL MATH COURSE FEES	34,278	50,000	50,000
NATURAL SCIENCE COURSE FEES				
0510-509-534.004	CADAVER PRO SECTION & MAINT	0	10,000	10,000
0510-509-541.022	CADAVER REPLACEMENT	0	6,000	6,000
0510-509-541.027	DEIONIZED WATER	0	2,500	2,500
0510-509-543.000	INSTRUCTIONAL SUPPLIES	81,339	166,500	166,500
0510-509-543.308	INSTR SUPPLIES CHEM	21,741	26,000	26,000
0510-509-543.309	INSTR SUPPLIES PHYSICS	4,137	4,500	4,500
0510-509-543.310	INSTR SUPPLIES GEOGRAPHY	145	3,000	3,000
0510-509-543.314	INSTR SUPPLIES BIO SCIENCE	39,465	39,500	39,500
0510-509-543.315	INSTR SUPPLIES PHYS. ED	1,826	2,000	2,000
0510-509-586.000	EQUIP-INSTRUCTIONAL	133,019	0	0
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	TOTAL NATURAL SCIENCE COURSE FEES	281,672	260,000	260,000
SOCIAL SCIENCE COURSE FEES				
0510-514-543.000	INSTRUCTIONAL SUPPLIES	96,374	39,000	39,000
0510-514-543.044	SUPPLS CENTRL STORES	683	1,000	1,000
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	TOTAL SOCIAL SCIENCE COURSE FEES	97,057	40,000	40,000

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION
INSTRUCTION

TECHNICAL COURSE FEES

0510-515-543.000	INSTRUCTIONAL SUPPLIES	161,216	195,000	200,000
0510-515-544.018	COMPUTER SOFTWARE	39,842	44,000	44,000
0510-515-551.005	STUDENT TRAVEL	13,040	21,000	21,000
0510-515-586.000	EQUIP-INSTRUCTIONAL	61,634	0	0
0510-515-590.000	OTHER EXPENDITURES	0	0	2,000

TOTAL	TECHNICAL COURSE FEES	275,732	260,000	267,000
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CULINARY ARTS COURSE FEES

0510-516-512.110	P.T. PROF TECH	45,967	82,000	82,000
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SUBTOTAL	SALARIES	45,967	82,000	82,000
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0510-516-534.000	CNTR SVC MNT & REPRS	0	7,550	0
0510-516-543.000	INSTRUCTIONAL SUPPLIES	158,335	135,450	198,000
0510-516-586.000	EQUIP-INSTRUCTIONAL	4,156	0	0

TOTAL	CULINARY ARTS COURSE FEES	208,458	225,000	280,000
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NURSING COURSE FEES

0510-517-532.513	CONSULTING SER - ADJUNCTS	0	0	23,400
0510-517-541.015	ADMISSION ENTRY EXAM	24,170	28,000	0
0510-517-541.097	COMPUTERIZED TESTING MATERIAL	81,439	94,000	88,600
0510-517-543.000	INSTRUCTIONAL SUPPLIES	14,170	12,400	10,000
0510-517-543.003	INSTR SUPPLIES/COURSE FEES	5,337	9,600	9,000
0510-517-543.024	INSTR.SUPPLIES-LAB.	19,272	20,000	20,000
0510-517-543.035	INSTR.SUPPLIES-RADIOLOGY	8,560	11,000	9,000
0510-517-543.036	INSTR.SUPPLIES-SONOGRAPHY	0	0	6,000
0510-517-543.321	INSTR SUPPLIES FSCI/EMS	15,935	15,000	14,000

TOTAL	NURSING COURSE FEES	168,883	190,000	180,000
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AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION				
INSTRUCTION				
VET TECH COURSE FEES				
0510-518-534.000	CNTR SVC MNT & REPRS	0	10,000	10,000
0510-518-543.000	INSTRUCTIONAL SUPPLIES	23,003	30,000	30,000
0510-518-557.000	VISITATION & COORD.	5,145	0	0
0510-518-586.000	EQUIP-INSTRUCTIONAL	911	0	0
	TOTAL	29,059	40,000	40,000
ACADEMIC COURSE FEES				
0510-519-543.000	INSTRUCTIONAL SUPPLIES	40,090	60,000	30,000
0510-519-586.000	EQUIP-INSTRUCTIONAL	35,859	0	0
	TOTAL	75,949	60,000	30,000
	TOTAL	1,537,103	1,563,294	1,630,625
EVENING SCHOOL				
ROMEDEVILLE CAMPUS				
0514-512-599.012	VENDING MACHINE SUPPLIES	535	1,544	1,544
	TOTAL	535	1,544	1,544
	TOTAL	535	1,544	1,544
SUMMER SCHOOL				
USDA FARMERS MARKET				
0516-511-512.110	P.T. PROF TECH	0	0	4,000
0516-511-518.010	SAL-STU EMPLOYEES W/	0	0	1,200
	SUBTOTAL SALARIES	0	0	5,200
0516-511-541.000	OFFICE SUPPLIES	0	0	1,800
0516-511-547.000	ADVERTISING	0	0	1,000
0516-511-551.000	TRAVEL & MEETINGS	0	0	200
0516-511-594.418	CRDIT CARD CHRGES	0	0	200
	TOTAL	0	0	8,400

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION
SUMMER SCHOOL
USDA FARMERS MARKET

TOTAL SUMMER SCHOOL 0 0 8,400

GENERAL STUDIES
CORPORATE SERVICES

0517-911-511.000	ADMIN. SALARIES	115,952	132,028	134,933
0517-911-512.000	PROF/TECH SALARIES	89,428	91,044	93,047
0517-911-513.105	SAL INST SEMINAR	190,591	120,000	126,670
0517-911-516.000	OFFICE STAFF	32,419	34,195	44,886
0517-911-516.110	P.T. CLERICAL	64,432	66,136	46,088
0517-911-519.021	PHONE STIPEND	600	600	600
0517-911-519.024	OVERTIME ALLOCATION	12	0	0

SUBTOTAL SALARIES 493,434 444,003 446,224

0517-911-521.000	EMPLOYEE BENEFITS	85,820	118,719	128,120
0517-911-532.000	CONTR SVC CONSULTAT	70,655	85,000	85,000
0517-911-539.019	ADMIN FEES	89,200	89,200	89,200
0517-911-541.000	OFFICE SUPPLIES	4,702	5,000	5,000
0517-911-542.000	PRINTING	3,791	5,000	5,000
0517-911-543.044	SUPPLS CENTRL STORES	0	1,000	1,000
0517-911-543.089	SEMINAR SUPPLIES	86,352	104,828	93,206
0517-911-544.022	POSTAGE	7,328	8,000	8,000
0517-911-548.000	RESALE SUPPLIES	6,982	5,000	5,000
0517-911-553.031	STAFF TRAVEL	5,237	7,000	7,000
0517-911-561.000	RENTAL-FACILITIES	0	300	300
0517-911-575.000	TELEPHONE	620	1,950	1,950

TOTAL CORPORATE SERVICES 854,121 875,000 875,000

AUX. ENTERPRISES
EXPENSES

2012-13	2013-14	2014-15
ACTUAL	BUDGET	BUDGET

INSTRUCTION

GENERAL STUDIES

PROFESSIONAL DEVELOPMENT

0517-912-511.000	ADMIN. SALARIES	55,148	56,141	57,376
0517-912-513.105	SAL INST SEMINAR	82,753	44,792	45,777
0517-912-516.110	P.T. CLERICAL	0	0	21,504

SUBTOTAL SALARIES	137,901	100,933	124,657
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0517-912-521.000	EMPLOYEE BENEFITS	21,924	23,807	25,671
0517-912-532.000	CONTR SVC CONSULTAT	84,987	93,500	93,500
0517-912-534.000	CNTR SVC MNT & REPRS	0	10,000	10,000
0517-912-539.019	ADMIN FEES	49,124	49,124	49,124
0517-912-541.000	OFFICE SUPPLIES	1,771	2,000	1,000
0517-912-542.000	PRINTING	8,495	14,000	14,000
0517-912-543.044	SUPPLS CENTRL STORES	0	1,500	1,500
0517-912-543.089	SEMINAR SUPPLIES	42,879	36,075	37,908
0517-912-544.022	POSTAGE	6,085	6,000	6,000
0517-912-547.000	ADVERTISING	1,079	5,000	5,000
0517-912-548.000	RESALE SUPPLIES	2,732	4,061	3,140
0517-912-553.031	STAFF TRAVEL	1,960	3,000	3,000
0517-912-575.000	TELEPHONE	69	500	500
0517-912-594.418	CRDIT CARD CHRGES	0	500	0

TOTAL PROFESSIONAL DEVELOPMENT	359,006	350,000	375,000
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LIFELONG LEARNING

0517-913-511.000	ADMIN. SALARIES	55,148	56,141	57,376
0517-913-513.105	SAL INST SEMINAR	97,369	51,589	52,724
0517-913-518.010	SAL-STU EMPLOYEES W/	432	1,000	1,000

SUBTOTAL SALARIES	152,949	108,730	111,100
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0517-913-521.000	EMPLOYEE BENEFITS	21,836	23,807	25,671
0517-913-532.000	CONTR SVC CONSULTAT	17,850	25,000	25,000
0517-913-539.019	ADMIN FEES	22,800	22,800	22,800

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION

GENERAL STUDIES

LIFELONG LEARNING

0517-913-541.000	OFFICE SUPPLIES	1,138	1,000	1,000
0517-913-542.000	PRINTING	528	1,829	1,829
0517-913-543.089	SEMINAR SUPPLIES	18,781	11,834	13,600
0517-913-544.022	POSTAGE	0	2,500	500
0517-913-547.000	ADVERTISING	0	5,000	1,000
0517-913-548.000	RESALE SUPPLIES	1,782	3,000	3,000
0517-913-553.031	STAFF TRAVEL	702	3,000	3,000
0517-913-599.216	VOCATIONAL TRAINING	0	1,500	1,500

TOTAL LIFELONG LEARNING 238,366 210,000 210,000

COMM'L DRIVER LICENSE TRNG.

0517-914-512.000	PROF/TECH SALARIES	35,612	39,161	40,023
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SUBTOTAL SALARIES 35,612 39,161 40,023

0517-914-521.000	EMPLOYEE BENEFITS	14,499	9,638	10,385
0517-914-532.000	CONTR SVC CONSULTAT	273,828	353,760	353,760
0517-914-539.019	ADMIN FEES	9,000	9,000	9,000
0517-914-541.000	OFFICE SUPPLIES	524	1,768	368
0517-914-542.000	PRINTING	77	0	1,400
0517-914-543.089	SEMINAR SUPPLIES	11,384	12,202	10,593
0517-914-553.031	STAFF TRAVEL	0	2,000	2,000

TOTAL COMM'L DRIVER LICENSE TRNG. 344,924 427,529 427,529

ON-LINE SHORT-TERM TRAINING

0517-915-516.110	P.T. CLERICAL	11,107	21,042	0
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SUBTOTAL SALARIES 11,107 21,042 0

0517-915-532.000	CONTR SVC CONSULTAT	103,875	124,082	124,082
0517-915-539.019	ADMIN FEES	4,876	4,876	4,413
0517-915-543.089	SEMINAR SUPPLIES	0	0	21,505

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION
GENERAL STUDIES
ON-LINE SHORT-TERM TRAINING

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TOTAL ON-LINE SHORT-TERM TRAINING		119,858	150,000	150,000
PROFESSIONAL SERVICES HEALTH				
0517-933-511.000	ADMIN. SALARIES	28,723	29,270	29,914
0517-933-513.105	SAL INST SEMINAR	13,817	15,000	15,000
0517-933-516.000	OFFICE STAFF	360-	0	0
0517-933-519.000	SALARIES-OTHER	0	4,500	2,800
	SUBTOTAL SALARIES	42,180	48,770	47,714
0517-933-521.000	EMPLOYEE BENEFITS	1,628	10,759	11,615
0517-933-532.000	CONTR SVC CONSULTAT	195	1,000	1,000
0517-933-532.003	CONTR SVC STIPEND	0	5,000	1,000
0517-933-532.105	CONTRACTUAL SERVICE	26,115	40,704	40,704
0517-933-534.000	CNTR SVC MNT & REPRS	0	300	300
0517-933-539.016	BACKGROUND CHECK	10,220	19,000	19,000
0517-933-541.000	OFFICE SUPPLIES	1,580	2,000	2,000
0517-933-542.000	PRINTING	0	700	700
0517-933-543.000	INSTRUCTIONAL SUPPLIES	15,352	18,000	18,000
0517-933-543.044	SUPPLS CENTRL STORES	330	600	600
0517-933-543.089	SEMINAR SUPPLIES	9,909	9,000	14,700
0517-933-544.022	POSTAGE	0	100	100
0517-933-547.000	ADVERTISING	47	467	467
0517-933-551.000	TRAVEL & MEETINGS	103	1,600	1,600
	TOTAL PROFESSIONAL SERVICES HEALTH	107,659	158,000	159,500
WORKFORCE SERV/WDC				
0517-943-513.105	SAL INST SEMINAR	813	8,000	3,600
	SUBTOTAL SALARIES	813	8,000	3,600
0517-943-543.089	SEMINAR SUPPLIES	4,132	900	900

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION

GENERAL STUDIES

WORKFORCE SERV/WDC

0517-943-547.000	ADVERTISING	563	4,300	4,000
0517-943-549.100	ASSESSMENT SUPPLIES	27,535	18,116	28,641
0517-943-553.031	STAFF TRAVEL	1,123	900	1,800
0517-943-559.000	OTHR CONFR & MTNG EX	691	900	900
0517-943-590.000	OTHER EXPENDITURES	5,332	0	0

TOTAL	WORKFORCE SERV/WDC	40,189	33,116	39,841
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GRUNDY EDUCATION CENTER

0517-952-541.000	OFFICE SUPPLIES	82	300	100
0517-952-542.000	PRINTING	57	200	400
0517-952-547.000	ADVERTISING	899	900	700
0517-952-549.100	ASSESSMENT SUPPLIES	693	900	900
0517-952-553.031	STAFF TRAVEL	951	700	900

TOTAL	GRUNDY EDUCATION CENTER	2,682	3,000	3,000
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TOTAL	GENERAL STUDIES	2,066,805	2,206,645	2,239,870
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ADMINISTRATION

GRADUATION

0518-105-542.000	PRINTING	85-	0	0
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TOTAL	GRADUATION	85-	0	0
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PHI THETA KAPPA

0518-108-546.011	MEMBERSHIP DUES	120-	5,000	5,000
0518-108-551.000	TRAVEL & MEETINGS	4,912	3,000	3,000

TOTAL	PHI THETA KAPPA	4,792	8,000	8,000
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TOTAL	ADMINISTRATION	4,707	8,000	8,000
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TOTAL	INSTRUCTION	3,609,150	3,779,483	3,888,439
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AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

ACADEMIC SUPPORT
COMMUNICATION CENTER
iCAMPUS

0523-105-512.000	PROF/TECH SALARIES	0	0	50,203
0523-105-512.110	P.T. PROF TECH	30,549	60,956	0
0523-105-519.058	OTHER-WEB BASED SAL	14,025	67,939	27,953

SUBTOTAL	SALARIES	44,574	128,895	78,156
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0523-105-521.000	EMPLOYEE BENEFITS	77	324	25,500
0523-105-532.105	CONTRACTUAL SERVICE	114,839	126,348	198,668
0523-105-542.114	PRINTING XEROX SS	481	2,500	2,500
0523-105-543.000	INSTRUCTIONAL SUPPLIES	156,033	42,196	46,997
0523-105-543.044	SUPPLS CENTRL STORES	57	500	500
0523-105-544.018	COMPUTER SOFTWARE	154,908	193,241	141,683
0523-105-546.000	PUBLICATIONS & DUES	1,735	3,000	3,000
0523-105-551.000	TRAVEL & MEETINGS	6,704	5,050	5,050
0523-105-551.011	PROFESSIONAL DEVEL.	5,770	13,270	13,270

TOTAL	iCAMPUS	485,178	515,324	515,324
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TOTAL	COMMUNICATION CENTER	517,282	556,324	565,324
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TOTAL	ACADEMIC SUPPORT	540,600	636,324	615,324
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ADMISSIONS & RECORDS
ADMISSIONS & RECORDS
REGISTRATION & RECORDS

0531-300-539.021	CNTR SC GRDUATION	27,000	28,350	28,350
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TOTAL	REGISTRATION & RECORDS	27,000	28,350	28,350
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ADMISSIONS

0531-301-541.000	OFFICE SUPPLIES	3,615	5,000	5,000
0531-301-599.093	COLLEGE NIGHT	0	1,500	1,500

TOTAL	ADMISSIONS	3,615	6,500	6,500
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AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

STUDENT SERVICES
ADMISSIONS & RECORDS
ADMISSIONS

TOTAL ADMISSIONS & RECORDS 30,615 34,850 34,850

COUNSELING & TESTING
DEAN OF STUDENTS
0532-301-532.000

CONTR SVC CONSULTAT 587 3,500 3,500

TOTAL DEAN OF STUDENTS 587 3,500 3,500

TOTAL COUNSELING & TESTING 587 3,500 3,500

CAREER SERVICES
CAREER SERVICES/JOB FAIR

0535-306-541.000 OFFICE SUPPLIES 108 250 150
0535-306-542.010 PRNT XEROX CHRGS ALL 665 975 875
0535-306-543.044 SUPPLS CENTRL STORES 23 225 125
0535-306-547.000 ADVERTISING 1,962 3,600 3,600
0535-306-551.000 TRAVEL & MEETINGS 1,611 1,350 1,650

TOTAL CAREER SERVICES/JOB FAIR 4,369 6,400 6,400

CAREER PLANNING

0535-309-541.000 OFFICE SUPPLIES 0 150 0
0535-309-542.010 PRNT XEROX CHRGS ALL 106 300 0
0535-309-543.000 INSTRUCTIONAL SUPPLIES 0 250 0
0535-309-551.000 TRAVEL & MEETINGS 350 300 0

TOTAL CAREER PLANNING 456 1,000 0

TOTAL CAREER SERVICES 4,825 7,400 6,400

		AUX. ENTERPRISES EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
STUDENT SERVICES					
STUDENT ACTIVITIES					
STUDENT SERVICES & ACTIVITIES					
0536-306-519.000	SALARIES-OTHER		0	0	90
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	SUBTOTAL SALARIES		0	0	90
0536-306-530.000	CONTRACTUAL SERVICE		24,980	16,500	15,000
0536-306-542.000	PRINTING		645	650	1,000
0536-306-549.999	SUPPLIES/OTHER		595	600	500
0536-306-594.770	SPECIAL PROJECTS		2,250	2,250	3,410
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	TOTAL STUDENT SERVICES & ACTIVITIES		28,470	20,000	20,000
	TOTAL STUDENT ACTIVITIES		28,470	20,000	20,000
OTHER					
STUDENT SERVICES/OTHER GSD					
0539-311-542.010	PRNT XEROX CHRGS ALL		230	1,010	1,000
0539-311-543.000	INSTRUCTIONAL SUPPLIES		8,399	13,590	12,600
0539-311-551.000	TRAVEL & MEETINGS		375	400	400
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	TOTAL STUDENT SERVICES/OTHER GSD		9,004	15,000	14,000
	TOTAL OTHER		9,004	15,000	14,000
	TOTAL STUDENT SERVICES		73,501	80,750	78,750
COMMUNITY SERVICES					
COMMUNITY SERVICES					
CEC ANCILLARY PROJECTS					
0541-104-516.000	OFFICE STAFF		0	0	17,130
0541-104-516.110	P.T. CLERICAL		0	10,000	0
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	SUBTOTAL SALARIES		0	10,000	17,130
0541-104-521.000	EMPLOYEE BENEFITS		0	1,000	12,800

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

PUBLIC SERVICES				
COMMUNITY SERVICES				
CED ANCILLARY PROJECTS				
0541-104-539.000	CONT.SC-OTHER	2,175	46,000	25,000
0541-104-544.022	POSTAGE	52,301	54,000	54,000
0541-104-547.000	ADVERTISING	94,773	98,500	100,570
0541-104-585.000	EQUIPMENT-OFFICE	33,137	0	0
0541-104-586.000	EQUIP-INSTRUCTIONAL	17,110	30,000	30,000
0541-104-587.000	EQUIPMENT-SERVICE	6,294	0	0
	TOTAL CED ANCILLARY PROJECTS	205,790	239,500	239,500
	TOTAL COMMUNITY SERVICES	205,790	239,500	239,500
OTHER				
SBDC PROGRAM INCOME 08				
0549-323-512.111	PROF STAFF SAL-GRANT	0	0	7,154
0549-323-513.105	SAL INST SEMINAR	1,470	0	2,067
	SUBTOTAL SALARIES	1,470	0	9,221
0549-323-521.000	EMPLOYEE BENEFITS	1	0	1,080
0549-323-532.000	CONTR SVC CONSULTAT	1,079	7,500	500
0549-323-541.000	OFFICE SUPPLIES	448	300	50
0549-323-542.000	PRINTING	1,258	500	750
0549-323-544.111	POSTAGE - GRANT	0	331	331
0549-323-547.000	ADVERTISING	3,533	3,500	2,221
0549-323-548.000	RESALE SUPPLIES	423	1,000	1,000
0549-323-553.000	TRAVEL	4,620	7,644	7,644
	TOTAL SBDC PROGRAM INCOME 08	12,832	20,775	22,797
MADRIGAL DINNER				
0549-783-599.061	MISC EXPENSE	9,052	4,000	4,000
	TOTAL MADRIGAL DINNER	9,052	4,000	4,000

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

PUBLIC SERVICES

OTHER

EPICUREAN FESTIVAL OF FOOD & WINE TASTING

0549-784-551.047	TRAVEL/MTGS INSTRUCTOR 11	250-	0	0
0549-784-551.048	TRAVEL/MTGS INSTRUCTOR 10	1,000-	0	0
0549-784-551.050	TRAVEL/MTGS INSTRUCTOR 8	40-	0	0
0549-784-551.051	TRAVEL/MTGS INSTRUCTOR 1	112	0	0
0549-784-551.052	TRAVEL/MTGS INSTRUCTOR 2	1,000-	0	0
0549-784-551.053	TRAVEL/MTGS INSTRUCTOR 3	441	0	0
0549-784-551.054	TRAVEL/MTGS INSTRUCTOR 4	1,000-	0	0
0549-784-551.055	TRAVEL/MTGS INSTRUCTOR 5	2,039	0	0
0549-784-551.056	TRAVEL/MTGS INSTRUCTOR 6	1,651	0	0
0549-784-551.057	TRAVEL/MTGS INSTRUCTOR 7	3,159	0	0

TOTAL	EPICUREAN FESTIVAL OF FOOD & W	4,112	0	0
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TOTAL	OTHER	25,996	24,775	26,797
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TOTAL	PUBLIC SERVICES	231,786	264,275	266,297
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FOOD SERVICE

FOOD SERVICE

FOOD SERVICE

0561-021-511.000	ADMIN. SALARIES	95,506	77,707	79,417
0561-021-512.110	P.T. PROF TECH	0	32,200	55,384
0561-021-516.110	P.T. CLERICAL	23,909	25,116	0
0561-021-517.000	SERVICE STAFF	438,551	485,922	508,752
0561-021-518.010	SAL-STU EMPLOYEES W/	10,653	13,440	13,440
0561-021-519.024	OVERTIME ALLOCATION	13,307	15,000	12,330

SUBTOTAL	SALARIES	581,926	649,385	669,323
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0561-021-521.000	EMPLOYEE BENEFITS	156,271	169,948	198,363
0561-021-522.000	EMP. BENEFITS- MEALS	0	0	16,000
0561-021-534.000	CNTR SVC MNT & REPRS	15,726	16,950	21,800
0561-021-541.000	OFFICE SUPPLIES	1,987	2,500	2,000

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT.

FOOD SERVICE

FOOD SERVICE

0561-021-543.015	FOOD SVC MNTNC SUPPL	1,908	3,500	3,500
0561-021-543.044	SUPPLS CENTRL STORES	134	200	150
0561-021-543.801	SUPPLIES-UNIFORMS	3,331	3,500	3,500
0561-021-546.000	PUBLICATIONS & DUES	760	760	760
0561-021-548.003	SUPPLIES-FOOD SERV.	684,596	690,000	701,000
0561-021-549.208	LINENS AND UNIFORMS	14,109	20,000	10,000
0561-021-549.999	SUPPLIES/OTHER	78,105	81,300	90,500
0561-021-551.000	TRAVEL & MEETINGS	329	300	300
0561-021-561.000	RENTAL-FACILITIES	38,950	38,950	38,950
0561-021-575.000	TELEPHONE	68	100	100
0561-021-594.001	BANK CHARGES	301	300	300
0561-021-594.418	CRDIT CARD CHRGES	34,746	30,000	35,000

TOTAL FOOD SERVICE 1,613,247 1,707,693 1,791,546

CULINARY ARTS SPECIAL PROJECTS

0561-174-540.000	SUPPLIES	0	185	185
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TOTAL CULINARY ARTS SPECIAL PROJECTS 0 185 185

CULINARY ARTS/RESALE ITEMS

0561-175-599.061	MISC EXPENSE	5,445	10,500	7,000
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TOTAL CULINARY ARTS/RESALE ITEMS 5,445 10,500 7,000

TOTAL FOOD SERVICE 1,618,692 1,718,378 1,798,731

BOOKSTORE

BOOKSTORE

0562-022-511.000	ADMIN. SALARIES	79,657	81,091	74,000
0562-022-512.000	PROF/TECH SALARIES	92,476	94,141	96,211
0562-022-516.000	OFFICE STAFF	129,138	131,456	134,347
0562-022-516.110	P.T. CLERICAL	262,282	359,959	367,878
0562-022-519.024	OVERTIME ALLOCATION	296	0	0

SUBTOTAL SALARIES 563,849 666,647 672,436

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT.
BOOKSTORE
BOOKSTORE

0562-022-521.000	EMPLOYEE BENEFITS	104,631	114,406	132,208
0562-022-539.204	CONTRACTUAL SERVICES	15,269	35,800	35,800
0562-022-541.000	OFFICE SUPPLIES	5,063	5,900	5,900
0562-022-544.000	MATERIALS	0	5,472	5,472
0562-022-546.000	PUBLICATIONS & DUES	1,330	1,248	1,248
0562-022-547.000	ADVERTISING	302	2,363	2,363
0562-022-548.000	RESALE SUPPLIES	4,686,539	4,932,933	4,932,933
0562-022-551.000	TRAVEL & MEETINGS	864	4,000	4,000
0562-022-561.000	RENTAL-FACILITIES	49,500	49,500	49,500
0562-022-575.000	TELEPHONE	132	500	500
0562-022-590.000	OTHER EXPENDITURES	0	200	200
0562-022-594.001	BANK CHARGES	277	1,000	1,000
0562-022-594.418	CRDIT CARD CHRGES	42,998	50,000	50,000
0562-022-710.001	TRANSFER TO ED	0	26,727	164,114
0562-022-710.005	TRANS TO AUX FUND	342,260	315,253	154,275

TOTAL	BOOKSTORE	5,813,014	6,211,949	6,211,949
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TOTAL	BOOKSTORE	5,813,014	6,211,949	6,211,949
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CULTURAL SERIES
GUEST ARTISTS

0563-004-530.000	CONTRACTUAL SERVICE	2,051	2,000	2,000
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TOTAL	GUEST ARTISTS	2,051	2,000	2,000
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STUDENT FEES

0563-006-534.001	EMERGENCY NOTIFICATION SYSTEM	17,000	20,000	20,000
0563-006-710.005	TRANS TO AUX FUND	169,676	207,573	74,782

TOTAL	STUDENT FEES	186,676	227,573	94,782
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AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT. CULTURAL SERIES FINE ARTS/ART CLAY 0563-009-543.311	SUPPLIES ART	2,114	2,500	2,500
TOTAL	FINE ARTS/ART CLAY	2,114	2,500	2,500
MUSICAL ENSEMBLES 0563-012-539.005 0563-012-551.000	MUS ENS LIC AGREEMTS TRAVEL & MEETINGS	7,350 8,154	8,250 7,993	8,250 8,000
TOTAL	MUSICAL ENSEMBLES	15,504	16,243	16,250
MUSIC USAGE 0563-013-596.020	MISCELLANEOUS EXPENSES	950	1,000	1,000
TOTAL	MUSIC USAGE	950	1,000	1,000
WORDEATER 0563-016-512.000 0563-016-518.010	PROF/TECH SALARIES SAL-STU EMPLOYEES W/	2,454 1,654	2,225 1,650	2,225 1,650
SUBTOTAL	SALARIES	4,108	3,875	3,875
0563-016-521.000	EMPLOYEE BENEFITS	14	22	22
0563-016-532.000	CONTR SVC CONSULTAT	436	500	500
0563-016-541.000	OFFICE SUPPLIES	1,125	500	900
0563-016-542.000	PRINTING	5,194	6,000	3,250
0563-016-551.000	TRAVEL & MEETINGS	1,817	2,026	4,376
0563-016-592.001	SCHLRSHPS OTHR AWRDS	300	600	600
TOTAL	WORDEATER	12,994	13,523	13,523
BLAZER 0563-017-512.000 0563-017-518.010	PROF/TECH SALARIES SAL-STU EMPLOYEES W/	10,372 7,767	9,400 7,550	9,400 7,550
SUBTOTAL	SALARIES	18,139	16,950	16,950

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT.				
CULTURAL SERIES				
BLAZER				
0563-017-521.000	EMPLOYEE BENEFITS	56	94	90
0563-017-530.000	CONTRACTUAL SERVICE	5,730	9,505	9,505
0563-017-543.000	INSTRUCTIONAL SUPPLIES	754	978	875
0563-017-551.000	TRAVEL & MEETINGS	1,364	3,060	3,060
0563-017-575.000	TELEPHONE	1	20	20
0563-017-590.017	OTHER/COMMISSIONS	4,000	5,500	5,500
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TOTAL	BLAZER	30,044	36,107	36,000
ART-GUEST ARTIST				
0563-022-530.000	CONTRACTUAL SERVICE	0	1,000	1,000
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TOTAL	ART-GUEST ARTIST	0	1,000	1,000
ART-JEWELRY METALSMITHING				
0563-023-548.000	RESALE SUPPLIES	2,266	2,287	2,287
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TOTAL	ART-JEWELRY METALSMITHING	2,266	2,287	2,287
TOTAL	CULTURAL SERIES	252,599	302,233	169,342
ATHLETICS				
BASKETBALL				
0564-032-543.000	INSTRUCTIONAL SUPPLIES	3,003	0	0
0564-032-551.000	TRAVEL & MEETINGS	4,783	0	0
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TOTAL	BASKETBALL	7,786	0	0
BASEBALL				
0564-034-543.000	INSTRUCTIONAL SUPPLIES	6,028	0	0
0564-034-551.000	TRAVEL & MEETINGS	9,264	0	0
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TOTAL	BASEBALL	15,292	0	0

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT.				
ATHLETICS				
MENS SOCCER				
0564-038-543.000	INSTRUCTIONAL SUPPLIES	2,352	0	0
0564-038-551.000	TRAVEL & MEETINGS	2,500	0	0
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	TOTAL MENS SOCCER	4,852	0	0
CHEERLEADERS				
0564-040-543.000	INSTRUCTIONAL SUPPLIES	1,100	0	0
0564-040-551.000	TRAVEL & MEETINGS	65	0	0
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	TOTAL CHEERLEADERS	1,165	0	0
WOMENS VOLLEYBALL				
0564-042-543.000	INSTRUCTIONAL SUPPLIES	3,312	0	0
0564-042-551.000	TRAVEL & MEETINGS	3,912	0	0
		-----	-----	-----
	TOTAL WOMENS VOLLEYBALL	7,224	0	0
WOMENS BASKETBALL				
0564-043-543.000	INSTRUCTIONAL SUPPLIES	3,030	0	0
0564-043-551.000	TRAVEL & MEETINGS	4,021	0	0
		-----	-----	-----
	TOTAL WOMENS BASKETBALL	7,051	0	0
WOMENS SOFTBALL				
0564-044-543.000	INSTRUCTIONAL SUPPLIES	5,868	0	0
0564-044-551.000	TRAVEL & MEETINGS	4,070	0	0
		-----	-----	-----
	TOTAL WOMENS SOFTBALL	9,938	0	0
WOMENS SOCCER				
0564-046-543.000	INSTRUCTIONAL SUPPLIES	2,778	0	0
0564-046-551.000	TRAVEL & MEETINGS	2,000	0	0
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	TOTAL WOMENS SOCCER	4,778	0	0

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT.				
ATHLETICS				
CROSS COUNTRY				
0564-047-543.000	INSTRUCTIONAL SUPPLIES	1,549	0	0
0564-047-551.000	TRAVEL & MEETINGS	1,995	0	0
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TOTAL	CROSS COUNTRY	3,544	0	0
ATHLETICS ADMINISTR.				
0564-088-511.000	ADMIN. SALARIES	86,139	87,690	89,619
0564-088-512.000	PROF/TECH SALARIES	93,205	94,882	97,892
0564-088-512.110	P.T. PROF TECH	93,177	113,334	117,827
0564-088-516.000	OFFICE STAFF	30,978	31,543	32,230
0564-088-518.010	SAL-STU EMPLOYEES W/	2,206	4,000	0
0564-088-519.021	PHONE STIPEND	720	720	720
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SUBTOTAL	SALARIES	306,425	332,169	338,288
0564-088-521.000	EMPLOYEE BENEFITS	56,010	61,363	66,127
0564-088-532.000	CONTR SVC CONSULTAT	15,000	20,000	20,000
0564-088-538.000	INSTRCTNL SVC CONTRA	36,989	37,101	39,101
0564-088-539.000	CONT.SC-OTHER	51,963	22,449	22,449
0564-088-542.010	PRNT XEROX CHRGS ALL	1,611	3,497	3,497
0564-088-543.000	INSTRUCTIONAL SUPPLIES	16,384	20,419	21,939
0564-088-543.044	SUPPLS CENTRL STORES	802	900	900
0564-088-546.000	PUBLICATIONS & DUES	7,940	7,940	7,940
0564-088-551.060	POST-SEASON TRAVEL	4,789	50,000	50,000
0564-088-575.000	TELEPHONE	120	3,832	3,832
		-----	-----	-----
TOTAL	ATHLETICS ADMINISTR.	498,033	559,670	574,073
ATHLETICS				
0564-564-543.000	INSTRUCTIONAL SUPPLIES	0	28,624	27,104
0564-564-551.000	TRAVEL & MEETINGS	0	60,089	60,089
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TOTAL	ATHLETICS	0	88,713	87,193
TOTAL	ATHLETICS	559,663	648,383	661,266

		AUX. ENTERPRISES EXPENSES		
		2012-13	2013-14	2014-15
		ACTUAL	BUDGET	BUDGET
INDEPENDENT OPERAT.				
STUDENT ORGANIZATION				
STUDENT CLUBS				
0565-400-519.000	SALARIES-OTHER	100	0	0
SUBTOTAL SALARIES		100	0	0
0565-400-594.437	STUDENT AFFAIRS	4,438	4,500	3,050
0565-400-594.456	STU LOCKER RENTAL	1,440-	0	0
0565-400-594.530	STUDENT LEADERSHIP	3,444	3,500	12,183
0565-400-594.531	STUDENT GOVERNMENT	5,335	5,000	5,000
0565-400-594.532	CROSS CULTURAL PROGRAMMING	48,461	48,800	44,600
0565-400-594.533	COLLEGIATE COUNCIL	43,573	44,750	41,250
0565-400-594.755	COLLEGE BOWL	412	750	1,000
0565-400-594.770	SPECIAL PROJECTS	4,034	4,083	4,300
TOTAL STUDENT CLUBS		108,357	111,383	111,383
TOTAL STUDENT ORGANIZATION		108,357	111,383	111,383
L J RENAISSANCE CNTR				
214 N. OTTAWA/RESTAURANT				
0567-202-511.000	ADMIN. SALARIES	46,853	67,214	0
0567-202-512.000	PROF/TECH SALARIES	64,648	65,809	67,257
0567-202-512.110	P.T. PROF TECH	73,978	81,032	29,722
0567-202-516.110	P.T. CLERICAL	22,044	40,581	0
0567-202-517.000	SERVICE STAFF	43,902	46,000	3,500
0567-202-517.204	SALARIES-COOKS	48,380	60,000	2,000
0567-202-517.205	SAL-KITCHEN UTILITY	52,770	40,000	7,500
0567-202-517.206	SAL-HOSTESS CASHIER	4,234	0	0
0567-202-517.207	SAL-TIPPED REST WAIT STAFF	5,694	6,000	3,500
0567-202-517.208	SAL-TIPPED BANQUET WAIT STAFF	12,730	20,000	2,500
0567-202-517.210	SAL-BANQUET BUS STAFF	10,976	15,000	2,000
0567-202-517.211	SAL-NONTIP REST WAIT STAFF	107	1,323	0
0567-202-517.212	SAL-BARTENDERS	4,293	6,000	2,000
0567-202-517.230	GRATUITY	2,654	0	0

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT.				
L J RENAISSANCE CNTR				
214 N. OTTAWA/RESTAURANT				
0567-202-518.010	SAL-STU EMPLOYEES W/	507	2,000	0
0567-202-519.024	OVERTIME ALLOCATION	202	0	0
0567-202-519.035	STIPEND	0	0	4,000
		-----	-----	-----
	SUBTOTAL SALARIES	393,972	450,959	123,979
0567-202-521.000	EMPLOYEE BENEFITS	37,383	47,867	25,790
0567-202-534.201	MAINT. SC-EQUIPMENT	5,481	6,000	5,250
0567-202-539.000	CONT.SC-OTHER	2,270	2,400	3,420
0567-202-539.201	OTHER CONT.-LICENSES	2,949	3,500	3,500
0567-202-541.000	OFFICE SUPPLIES	2,589	2,500	1,000
0567-202-543.044	SUPPLS CENTRL STORES	390	400	200
0567-202-543.203	SERVICE SUPPLIES	6,209	8,000	0
0567-202-543.215	NON FOOD SERVICE SUPPLIES	39,975	40,000	25,000
0567-202-544.022	POSTAGE	450	300	0
0567-202-547.000	ADVERTISING	11,270	13,000	4,450
0567-202-547.201	ADVERT & PROMOTION	1,683	0	0
0567-202-548.000	RESALE SUPPLIES	224,136	227,601	55,042
0567-202-548.001	COST OF SALES	981	0	0
0567-202-548.005	COST OF BEVERAGE SALES	595	0	0
0567-202-548.203	RESALE SUP-LIQUOR	5,588	10,000	2,000
0567-202-548.204	RESALE SUP-BEER/WINE	14,142	24,000	4,000
0567-202-548.205	RESALE SUP.-SODA/MIX	2,336	3,500	1,500
0567-202-549.203	CHINA & GLASSWARE	0	1,000	0
0567-202-549.208	LINENS AND UNIFORMS	169	500	200
0567-202-554.000	TRAVEL-RECRUITMENT	525	600	0
0567-202-561.000	RENTAL-FACILITIES	38,950	38,950	0
0567-202-562.000	RENTAL-EQUIPMENT	0	500	0
0567-202-569.202	DEPRECIATION	15,918	0	0
0567-202-569.206	OTH FX CHG-LINEN RNT	34,675	24,000	6,000
0567-202-575.000	TELEPHONE	85	200	200
0567-202-594.000	FIN CHRGS & ADJSTMTS	58-	300	300

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT.				
L J RENAISSANCE CNTR				
214 N. OTTAWA/RESTAURANT				
0567-202-594.001	BANK CHARGES	74	100	100
0567-202-594.418	CRDIT CARD CHRGES	4,902	6,000	2,000
0567-202-599.201	CRED. CARD DISCOUNTS	0	50	0
		-----	-----	-----
TOTAL	214 N. OTTAWA/RESTAURANT	847,639	912,227	263,931
		-----	-----	-----
TOTAL	L J RENAISSANCE CNTR	847,639	912,227	263,931
OTHER				
EARLY CHILDHOOD CENTER				
0569-069-512.000	PROF/TECH SALARIES	113,633	115,679	53,180
0569-069-512.110	P.T. PROF TECH	59,342	57,076	42,875
0569-069-516.110	P.T. CLERICAL	14,751	15,030	15,360
0569-069-517.001	SERVICE STAFF PT	9,055	9,200	9,200
0569-069-518.010	SAL-STU EMPLOYEES W/	10,139	15,300	5,200
0569-069-519.024	OVERTIME ALLOCATION	2,149	2,300	1,351
		-----	-----	-----
SUBTOTAL	SALARIES	209,069	214,585	127,166
		-----	-----	-----
0569-069-521.000	EMPLOYEE BENEFITS	43,633	47,679	25,668
0569-069-541.000	OFFICE SUPPLIES	683	2,000	700
0569-069-542.010	PRNT XEROX CHRGS ALL	140	300	150
0569-069-543.000	INSTRUCTIONAL SUPPLIES	1,365	2,000	1,160
0569-069-546.000	PUBLICATIONS & DUES	542	685	542
0569-069-549.509	SUPP. CHILD CARE FOO	13,847	13,550	11,765
0569-069-551.000	TRAVEL & MEETINGS	2,525	2,200	2,100
0569-069-575.000	TELEPHONE	49	31	31
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TOTAL	EARLY CHILDHOOD CENTER	271,853	283,030	169,282

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT.				
OTHER				
AUTO SHOP TECHNOLOGY				
0569-070-512.000	PROF/TECH SALARIES	0	0	42,286
0569-070-512.110	P.T. PROF TECH	22,493	20,360	0
		-----	-----	-----
	SUBTOTAL SALARIES	22,493	20,360	42,286
0569-070-541.050	SHOP VEHICLE PARTS	3,955	5,000	5,000
0569-070-541.056	SUPPLIES/SMALL TOOLS	10,350	15,000	15,000
0569-070-543.203	SERVICE SUPPLIES	34,702	90,000	90,000
0569-070-543.301	AUTO WARRANTY PARTS	1,352	5,000	5,000
0569-070-547.000	ADVERTISING	0	1,000	1,000
0569-070-548.000	RESALE SUPPLIES	140,964	210,000	210,000
		-----	-----	-----
	TOTAL AUTO SHOP TECHNOLOGY	213,816	346,360	368,286
OUTSIDE TRANSPORTATION				
0569-073-590.000	OTHER EXPENDITURES	5,167	6,000	0
0569-073-599.316	TRANSPORTATION	0	0	5,000
		-----	-----	-----
	TOTAL OUTSIDE TRANSPORTATION	5,167	6,000	5,000
GREENHOUSE				
0569-090-512.000	PROF/TECH SALARIES	0	56,259	57,496
0569-090-518.010	SAL-STU EMPLOYEES W/	0	34,500	34,500
		-----	-----	-----
	SUBTOTAL SALARIES	0	90,759	91,996
0569-090-521.000	EMPLOYEE BENEFITS	0	23,809	25,669
0569-090-534.000	CNTR SVC MNT & REPRS	977	4,000	4,000
0569-090-543.105	INSTR SUPPLIES FUEL	0	600	600
0569-090-548.000	RESALE SUPPLIES	78,031	99,400	99,400
		-----	-----	-----
	TOTAL GREENHOUSE	79,008	218,568	221,665

AUX. ENTERPRISES
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INDEPENDENT OPERAT.				
OTHER				
HILLS STUDENT VET FEEDING PROG				
0569-095-543.025	FACILITY SUPPLIES	4,197	4,200	4,200
	TOTAL	4,197	4,200	4,200
JJC FARMLAND LAB				
0569-101-512.101	FARM OPER. MANAGER	51,958	55,018	56,228
	SUBTOTAL SALARIES	51,958	55,018	56,228
0569-101-521.000	EMPLOYEE BENEFITS	7,436	9,838	10,582
0569-101-534.103	MACHINE REPAIR AND PARTS	2,555	7,500	7,500
0569-101-539.102	CNTR SVC MCHN LEASE	6,000	5,000	4,000
0569-101-540.000	SUPPLIES	180	200	200
0569-101-543.101	INSTR SUPPLIES FERTL	17,814	22,000	22,000
0569-101-543.105	INSTR SUPPLIES FUEL	723	1,800	1,800
0569-101-552.101	JJC FARM TRAVEL	634	1,300	1,200
0569-101-565.101	JJC FARM INSURANCE	0	1,100	1,100
	TOTAL	87,300	103,756	104,610
STUDENT ID'S				
0569-120-516.110	P.T. CLERICAL	22,693	21,462	21,938
0569-120-518.010	SAL-STU EMPLOYEES W/	3,655	10,300	13,264
	SUBTOTAL SALARIES	26,348	31,762	35,202
0569-120-540.000	SUPPLIES	19,651	19,908	19,908
0569-120-544.018	COMPUTER SOFTWARE	5,000	5,000	5,000
0569-120-551.000	TRAVEL & MEETINGS	0	100	100
0569-120-590.000	OTHER EXPENDITURES	68	0	0
	TOTAL	51,067	56,770	60,210

AUX. ENTERPRISES
EXPENSES

2012-13	2013-14	2014-15
ACTUAL	BUDGET	BUDGET

INDEPENDENT OPERAT. OTHER COIN-OP. COPIERS-LIB 0569-121-534.025 0569-121-541.025	LRC COIN OP COPI REP SUPPLS COIN OP COPIR	0 6,408	4,000 13,000	4,000 13,000
TOTAL	COIN-OP. COPIERS-LIB	----- 6,408	----- 17,000	----- 17,000
FAX SERVICE-LIBRARY 0569-122-540.000 0569-122-575.000	SUPPLIES TELEPHONE	0 17	260 40	260 40
TOTAL	FAX SERVICE-LIBRARY	----- 17	----- 300	----- 300
TOTAL	OTHER	718,833	1,035,984	950,553
TOTAL	INDEPENDENT OPERAT.	9,918,797	10,940,537	10,167,155
INSTITUT. EXPENSE INSTITUT. EXPENSE INSTITUTIONAL EXP 0592-112-590.000 0592-112-594.005	OTHER EXPENDITURES BANK CHARGES-BOOKSTORE	199,201 21,892	0 0	0 0
TOTAL	INSTITUTIONAL EXP	----- 221,093	----- 0	----- 0
TOTAL	INSTITUT. EXPENSE	221,093	0	0
CAMPUS SERVICES CAMP SERV-PRKNG FINE 0593-204-599.491	STU PARKING FINE EXP	28,686	30,000	30,000
TOTAL	CAMP SERV-PRKNG FINE	----- 28,686	----- 30,000	----- 30,000
TOTAL	CAMPUS SERVICES	28,686	30,000	30,000

		AUX. ENTERPRISES EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INSTITUT. SUPPORT					
DATA PROCESSING					
TECHNOLOGY ACTION PLAN					
0595-116-534.058	CONTRACTUAL-NEW INITIATIVES		196,052	523,142	292,142
0595-116-541.358	COMPUTERS		542,131	630,208	630,208
0595-116-541.558	DISASTER RECOVERY		52,648	72,900	72,900
0595-116-544.018	COMPUTER SOFTWARE		0	0	60,000
0595-116-544.058	PROJECTORS		33,832	35,850	35,850
0595-116-553.010	TRAINING		3,568	4,000	0
0595-116-575.006	INTERNET DATA CIRCUIT		0	0	100,000
0595-116-584.558	EQUIPMENT		360,870	483,900	508,900
	TOTAL TECHNOLOGY ACTION PLAN		1,189,101	1,750,000	1,700,000
	TOTAL DATA PROCESSING		1,189,101	1,750,000	1,700,000
OTHER					
NS/PE/WYOMING TRIP					
0599-110-596.146	BIO 146 WYOMING TRIP		0	5,680	0
	TOTAL NS/PE/WYOMING TRIP		0	5,680	0
	TOTAL OTHER		0	5,680	0
	TOTAL INSTITUT. SUPPORT		1,438,880	1,785,680	1,730,000
	TOTAL AUX. ENTERPRISES		15,812,714	17,487,049	16,745,965

RESTRICT. PURP. FUND
REVENUES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

STATE GOVT SOURCES

0614-933-421.000	ICCB STATE GRANTS	9,311	8,480	0
0616-517-421.000	ICCB STATE GRANTS	303,281	303,281	309,987
0616-518-421.000	ICCB STATE GRANTS	158,881	158,881	144,651
0616-519-421.000	ICCB STATE GRANTS	496,525	496,525	523,064
0619-932-421.000	ICCB STATE GRANTS	60,000	60,000	60,000
0634-314-421.000	ICCB STATE GRANTS	1,748,611	0	0
0613-507-423.001	I.S.B.E. VOC. EDU. REV.	4,294	0	0
0613-510-423.001	I.S.B.E. VOC. EDU. REV.	10,023	0	0
0613-512-423.001	I.S.B.E. VOC. EDU. REV.	0	0	14,000
0619-948-423.935	PROG IMPROVEMENT REV	53,023	49,840	49,000
0641-323-426.317	SBDC STATE REVENUE	0	0	47,500
0641-330-426.317	SBDC STATE REVENUE	23,670	0	0
0641-332-426.317	SBDC STATE REVENUE	36,648	22,325	0
0611-030-429.000	OTHER STATE SOURCES	9,061	0	0
0611-040-429.000	OTHER STATE SOURCES	0	13,800	0
0611-041-429.000	OTHER STATE SOURCES	13,796	0	0
0611-043-429.000	OTHER STATE SOURCES	0	0	14,235
0642-430-429.000	OTHER STATE SOURCES	5,480	0	0
0642-476-429.000	OTHER STATE SOURCES	47,266	46,263	45,500
0699-800-429.000	OTHER STATE SOURCES	17,583,013	6,000,000	10,000,000

TOTAL

STATE GOVT SOURCES 20,562,883 7,159,395 11,207,937

FED GOVT SOURCES

0614-933-431.000	DEPT OF EDUCATION	8,303	7,520	0
0616-513-431.000	DEPT OF EDUCATION	476,457	476,457	468,751
0616-516-431.000	DEPT OF EDUCATION	53,202	53,202	45,883
0618-117-431.000	DEPT OF EDUCATION	322	0	0
0619-006-431.000	DEPT OF EDUCATION	101,959	0	0
0663-070-431.000	DEPT OF EDUCATION	61,729	0	0
0674-205-431.000	DEPT OF EDUCATION	188,448	112,862	0
0634-305-431.305	DOE INCOME - PELL	14,045,929	15,000,000	15,000,000
0634-306-431.306	DOE INCOME - SEOG	187,507	167,066	181,799
0634-308-431.308	DIRECT LOAN REVENUE	8,340,448	10,000,000	10,000,000
0619-554-431.528	PROJ ADV REV	62,262	0	0

RESTRICT. PURP. FUND
REVENUES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

FED GOVT SOURCES

0619-555-431.528	PROJ ADV REV	275,162	0	0
0619-556-431.528	PROJ ADV REV	0	355,660	0
0619-557-431.528	PROJ ADV REV	0	0	378,361
0614-949-431.949	PERKINS REVENUE	436,101	410,000	399,500
0642-480-432.509	DEPT OF LABOR WIA REVENUE	109,751	381,679	103,250
0642-503-432.509	DEPT OF LABOR WIA REVENUE	240,340	172,800	172,800
0642-505-432.509	DEPT OF LABOR WIA REVENUE	244,573	253,576	239,000
0642-616-432.509	DEPT OF LABOR WIA REVENUE	153,109	157,500	167,500
0642-617-432.509	DEPT OF LABOR WIA REVENUE	0	0	0
0642-629-432.509	DEPT OF LABOR WIA REVENUE	143,469	184,078	147,550
0642-630-432.509	DEPT OF LABOR WIA REVENUE	152,661	180,043	182,288
0634-301-433.001	FEDERAL WORK STUDY	25,177	40,000	40,000
0634-303-433.001	FEDERAL WORK STUDY	159,823	137,037	145,000
0641-110-433.300	REVENUE DEPT OF HUMAN SERVICES	123,112	125,000	158,667
0641-206-433.300	REVENUE DEPT OF HUMAN SERVICES	51,803	0	0
0641-207-433.300	REVENUE DEPT OF HUMAN SERVICES	112,770	70,039	0
0641-208-433.300	REVENUE DEPT OF HUMAN SERVICES	0	0	50,000
0641-209-433.300	REVENUE DEPT OF HUMAN SERVICES	0	0	9,802
0641-210-433.300	REVENUE DEPT OF HUMAN SERVICES	0	0	145,000
0616-511-439.000	OTHER FED. GOVT	36,052	75,000	34,100
0616-512-439.000	OTHER FED. GOVT	16,961	0	0
0619-026-439.000	OTHER FED. GOVT	5,459	0	0
0632-308-439.000	OTHER FED. GOVT	8,433	297,196	96,774
0641-329-439.204	SBDC REVENUE	32,914	0	0
0641-331-439.204	SBDC REVENUE	26,473	0	0
0641-333-439.204	SBDC REVENUE	36,648	22,325	0

TOTAL	FED GOVT SOURCES	25,917,357	28,679,040	28,166,025
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NON-GOVT GIFTS, GRNT

0610-965-481.000	NONGOVERNMENTAL GIFTS/GRTS	0	0	30,000
0614-522-481.000	NONGOVERNMENTAL GIFTS/GRTS	101,820	0	0

TOTAL	NON-GOVT GIFTS, GRNT	101,820	0	30,000
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RESTRICT. PURP. FUND REVENUES		2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
OTHER REVENUES				
0619-103-499.000	OTHER REVENUE	4,400	0	0
0663-075-499.000	OTHER REVENUE	2,400	0	0
0696-960-499.000	OTHER REVENUE	6,000	0	5,435
0610-002-499.017	FNDS FOR EXCELLENCE FNDTN	4,300	0	0
0610-004-499.017	FNDS FOR EXCELLENCE FNDTN	3,000	0	0
0610-009-499.017	FNDS FOR EXCELLENCE FNDTN	2,365	0	0
0610-015-499.017	FNDS FOR EXCELLENCE FNDTN	3,516	0	0
0610-016-499.017	FNDS FOR EXCELLENCE FNDTN	4,000	0	0
0617-913-499.017	FNDS FOR EXCELLENCE FNDTN	4,212	0	0
0623-104-499.017	FNDS FOR EXCELLENCE FNDTN	1,528	0	0
0635-305-499.017	FNDS FOR EXCELLENCE FNDTN	5,000	0	0
0682-112-499.063	COLLECTIONS-MISC. REVENUE	3,938	20,000	10,000
0689-609-499.950	SEED MONEY	6,210	0	0
0689-610-499.952	SOFT MONEY	3,726	0	0
0689-611-499.953	RESEARCH & DEVELOPMT	12,419	0	0
	TOTAL OTHER REVENUES	67,014	20,000	15,435
TRANS FROM OTHER FUNDS				
0696-963-720.001	TRANS FROM ED FUND	539,990	574,336	423,201
	TOTAL TRANS FROM OTHER FUNDS	539,990	574,336	423,201
	TOTAL RESTRICT. PURP. FUND	47,189,064	36,432,771	39,842,598

		RESTRICT. PURP. FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INSTRUCTION					
INSTRUCTION					
FINE ARTS					
	0610-002-539.023	CONT SRV/FNDS FOR EXCELLENCE	1,300	0	0
	0610-002-551.028	CONF/MTG FUNDS FOR EXCELL	3,000	0	0
	TOTAL	FINE ARTS	4,300	0	0
COMPUTER INFO & OFFICE SYSTEMS DEPT					
	0610-004-543.027	SUPPLIES-FNDS FOR EXCELLENCE	3,000	0	0
	TOTAL	COMPUTER INFO & OFFICE SYSTEMS	3,000	0	0
NATURAL SCI & P.E.					
	0610-009-549.023	SUPS/FUNDS FOR EXCELLENCE	2,365	0	0
	TOTAL	NATURAL SCI & P.E.	2,365	0	0
TECH OCCUPATIONAL					
	0610-015-549.023	SUPS/FUNDS FOR EXCELLENCE	1,016	0	0
	0610-015-586.027	INSTR EQUIP FUNDS FOR EXCELLEN	2,500	0	0
	TOTAL	TECH OCCUPATIONAL	3,516	0	0
CULINARY ARTS					
	0610-016-586.027	INSTR EQUIP FUNDS FOR EXCELLEN	4,000	0	0
	TOTAL	CULINARY ARTS	4,000	0	0
ART&VERA SMITH ENDOW/T-BDG EQPT P					
	0610-965-541.158	TPC NON-CAPITAL EQUIP/TECH FEE	0	0	30,000
	TOTAL	ART&VERA SMITH ENDOW/T-BDG EQP	0	0	30,000
	TOTAL	INSTRUCTION	17,181	0	30,000

		RESTRICT. PURP. FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INSTRUCTION					
BACCAL-ORIENT TRNSFR					
IBHE NURSE EDUCATOR					
0611-030-519.000		SALARIES-OTHER	9,061	0	0
	SUBTOTAL	SALARIES	9,061	0	0
0611-030-521.000		EMPLOYEE BENEFITS	48	0	0
	TOTAL	IBHE NURSE EDUCATOR	9,109	0	0
IL COOPERATIVE WORK STUDY					
0611-040-518.157		STUDENT INTERN	0	2,400	0
	SUBTOTAL	SALARIES	0	2,400	0
0611-040-531.111		AUDIT SVC GRANT	0	500	0
0611-040-532.003		CONTR SVC STIPEND	0	10,900	0
	TOTAL	IL COOPERATIVE WORK STUDY	0	13,800	0
IL COOPERATIVE 2013					
0611-041-518.157		STUDENT INTERN	4,540	0	0
	SUBTOTAL	SALARIES	4,540	0	0
0611-041-531.111		AUDIT SVC GRANT	500	0	0
0611-041-532.003		CONTR SVC STIPEND	8,760	0	0
	TOTAL	IL COOPERATIVE 2013	13,800	0	0
BROTHER2BROTHER PROGRAM					
0611-042-532.000		CONTR SVC CONSULTAT	20-	0	0
	TOTAL	BROTHER2BROTHER PROGRAM	20-	0	0

		RESTRICT. PURP. FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INSTRUCTION					
BACCAL-ORIENT TRNSFR					
IL COOPERATIVE WORK STUDY FY14					
0611-043-518.157	STUDENT INTERN		0	0	2,400
	SUBTOTAL SALARIES		0	0	2,400
0611-043-531.111	AUDIT SVC GRANT		0	0	500
0611-043-532.003	CONTR SVC STIPEND		0	0	11,335
	TOTAL IL COOPERATIVE WORK STUDY FY14		0	0	14,235
	TOTAL BACCAL-ORIENT TRNSFR		22,889	13,800	14,235
GENERAL STUDIES					
ISBE GAST FY 12					
0613-507-539.401	STUDENT STIPENDS		3,696	0	0
0613-507-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		98	0	0
0613-507-547.201	ADVERT & PROMOTION		500	0	0
	TOTAL ISBE GAST FY 12		4,294	0	0
ISBE GAST					
0613-510-532.000	CONTR SVC CONSULTAT		100	0	0
0613-510-539.401	STUDENT STIPENDS		9,572	0	0
0613-510-551.000	TRAVEL & MEETINGS		351	0	0
	TOTAL ISBE GAST		10,023	0	0
GAST FY14					
0613-512-539.401	STUDENT STIPENDS		0	0	9,700
0613-512-543.000	INSTRUCTIONAL SUPPLIES		0	0	300
0613-512-592.000	HONORS SCHOLARSHIP		0	0	4,000
	TOTAL GAST FY14		0	0	14,000
	TOTAL GENERAL STUDIES		14,317	0	14,000

		RESTRICT. PURP. FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INSTRUCTION					
EVENING SCHOOL					
SURS CLEARING					
0614-001-596.520	SURS CLRNG GRNT PERS		9,315	0	140,000
0614-001-599.000	INDIRECT COST-LOCAL		0	0	140,000-
	TOTAL SURS CLEARING		9,315	0	0
WEITENDORF AG EDUCATION CENTER					
0614-522-583.000	NEW BLDGS/ADDITIONS		101,820	0	0
	TOTAL WEITENDORF AG EDUCATION CENTER		101,820	0	0
CTE INNOVATION					
0614-933-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		17,614	16,000	0
	TOTAL CTE INNOVATION		17,614	16,000	0
CARL PERKINS					
0614-949-512.116	P.T. PROF TECH GRNT/SURS		46,601	37,500	50,000
0614-949-512.126	PT SUPPORT LAB ASST		47,391	37,500	22,000
0614-949-515.126	COUNSELOR PART TIME FALL/SP GR		0	0	20,000
0614-949-518.010	SAL-STU EMPLOYEES W/		0	9,000	0
0614-949-518.157	STUDENT INTERN		0	0	4,000
0614-949-519.000	SALARIES-OTHER		0	0	13,000
0614-949-519.116	P.T. SUP STAFF SURS		0	0	14,000
	SUBTOTAL SALARIES		93,992	84,000	123,000
0614-949-521.000	EMPLOYEE BENEFITS		9,329	0	12,500
0614-949-532.000	CONTR SVC CONSULTAT		8,000	0	0
0614-949-539.201	OTHER CONT.-LICENSES		41,000	41,000	0
0614-949-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		71,927	39,000	97,000
0614-949-552.590	TRAVEL FOOD EXP		10,648	10,000	5,000
0614-949-553.020	TRAVEL - ADMIN		17,103	20,000	5,000
0614-949-586.000	EQUIP-INSTRUCTIONAL		162,297	216,000	137,500
0614-949-590.000	OTHER EXPENDITURES		21,805	0	19,500
	TOTAL CARL PERKINS		436,101	410,000	399,500

		RESTRICT. PURP. FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INSTRUCTION					
EVENING SCHOOL					
CARL PERKINS					
	TOTAL	EVENING SCHOOL	564,850	426,000	399,500
SUMMER SCHOOL					
USDA FARMERS MARKET					
	0616-511-512.116	P.T. PROF TECH GRNT/SURS	7,919	25,000	8,000
	0616-511-518.010	SAL-STU EMPLOYEES W/	1,120	7,200	2,000
			-----	-----	-----
	SUBTOTAL	SALARIES	9,039	32,200	10,000
	0616-511-541.000	OFFICE SUPPLIES	15,577	31,200	20,000
	0616-511-547.000	ADVERTISING	3,507	3,000	0
	0616-511-551.000	TRAVEL & MEETINGS	243	0	500
	0616-511-586.000	EQUIP-INSTRUCTIONAL	4,409	0	0
	0616-511-590.000	OTHER EXPENDITURES	0	600	600
	0616-511-599.000	INDIRECT COST-LOCAL	3,277	8,000	3,000
			-----	-----	-----
	TOTAL	USDA FARMERS MARKET	36,052	75,000	34,100
USDA SPECA GRANT					
	0616-512-513.016	INSTRUCTOR GRANT/SURS	8,925	0	0
	0616-512-519.913	SALARY CASH MATCH	10,065	0	0
	0616-512-519.914	JJC SALARY MATCH	10,065	0	0
			-----	-----	-----
	SUBTOTAL	SALARIES	8,925	0	0
	0616-512-520.013	FRIN BENE CASH MATCH	1,326	0	0
	0616-512-520.014	JJC FRINGE MATCH	1,326	0	0
	0616-512-521.000	EMPLOYEE BENEFITS	1,075	0	0
	0616-512-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT	2,422	0	0
	0616-512-551.000	TRAVEL & MEETINGS	1,283	0	0
	0616-512-599.000	INDIRECT COST-LOCAL	3,256	0	0
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	TOTAL	USDA SPECA GRANT	16,961	0	0

RESTRICT. PURP. FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION

SUMMER SCHOOL

ADULT BASIC EDUC FEDERAL SOFT

0616-513-512.006	PROF/TECH GUIDANCE	17,493	23,203	23,150
0616-513-513.014	INSTR SUPPORT SOCIAL WORK	19,392	21,977	25,590
0616-513-513.015	INSTR SUPPORT GUIDANCE	24,563	21,977	0
0616-513-513.016	INSTRUCTOR GRANT/SURS	20,685	0	0
0616-513-513.019	INSTRUCTIONAL SUPPORT	0	21,977	25,590
0616-513-514.011	INSTR SALARIES P.T.	262,249	236,391	293,359
0616-513-516.110	P.T. CLERICAL	0	0	3,946
0616-513-519.001	OTHER PART TIME	17,277	17,000	12,000
0616-513-519.017	STAFF TRAINING/WORKSHOP	350	4,000	4,000

SUBTOTAL SALARIES		362,009	346,525	387,635
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0616-513-521.014	FRINGE BENEFITS SOCIAL WORK	8,926	9,995	11,133
0616-513-521.102	FRINGE BENEFITS ASSESS/TESTING	9,521	9,995	11,133
0616-513-521.103	FRINGE BENEFITS GUIDANCE	11,306	13,042	2,757
0616-513-543.029	ASSISTIVE & ADAPTIVE MATERIALS	0	1,000	0
0616-513-543.111	INSTR SUPPLIES GRNT	57,973	65,000	36,602
0616-513-549.999	SUPPLIES/OTHER	8,908	9,000	2,000
0616-513-551.007	STUDENT TRANSPORTATION	1,625	2,000	2,000
0616-513-551.011	PROFESSIONAL DEVEL.	3,815	4,000	4,991
0616-513-553.020	TRAVEL - ADMIN	1,000	1,000	0
0616-513-561.000	RENTAL-FACILITIES	11,355	14,000	10,500
0616-513-590.000	OTHER EXPENDITURES	18	900	0

TOTAL	ADULT BASIC EDUC FEDERAL SOFT	476,456	476,457	468,751
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ICCB EL/CIVICS GRANT

0616-516-513.016	INSTRUCTOR GRANT/SURS	7,182	7,326	7,311
0616-516-513.100	P.T. FAC - FALL/SPRG	28,123	34,884	30,000

SUBTOTAL SALARIES		35,305	42,210	37,311
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0616-516-521.000	EMPLOYEE BENEFITS	3,057	3,332	3,181
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RESTRICT. PURP. FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION				
SUMMER SCHOOL				
ICCB EL/CIVICS GRANT				
0616-516-543.111	INSTR SUPPLIES GRNT	13,610	5,200	4,657
0616-516-551.011	PROFESSIONAL DEVEL.	0	0	734
0616-516-561.000	RENTAL-FACILITIES	1,230	2,460	0
	TOTAL ICCB EL/CIVICS GRANT	----- 53,202	----- 53,202	----- 45,883
ADULT BASIC EDUC PERFORMANCE				
0616-517-512.005	PROF/TECH LITERACY SERVICES	0	0	8,644
0616-517-512.015	PROF/TECH DATA/INFORMATION	42,488	43,955	43,230
0616-517-516.000	OFFICE STAFF	3,996	7,528	7,575
0616-517-516.015	OFFICE STAFF DATA/INFORMATION	71,949	75,056	75,606
0616-517-519.000	SALARIES-OTHER	5,544	5,800	5,760
0616-517-519.017	STAFF TRAINING/WORKSHOP	8,563	3,000	3,000
	SUBTOTAL SALARIES	----- 132,540	----- 135,339	----- 143,815
0616-517-521.000	EMPLOYEE BENEFITS	61,394	0	0
0616-517-521.015	FRINGE BENEFITS DATA/INFO	0	71,928	69,300
0616-517-521.105	FRINGE BENEFITS LITERACY SERV	0	0	1,829
0616-517-543.000	INSTRUCTIONAL SUPPLIES	63,406	53,000	53,542
0616-517-551.007	STUDENT TRANSPORTATION	27,113	35,000	25,000
0616-517-551.011	PROFESSIONAL DEVEL.	2,064	3,000	3,000
0616-517-586.000	EQUIP-INSTRUCTIONAL	0	0	2,000
0616-517-590.000	OTHER EXPENDITURES	16,765	5,014	11,501
	TOTAL ADULT BASIC EDUC PERFORMANCE	----- 303,282	----- 303,281	----- 309,987
ADULT BASIC PUBLIC ASSISTANCE				
0616-518-512.008	GUIDANCE CAREER PATH	5,248	0	0
0616-518-513.015	INSTR SUPPORT GUIDANCE	17,104	24,560	23,150
0616-518-514.011	INSTR SALARIES P.T.	109,748	97,333	100,039
	SUBTOTAL SALARIES	----- 132,100	----- 121,893	----- 123,189

		RESTRICT. PURP. FUND	2012-13	2013-14	2014-15
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
SUMMER SCHOOL					
ADULT BASIC PUBLIC ASSISTANCE					
0616-518-521.000	EMPLOYEE BENEFITS		10,865	0	0
0616-518-521.103	FRINGE BENEFITS GUIDANCE		0	11,988	11,550
0616-518-543.111	INSTR SUPPLIES GRNT		12,970	15,000	4,912
0616-518-553.020	TRAVEL - ADMIN		1,000	1,000	0
0616-518-590.000	OTHER EXPENDITURES		18	4,000	0
0616-518-599.470	TUITION EXPENSE		1,928	5,000	5,000
TOTAL ADULT BASIC PUBLIC ASSISTANCE			158,881	158,881	144,651
ADULT BASIC ED INSTRUCTIONAL					
0616-519-512.005	PROF/TECH LITERACY SERVICES		0	0	8,644
0616-519-512.007	PROF/TECH GUIDANCE		27,303	23,204	23,150
0616-519-512.102	PROF/TECH TESTING		11,490	16,294	0
0616-519-513.000	INSTRUCTIONAL (F.T.)		22,023	16,294	18,971
0616-519-513.014	INSTR SUPPORT SOCIAL WORK		14,363	16,294	18,971
0616-519-514.011	INSTR SALARIES P.T.		289,607	239,770	303,942
0616-519-516.110	P.T. CLERICAL		14,428	18,000	5,140
0616-519-519.001	OTHER PART TIME		11,204	15,000	11,000
0616-519-519.017	STAFF TRAINING/WORKSHOP		1,525	5,000	5,000
0616-519-519.407	TUTORS-PART TIME		15,104	22,000	0
SUBTOTAL SALARIES			407,047	371,856	394,818
0616-519-521.000	EMPLOYEE BENEFITS		2,382	7,193	0
0616-519-521.014	FRINGE BENEFITS SOCIAL WORK		5,945	7,193	8,085
0616-519-521.102	FRINGE BENEFITS ASSESS/TESTING		11,490	7,193	8,085
0616-519-521.103	FRINGE BENEFITS GUIDANCE		0	90	83
0616-519-521.105	FRINGE BENEFITS LITERACY SERV		0	0	1,829
0616-519-543.111	INSTR SUPPLIES GRNT		29,291	43,000	42,800
0616-519-549.999	SUPPLIES/OTHER		5,867	6,000	2,000
0616-519-551.011	PROFESSIONAL DEVEL.		4,366	5,000	5,000
0616-519-561.000	RENTAL-FACILITIES		13,730	14,000	15,660
0616-519-590.000	OTHER EXPENDITURES		7,042	25,000	34,704

		RESTRICT. PURP. FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INSTRUCTION					
SUMMER SCHOOL					
ADULT BASIC ED INSTRUCTIONAL					
0616-519-599.470	TUITION EXPENSE		9,366	10,000	10,000
	TOTAL	ADULT BASIC ED INSTRUCTIONAL	496,526	496,525	523,064
	TOTAL	SUMMER SCHOOL	1,541,360	1,563,346	1,526,436
GENERAL STUDIES					
LIFELONG LEARNING					
0617-913-586.027	INSTR EQUIP FUNDS FOR EXCELLEN		4,212	0	0
	TOTAL	LIFELONG LEARNING	4,212	0	0
	TOTAL	GENERAL STUDIES	4,212	0	0
ADMINISTRATION					
NISTS RESEARCH					
0618-109-541.000	OFFICE SUPPLIES		3	0	0
	TOTAL	NISTS RESEARCH	3	0	0
Bridging the Gap					
0618-117-551.000	TRAVEL & MEETINGS		322	0	0
	TOTAL	Bridging the Gap	322	0	0
CAREER CONNECTS					
0618-121-532.000	CONTR SVC CONSULTAT		408	0	0
0618-121-541.000	OFFICE SUPPLIES		36	0	0
0618-121-542.010	PRNT XEROX CHRGS ALL		83	0	0
0618-121-544.022	POSTAGE		2	0	0
0618-121-547.000	ADVERTISING		120	0	0
0618-121-551.000	TRAVEL & MEETINGS		298	0	0
	TOTAL	CAREER CONNECTS	947	0	0
	TOTAL	ADMINISTRATION	1,272	0	0

RESTRICT. PURP. FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION

OTHER

INTERNATIONAL EDUCATION

0619-006-513.016	INSTRUCTOR GRANT/SURS	5,000	0	0
0619-006-516.116	P.T. CLERICAL GRNT SURS	10,999	0	0
0619-006-519.046	SALARY OTHER/SURS	14,700	0	0
0619-006-519.052	SALARY SILP FINAL EXAMINERS	588	0	0
0619-006-519.408	SALARY SILP TUTORS	2,000	0	0
0619-006-519.913	SALARY CASH MATCH	42,831	0	0
0619-006-519.914	JJC SALARY MATCH	42,831-	0	0
		-----	-----	-----
	SUBTOTAL SALARIES	33,287	0	0
0619-006-520.013	FRIN BENE CASH MATCH	1,283	0	0
0619-006-520.014	JJC FRINGE MATCH	1,283-	0	0
0619-006-521.000	EMPLOYEE BENEFITS	2,993	0	0
0619-006-532.111	CONT SVC CONSULTANT	3,000	0	0
0619-006-541.000	OFFICE SUPPLIES	1-	0	0
0619-006-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT	972	0	0
0619-006-542.010	PRNT XEROX CHRGS ALL	257	0	0
0619-006-543.000	INSTRUCTIONAL SUPPLIES	2,980	0	0
0619-006-543.777	INSTR SUPPLY MATCH	2,413	0	0
0619-006-543.778	JJC MATCH INSTR SUPPLIES	2,413-	0	0
0619-006-544.018	COMPUTER SOFTWARE	811	0	0
0619-006-551.000	TRAVEL & MEETINGS	13,375	0	0
0619-006-552.014	JJC TRAVEL MATCH	2,692-	0	0
0619-006-552.023	TRAVEL--CASH MATCH	2,692	0	0
0619-006-590.000	OTHER EXPENDITURES	36,785	0	0
0619-006-592.001	SCHLRSHPS OTHR AWRDS	7,500	0	0
0619-006-599.014	MATCH - COLLEGE OF LAKE CTY	36,846-	0	0
0619-006-599.023	OTHER CASH MATCH	750	0	0
0619-006-599.024	JJC OTHER MATCH	750-	0	0
0619-006-599.033	IN-KIND MATCH	36,846	0	0
		-----	-----	-----
	TOTAL INTERNATIONAL EDUCATION	101,959	0	0

RESTRICT. PURP. FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

INSTRUCTION

OTHER

PROJECT ACHIEVE FY12

0619-554-532.000	CONTR SVC CONSULTAT	1,164	0	0
0619-554-541.000	OFFICE SUPPLIES	50	0	0
0619-554-543.111	INSTR SUPPLIES GRNT	24-	0	0
0619-554-551.111	TRVL/MTG-GRANT	182	0	0
0619-554-575.111	TELEPHONE EXP.-GRANT	35	0	0
0619-554-599.227	STUDENT SUPPLEMENTAL	60	0	0

TOTAL PROJECT ACHIEVE FY12 -----
62,261 0 0

PROJ ACHIEVE FY13

0619-555-511.016	F.T. ADMIN GRNT/SURS	47,308	0	0
0619-555-512.016	F.T. PROF TECH GRNT/SURS	39,221	0	0
0619-555-512.116	P.T. PROF TECH GRNT/SURS	8,525	0	0
0619-555-516.016	F.T. CLERICAL GRNT SURS	33,365	0	0
0619-555-519.016	F.T. TUTOR SALARIES GRANT	59,060	0	0

SUBTOTAL SALARIES -----
187,479 0 0

0619-555-521.000	EMPLOYEE BENEFITS	74,689	0	0
0619-555-541.000	OFFICE SUPPLIES	311	0	0
0619-555-542.010	PRNT XEROX CHRGS ALL	248	0	0
0619-555-543.111	INSTR SUPPLIES GRNT	237	0	0
0619-555-551.111	TRVL/MTG-GRANT	6,073	0	0
0619-555-575.111	TELEPHONE EXP.-GRANT	124	0	0
0619-555-599.227	STUDENT SUPPLEMENTAL	6,000	0	0

TOTAL PROJ ACHIEVE FY13 -----
275,161 0 0

PROJ ACHIEVE FY14

0619-556-511.016	F.T. ADMIN GRNT/SURS	0	76,294	0
0619-556-512.016	F.T. PROF TECH GRNT/SURS	0	48,670	0
0619-556-512.116	P.T. PROF TECH GRNT/SURS	0	38,054	0
0619-556-516.016	F.T. CLERICAL GRNT SURS	0	42,285	0
0619-556-519.016	F.T. TUTOR SALARIES GRANT	0	48,505	0

RESTRICT. PURP. FUND
EXPENSES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

INSTRUCTION

OTHER

PROJ ACHIEVE FY15

0619-557-599.227

STUDENT SUPPLEMENTAL

0

0

8,800

TOTAL

PROJ ACHIEVE FY15

0

0

378,361

EARLY SCH LEAVERS

0619-932-514.011

INSTR SALARIES P.T.

12,297

13,715

18,579

0619-932-516.110

P.T. CLERICAL

7,792

7,380

4,800

0619-932-519.007

COORDINATORS SALARIES

5,319

5,432

19,611

0619-932-519.407

TUTORS-PART TIME

1,745

1,745

0

SUBTOTAL

SALARIES

27,153

28,272

42,990

0619-932-521.000

EMPLOYEE BENEFITS

2,187

2,398

2,320

0619-932-543.000

INSTRUCTIONAL SUPPLIES

11,690

11,000

2,500

0619-932-549.999

SUPPLIES/OTHER

3,389

2,830

1,550

0619-932-551.007

STUDENT TRANSPORTATION

14,400

15,250

9,890

0619-932-551.011

PROFESSIONAL DEVEL.

1,181

250

750

TOTAL

EARLY SCH LEAVERS

60,000

60,000

60,000

PROGRAM IMPROVEMENT

0619-948-541.005

SUPPLIES/NON-CAPITAL EQUIPMENT

46,523

49,840

49,000

0619-948-586.000

EQUIP-INSTRUCTIONAL

6,500

0

0

TOTAL

PROGRAM IMPROVEMENT

53,023

49,840

49,000

TOTAL

OTHER

554,555

465,500

487,361

TOTAL

INSTRUCTION

2,720,636

2,468,646

2,471,532

		RESTRICT. PURP. FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
ACADEMIC SUPPORT					
COMMUNICATION CENTER					
ACADEMIC SKILLS CNTR					
0623-104-549.023					
		SUPS/FUNDS FOR EXCELLENCE	1,528	0	0
	TOTAL	ACADEMIC SKILLS CNTR	1,528	0	0
	TOTAL	COMMUNICATION CENTER	1,528	0	0
	TOTAL	ACADEMIC SUPPORT	1,528	0	0
COUNSELING & TESTING					
COUNSELING & TESTING					
DOJ-OVW CAMPUS PROGRAM					
0632-308-512.116					
0632-308-517.216					
		P.T. PROF TECH GRNT/SURS	0	111,820	37,274
		SAL	0	26,408	12,000
	SUBTOTAL	SALARIES	0	138,228	49,274
0632-308-521.000					
		EMPLOYEE BENEFITS	0	16,653	3,000
0632-308-532.000					
		CONTR SVC CONSULTAT	0	72,192	25,000
0632-308-542.000					
		PRINTING	0	0	500
0632-308-546.000					
		PUBLICATIONS & DUES	850	10,594	4,500
0632-308-547.000					
		ADVERTISING	0	2,952	1,500
0632-308-549.000					
		OTHER SUPPLIES	0	10,575	5,000
0632-308-551.000					
		TRAVEL & MEETINGS	7,583	46,002	8,000
	TOTAL	DOJ-OVW CAMPUS PROGRAM	8,433	297,196	96,774
	TOTAL	COUNSELING & TESTING	8,433	297,196	96,774
FINANCIAL AID					
SCHOLARSHIPS					
0634-100-592.176					
		STU SERV RECOG AWARD	1,688	0	0
0634-100-592.178					
		THEATRE	1,009-	0	0
0634-100-592.203					
		INVESTMENT PROCEEDS	908-	0	0
0634-100-592.537					
		STUDENT GOVNMNT BOOK SCHOLRSHP	1,737-	0	0

RESTRICT. PURP. FUND
EXPENSES

2012-13
ACTUAL 2013-14
BUDGET 2014-15
BUDGET

STUDENT SERVICES				
FINANCIAL AID				
SCHOLARSHIPS				
0634-100-592.779	JJC MUSIC TALENT SCHLP.	3,410-	0	0
		-----	-----	-----
TOTAL	SCHOLARSHIPS	5,376-	0	0
GRANTS				
0634-300-592.472	NURSE DEPT/CHINA TRIP	600	0	0
		-----	-----	-----
TOTAL	GRANTS	600	0	0
FED WK STUDY AMERICA READS				
0634-301-518.020	SAL COLLEGE W.S.	25,177	40,000	40,000
		-----	-----	-----
TOTAL	FED WK STUDY AMERICA READS	25,177	40,000	40,000
FEDERAL WORK STUDY				
0634-303-518.020	SAL COLLEGE W.S.	142,145	119,832	126,660
		-----	-----	-----
SUBTOTAL	SALARIES	142,145	119,832	126,660
0634-303-592.505	ADMIN EXP 5%	17,678	17,205	18,340
		-----	-----	-----
TOTAL	FEDERAL WORK STUDY	159,823	137,037	145,000
PELL GRANT				
0634-305-592.574	PRIOR YEAR EXPENSE	285,386	0	0
0634-305-592.575	CURRENT YEAR EXPENSE	13,760,544	15,000,000	15,000,000
		-----	-----	-----
TOTAL	PELL GRANT	14,045,930	15,000,000	15,000,000
SEOG INIT. & CONTIN.				
0634-306-592.504	SEOG PRIOR YR EXPENSES	18,946	0	0
0634-306-592.506	SEOG EXP	168,361	167,066	181,799
		-----	-----	-----
TOTAL	SEOG INIT. & CONTIN.	187,307	167,066	181,799

		RESTRICT. PURP. FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
STUDENT SERVICES					
FINANCIAL AID					
DIRECT LOAN					
	0634-308-597.574	PRIOR YEAR EXPENSE	442,098	0	0
	0634-308-597.575	CURRENT YEAR EXPENSE	7,898,350	10,000,000	10,000,000
	TOTAL	DIRECT LOAN	8,340,448	10,000,000	10,000,000
MAP RECEIVABLE					
	0634-314-592.001	SCHLRSHPS OTHR AWRDS	1,748,611	0	0
	TOTAL	MAP RECEIVABLE	1,748,611	0	0
STUDENT EMERGENCY					
	0634-330-545.000	SUPPLIES - BOOKS	4,326	0	0
	0634-330-552.590	TRAVEL FOOD EXP	834	0	0
	TOTAL	STUDENT EMERGENCY	5,160	0	0
	TOTAL	FINANCIAL AID	24,507,680	25,344,103	25,366,799
CAREER SERVICES					
CAREER SERVICES					
	0635-305-539.023	CONT SRV/FNDS FOR EXCELLENCE	1,000	0	0
	0635-305-549.023	SUPS/FUNDS FOR EXCELLENCE	4,000	0	0
	TOTAL	CAREER SERVICES	5,000	0	0
	TOTAL	CAREER SERVICES	5,000	0	0
	TOTAL	STUDENT SERVICES	24,521,113	25,641,299	25,463,573
COMMUNITY SERVICES					
COMMUNITY SERVICES					
TANF JOB PLACEMENT					
	0641-110-512.016	F.T. PROF TECH GRNT/SURS	65,364	42,738	66,367
	0641-110-512.110	P.T. PROF TECH	0	22,854	0
	0641-110-516.116	P.T. CLERICAL GRNT SURS	9,640	15,200	3,758
	SUBTOTAL	SALARIES	75,004	80,792	70,125

		RESTRICT. PURP. FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
TANF JOB PLACEMENT					
0641-110-521.000	EMPLOYEE BENEFITS		30,415	28,738	42,554
0641-110-541.000	OFFICE SUPPLIES		3,021	2,000	4,000
0641-110-542.000	PRINTING		18	950	950
0641-110-543.000	INSTRUCTIONAL SUPPLIES		2,721	0	5,000
0641-110-543.006	WORKSHOP SUPPLIES		0	0	1,000
0641-110-551.000	TRAVEL & MEETINGS		642	400	1,000
0641-110-575.000	TELEPHONE		0	100	0
0641-110-590.000	OTHER EXPENDITURES		11,291	12,020	23,217
0641-110-599.000	INDIRECT COST-LOCAL		0	0	10,821
	TOTAL	TANF JOB PLACEMENT	123,112	125,000	158,667
HEALTHCARE BRIDGE YEAR#2					
0641-206-511.016	F.T. ADMIN GRNT/SURS		5,814	0	0
0641-206-512.016	F.T. PROF TECH GRNT/SURS		13,469	0	0
0641-206-519.913	SALARY CASH MATCH		7,641	0	0
0641-206-519.914	JJC SALARY MATCH		7,641-	0	0
	SUBTOTAL SALARIES		19,283	0	0
0641-206-520.013	FRIN BENE CASH MATCH		1,087	0	0
0641-206-520.014	JJC FRINGE MATCH		1,087-	0	0
0641-206-521.000	EMPLOYEE BENEFITS		6,723	0	0
0641-206-539.000	CONT.SC-OTHER		2,500	0	0
0641-206-543.000	INSTRUCTIONAL SUPPLIES		8,624	0	0
0641-206-549.000	OTHER SUPPLIES		470	0	0
0641-206-549.100	ASSESSMENT SUPPLIES		1,284	0	0
0641-206-551.007	STUDENT TRANSPORTATION		3,500	0	0
0641-206-599.470	TUITION EXPENSE		9,420	0	0
	TOTAL	HEALTHCARE BRIDGE YEAR#2	51,804	0	0

RESTRICT. PURP. FUND
EXPENSES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

PUBLIC SERVICES
COMMUNITY SERVICES

HEALTHCARE BRIDGE YR#3

0641-207-511.016	F.T. ADMIN GRNT/SURS	18,678	6,828	0
0641-207-512.016	F.T. PROF TECH GRNT/SURS	36,559	13,712	0
0641-207-519.913	SALARY CASH MATCH	7,702	0	0
0641-207-519.914	JJC SALARY MATCH	7,702-	0	0

SUBTOTAL SALARIES ----- ----- -----
55,237 20,540 0

0641-207-520.013	FRIN BENE CASH MATCH	1,127	0	0
0641-207-520.014	JJC FRINGE MATCH	1,127-	0	0
0641-207-521.000	EMPLOYEE BENEFITS	17,187	9,338	0
0641-207-541.000	OFFICE SUPPLIES	103	0	0
0641-207-542.000	PRINTING	131	0	0
0641-207-543.000	INSTRUCTIONAL SUPPLIES	6,441	5,000	0
0641-207-544.011	POSTAGE LOCAL	0	50	0
0641-207-549.100	ASSESSMENT SUPPLIES	1,994	2,860	0
0641-207-551.000	TRAVEL & MEETINGS	200	0	0
0641-207-551.007	STUDENT TRANSPORTATION	420	4,325	0
0641-207-559.000	OTHR CONFR & MTNG EX	321	480	0
0641-207-599.470	TUITION EXPENSE	30,737	25,700	0
0641-207-599.471	TUITION BRIDGE COMPONENT	0	1,746	0

TOTAL HEALTHCARE BRIDGE YR#3 ----- ----- -----
112,771 70,039 0

HEALTHCARE BRIDGE YR#4

0641-208-511.016	F.T. ADMIN GRNT/SURS	0	0	5,000
0641-208-512.016	F.T. PROF TECH GRNT/SURS	0	0	13,650

SUBTOTAL SALARIES ----- ----- -----
0 0 18,650

0641-208-521.000	EMPLOYEE BENEFITS	0	0	7,000
0641-208-541.000	OFFICE SUPPLIES	0	0	200
0641-208-542.000	PRINTING	0	0	150
0641-208-543.000	INSTRUCTIONAL SUPPLIES	0	0	4,000

		RESTRICT. PURP. FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
HEALTHCARE BRIDGE YR#4					
0641-208-544.011		POSTAGE LOCAL	0	0	50
0641-208-549.100		ASSESSMENT SUPPLIES	0	0	2,900
0641-208-551.007		STUDENT TRANSPORTATION	0	0	1,000
0641-208-559.000		OTHR CONFR & MTNG EX	0	0	320
0641-208-599.470		TUITION EXPENSE	0	0	15,730
	TOTAL	HEALTHCARE BRIDGE YR#4	0	0	50,000
HPOG IMPACT EVALUATION					
0641-209-512.116		P.T. PROF TECH GRNT/SURS	0	0	8,652
	SUBTOTAL	SALARIES	0	0	8,652
0641-209-521.000		EMPLOYEE BENEFITS	0	0	1,150
	TOTAL	HPOG IMPACT EVALUATION	0	0	9,802
HEALTHCARE BRIDGE YR 5					
0641-210-511.016		F.T. ADMIN GRNT/SURS	0	0	18,850
0641-210-512.016		F.T. PROF TECH GRNT/SURS	0	0	52,100
	SUBTOTAL	SALARIES	0	0	70,950
0641-210-521.000		EMPLOYEE BENEFITS	0	0	27,200
0641-210-541.000		OFFICE SUPPLIES	0	0	200
0641-210-542.000		PRINTING	0	0	200
0641-210-543.000		INSTRUCTIONAL SUPPLIES	0	0	7,800
0641-210-544.011		POSTAGE LOCAL	0	0	50
0641-210-549.100		ASSESSMENT SUPPLIES	0	0	2,900
0641-210-551.000		TRAVEL & MEETINGS	0	0	200
0641-210-551.007		STUDENT TRANSPORTATION	0	0	2,650
0641-210-559.000		OTHR CONFR & MTNG EX	0	0	320
0641-210-599.470		TUITION EXPENSE	0	0	32,530
	TOTAL	HEALTHCARE BRIDGE YR 5	0	0	145,000

RESTRICT. PURP. FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

PUBLIC SERVICES
COMMUNITY SERVICES
SBDC STATE CY14

0641-323-511.110	P.T. ADMIN SALARY	0	0	41,750
0641-323-516.110	P.T. CLERICAL	0	0	5,750
0641-323-519.913	SALARY CASH MATCH	0	0	23,400
0641-323-519.914	JJC SALARY MATCH	0	0	23,400-

SUBTOTAL SALARIES 0 0 47,500

0641-323-520.013	FRIN BENE CASH MATCH	0	0	5,915
0641-323-520.014	JJC FRINGE MATCH	0	0	5,915-
0641-323-599.023	OTHER CASH MATCH	0	0	6,310
0641-323-599.024	JJC OTHER MATCH	0	0	6,310-

TOTAL SBDC STATE CY14 0 0 47,500

SMALL JOBS BILL ACT

0641-329-532.000	CONTR SVC CONSULTAT	32,993	0	0
0641-329-551.000	TRAVEL & MEETINGS	79-	0	0

TOTAL SMALL JOBS BILL ACT 32,914 0 0

SBDC STATE CY12

0641-330-511.116	P.T. ADMIN GRNT/SURS	18,722	0	0
0641-330-516.116	P.T. CLERICAL GRNT SURS	3,361	0	0
0641-330-519.913	SALARY CASH MATCH	14,182	0	0
0641-330-519.914	JJC SALARY MATCH	14,182-	0	0

SUBTOTAL SALARIES 22,083 0 0

0641-330-520.013	FRIN BENE CASH MATCH	3,174	0	0
0641-330-520.014	JJC FRINGE MATCH	3,174-	0	0
0641-330-521.000	EMPLOYEE BENEFITS	1,587	0	0
0641-330-599.023	OTHER CASH MATCH	3,566	0	0
0641-330-599.024	JJC OTHER MATCH	3,566-	0	0

TOTAL SBDC STATE CY12 23,670 0 0

		RESTRICT. PURP. FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
SBDC FEDERAL CY12					
0641-331-511.116	P.T. ADMIN GRNT/SURS		21,335	0	0
0641-331-516.116	P.T. CLERICAL GRNT SURS		3,363	0	0
0641-331-519.913	SALARY CASH MATCH		14,182	0	0
0641-331-519.914	JJC SALARY MATCH		14,182-	0	0
SUBTOTAL SALARIES			24,698	0	0
0641-331-520.013	FRIN BENE CASH MATCH		3,174	0	0
0641-331-520.014	JJC FRINGE MATCH		3,174-	0	0
0641-331-521.000	EMPLOYEE BENEFITS		1,775	0	0
0641-331-599.023	OTHER CASH MATCH		3,566	0	0
0641-331-599.024	JJC OTHER MATCH		3,566-	0	0
TOTAL SBDC FEDERAL CY12			26,473	0	0
SBDC STATE CY13					
0641-332-511.116	P.T. ADMIN GRNT/SURS		32,042	19,825	0
0641-332-516.116	P.T. CLERICAL GRNT SURS		2,257	2,500	0
0641-332-519.913	SALARY CASH MATCH		16,125	13,700	0
0641-332-519.914	JJC SALARY MATCH		16,125-	13,700-	0
SUBTOTAL SALARIES			34,299	22,325	0
0641-332-520.013	FRIN BENE CASH MATCH		3,826	3,225	0
0641-332-520.014	JJC FRINGE MATCH		3,826-	3,225-	0
0641-332-521.000	EMPLOYEE BENEFITS		2,349	0	0
0641-332-599.023	OTHER CASH MATCH		3,415	891	0
0641-332-599.024	JJC OTHER MATCH		3,415-	891-	0
TOTAL SBDC STATE CY13			36,648	22,325	0

RESTRICT. PURP. FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

PUBLIC SERVICES
COMMUNITY SERVICES
SBDC FEDERAL CY13

0641-333-511.116	P.T. ADMIN GRNT/SURS	32,042	19,825	0
0641-333-516.116	P.T. CLERICAL GRNT SURS	2,257	2,500	0
0641-333-519.913	SALARY CASH MATCH	16,125	13,700	0
0641-333-519.914	JJC SALARY MATCH	16,125-	13,700-	0

SUBTOTAL SALARIES 34,299 22,325 0

0641-333-520.013	FRIN BENE CASH MATCH	3,826	3,225	0
0641-333-520.014	JJC FRINGE MATCH	3,826-	3,225-	0
0641-333-521.000	EMPLOYEE BENEFITS	2,349	0	0
0641-333-599.023	OTHER CASH MATCH	3,415	891	0
0641-333-599.024	JJC OTHER MATCH	3,415-	891-	0

TOTAL SBDC FEDERAL CY13 36,648 22,325 0

IL GREEN ECONOMY NETWORK

0641-350-551.000	TRAVEL & MEETINGS	300	0	0
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TOTAL IL GREEN ECONOMY NETWORK 300 0 0

TOTAL COMMUNITY SERVICES 444,340 239,689 410,969

CONTINUING EDUCATION

IDOT ENGINEER TECH				
0642-430-513.105	SAL INST SEMINAR	150	0	0
0642-430-519.407	TUTORS-PART TIME	200	0	0

SUBTOTAL SALARIES 350 0 0

0642-430-521.000	EMPLOYEE BENEFITS	0	0	0
0642-430-539.401	STUDENT STIPENDS	4,950	0	0
0642-430-541.020	INSTRUCTIONAL SUPPL.	114	0	0
0642-430-599.000	INDIRECT COST-LOCAL	66	0	0

TOTAL IDOT ENGINEER TECH 5,480 0 0

RESTRICT. PURP. FUND
EXPENSES

2012-13
ACTUAL 2013-14
BUDGET 2014-15
BUDGET

PUBLIC SERVICES
CONTINUING EDUCATION
SOS LITERACY

0642-476-512.005	PROF/TECH LITERACY SERVICES	31,197	26,208	26,208
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	SUBTOTAL SALARIES	31,197	26,208	26,208
0642-476-521.000	EMPLOYEE BENEFITS	0	5,400	4,967
0642-476-532.408	VOLUNTEER TRAINING	0	1,650	1,425
0642-476-541.000	OFFICE SUPPLIES	555	300	3,875
0642-476-542.010	PRNT XEROX CHRGS ALL	306	0	0
0642-476-543.000	INSTRUCTIONAL SUPPLIES	4,809	3,040	3,040
0642-476-549.999	SUPPLIES/OTHER	9,094	5,575	2,000
0642-476-551.111	TRVL/MTG-GRANT	1,251	1,190	1,085
0642-476-590.000	OTHER EXPENDITURES	0	2,900	2,900
		-----	-----	-----
	TOTAL SOS LITERACY	47,212	46,263	45,500
iNAM-TRADE ADJ ASST TRAINING				
0642-480-511.016	F.T. ADMIN GRNT/SURS	8,631	52,101	37,250
		-----	-----	-----
	SUBTOTAL SALARIES	8,631	52,101	37,250
0642-480-521.000	EMPLOYEE BENEFITS	3,717	23,283	17,000
0642-480-539.000	CONT.SC-OTHER	0	20,000	20,000
0642-480-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT	4,093	15,000	0
0642-480-551.000	TRAVEL & MEETINGS	1,312	20,500	11,000
0642-480-586.000	EQUIP-INSTRUCTIONAL	91,998	250,795	18,000
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	TOTAL iNAM-TRADE ADJ ASST TRAINING	109,751	381,679	103,250
WIA CAREER CERTIFIED				
0642-503-511.016	F.T. ADMIN GRNT/SURS	24,651	24,400	30,500
0642-503-512.016	F.T. PROF TECH GRNT/SURS	23,551	24,000	24,502
0642-503-513.105	SAL INST SEMINAR	64,838	32,640	33,300
		-----	-----	-----
	SUBTOTAL SALARIES	113,040	81,040	88,302

		RESTRICT. PURP. FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
PUBLIC SERVICES					
CONTINUING EDUCATION					
WIA CAREER CERTIFIED					
0642-503-521.000	EMPLOYEE BENEFITS		25,993	30,500	35,550
0642-503-541.000	OFFICE SUPPLIES		4,099	4,851	4,971
0642-503-543.089	SEMINAR SUPPLIES		25,416	24,491	17,003
0642-503-544.022	POSTAGE		369	1,000	1,229
0642-503-549.100	ASSESSMENT SUPPLIES		37,069	21,718	19,845
0642-503-553.031	STAFF TRAVEL		220	200	500
0642-503-590.526	TUITION		15,250	9,000	5,400
	TOTAL	WIA CAREER CERTIFIED	221,456	172,800	172,800
GRUNDY WIA TITLE 1B					
0642-505-511.016	F.T. ADMIN GRNT/SURS		40,828	42,335	33,500
0642-505-512.016	F.T. PROF TECH GRNT/SURS		14,447	15,125	20,000
0642-505-512.116	P.T. PROF TECH GRNT/SURS		36,352	37,950	39,000
	SUBTOTAL	SALARIES	91,627	95,410	92,500
0642-505-521.000	EMPLOYEE BENEFITS		34,799	37,400	38,000
0642-505-541.000	OFFICE SUPPLIES		1,530	1,500	1,400
0642-505-542.000	PRINTING		775	1,583	700
0642-505-543.059	CLIENT SUPPLIES		6,775	5,948	4,500
0642-505-543.609	DWAC INSTR SUPPLY		7,251	11,542	4,950
0642-505-544.022	POSTAGE		90	100	100
0642-505-546.000	PUBLICATIONS & DUES		367	500	350
0642-505-547.000	ADVERTISING		1,599	3,000	1,000
0642-505-553.031	STAFF TRAVEL		1,608	2,454	2,500
0642-505-590.529	ADULT TUITION		40,404	39,394	43,000
0642-505-590.530	DWAC TUITION		57,747	54,745	50,000
	TOTAL	GRUNDY WIA TITLE 1B	244,572	253,576	239,000

RESTRICT. PURP. FUND
EXPENSES

2012-13 2013-14 2014-15
ACTUAL BUDGET BUDGET

PUBLIC SERVICES
CONTINUING EDUCATION
GRUNDY WIA YOUTH

0642-616-511.016	F.T. ADMIN GRNT/SURS	30,439	36,425	47,000
0642-616-512.016	F.T. PROF TECH GRNT/SURS	22,702	23,765	20,000
0642-616-518.010	SAL-STU EMPLOYEES W/	15,848	23,424	15,500

SUBTOTAL SALARIES		68,989	83,614	82,500
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0642-616-521.000	EMPLOYEE BENEFITS	28,159	34,191	38,500
0642-616-539.401	STUDENT STIPENDS	3,725	2,500	2,500
0642-616-541.000	OFFICE SUPPLIES	931	1,000	2,000
0642-616-542.000	PRINTING	320	200	500
0642-616-543.060	YOUTH SUPPLIES	117	0	500
0642-616-543.061	SUPPLIES OUT OF SCHOOL YOUTH	4,560	4,000	5,000
0642-616-544.022	POSTAGE	109	50	100
0642-616-546.000	PUBLICATIONS & DUES	150	1,000	200
0642-616-547.000	ADVERTISING	3,196	2,445	2,700
0642-616-551.531	YOUTH TRAVEL	0	0	500
0642-616-551.532	TRAVEL OUT OF SCHOOL YOUTH	2,713	2,000	1,500
0642-616-552.114	TRAVEL - STAFF	1,698	1,500	2,000
0642-616-590.531	YOUTH TUITION	0	0	2,000
0642-616-590.532	TUITION OUT OF SCHOOL YOUTH	38,443	25,000	27,000

TOTAL	GRUNDY WIA YOUTH	153,110	157,500	167,500
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WILL CO YOUTH GED

0642-629-511.016	F.T. ADMIN GRNT/SURS	25,739	23,800	24,500
0642-629-512.016	F.T. PROF TECH GRNT/SURS	50,410	51,208	52,500
0642-629-512.116	P.T. PROF TECH GRNT/SURS	21,152	22,690	0

SUBTOTAL SALARIES		97,301	97,698	77,000
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0642-629-521.000	EMPLOYEE BENEFITS	36,261	48,015	48,500
0642-629-541.000	OFFICE SUPPLIES	783	1,100	1,000
0642-629-542.000	PRINTING	437	1,948	1,950

		RESTRICT. PURP. FUND	2012-13	2013-14	2014-15
		EXPENSES	ACTUAL	BUDGET	BUDGET
PUBLIC SERVICES					
CONTINUING EDUCATION					
WILL CO YOUTH GED					
0642-629-543.089		SEMINAR SUPPLIES	2,920	27,117	10,900
0642-629-549.100		ASSESSMENT SUPPLIES	5,219	7,700	7,700
0642-629-553.031		STAFF TRAVEL	549	500	500
	TOTAL	WILL CO YOUTH GED	143,470	184,078	147,550
WILL CO YOUTH WORK READINESS					
0642-630-511.016		F.T. ADMIN GRNT/SURS	25,739	67,013	24,320
0642-630-512.016		F.T. PROF TECH GRNT/SURS	8,503	8,000	8,168
0642-630-512.116		P.T. PROF TECH GRNT/SURS	55,200	30,260	70,700
	SUBTOTAL	SALARIES	89,442	105,273	103,188
0642-630-521.000		EMPLOYEE BENEFITS	19,675	34,965	25,000
0642-630-541.000		OFFICE SUPPLIES	729	1,100	1,000
0642-630-542.000		PRINTING	265	2,000	2,000
0642-630-543.089		SEMINAR SUPPLIES	22,411	16,205	21,700
0642-630-549.100		ASSESSMENT SUPPLIES	18,235	20,000	28,900
0642-630-553.031		STAFF TRAVEL	1,904	500	500
	TOTAL	WILL CO YOUTH WORK READINESS	152,661	180,043	182,288
	TOTAL	CONTINUING EDUCATION	1,077,712	1,375,939	1,057,888
	TOTAL	PUBLIC SERVICES	1,522,052	1,615,628	1,468,857
CULTURAL SERIES					
CULTURAL SERIES					
CCAMPIS					
0663-070-512.116		P.T. PROF TECH GRNT/SURS	18,580	0	0
	SUBTOTAL	SALARIES	18,580	0	0
0663-070-521.000		EMPLOYEE BENEFITS	2,237	0	0

		RESTRICT. PURP. FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INDEPENDENT OPERAT.					
CULTURAL SERIES					
CCAMPIS					
0663-070-541.000	OFFICE SUPPLIES		2,011	0	0
0663-070-543.000	INSTRUCTIONAL SUPPLIES		2,440	0	0
0663-070-551.000	TRAVEL & MEETINGS		1,021	0	0
0663-070-590.000	OTHER EXPENDITURES		35,441	0	0
	TOTAL	CCAMPIS	61,730	0	0
JAAEYC/CHILDHOOD CENTER					
0663-075-518.157	STUDENT INTERN		2,385	0	0
	TOTAL	JAAEYC/CHILDHOOD CENTER	2,385	0	0
	TOTAL	CULTURAL SERIES	64,115	0	0
	TOTAL	INDEPENDENT OPERAT.	64,115	0	0
CAMPUS SECURITY					
CAMPUS SECURITY					
EMERGENCY MGMT N HIGHER ED					
0674-205-511.116	P.T. ADMIN GRNT/SURS		36,804	8,611	0
0674-205-519.026	SAL OTH - INST SEMINARS		0	2,000	0
	SUBTOTAL	SALARIES	36,804	10,611	0
0674-205-521.000	EMPLOYEE BENEFITS		15,222	3,776	0
0674-205-539.000	CONT.SC-OTHER		34,389	63,175	0
0674-205-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		69,513	14,770	0
0674-205-542.000	PRINTING		4,937	3,773	0
0674-205-551.000	TRAVEL & MEETINGS		14	0	0
0674-205-586.000	EQUIP-INSTRUCTIONAL		4,627	3,992	0
0674-205-599.000	INDIRECT COST-LOCAL		22,943	12,765	0
	TOTAL	EMERGENCY MGMT N HIGHER ED	188,449	112,862	0
	TOTAL	CAMPUS SECURITY	188,449	112,862	0

		RESTRICT. PURP. FUND	2012-13	2013-14	2014-15
		EXPENSES	ACTUAL	BUDGET	BUDGET
OPERATION & MAINT. CAMPUS SECURITY EMERGENCY MGMT N HIGHER ED					
	TOTAL	OPERATION & MAINT.	188,449	112,862	0
BUSINESS OFFICE BUSINESS OFFICE FINANCIAL SERVICES 0682-112-535.000		LEGAL SERVICES	11,429	20,000	10,000
	TOTAL	FINANCIAL SERVICES	11,429	20,000	10,000
	TOTAL	BUSINESS OFFICE	11,429	20,000	10,000
	TOTAL	GENERAL ADMINISTRAT.	11,429	20,000	10,000
INSTITUT. ADVANCEMNT INSTITUT. ADVANCEMNT DONORS FORUM 0696-960-590.000		OTHER EXPENDITURES	5,995	0	5,435
	TOTAL	DONORS FORUM	5,995	0	5,435
RESOURCE DEVELOPMENT 0696-963-511.000 0696-963-512.000 0696-963-519.024		ADMIN. SALARIES PROF/TECH SALARIES OVERTIME ALLOCATION	103,731 246,434 1,056	112,219 263,401 0	114,688 145,107 0
	SUBTOTAL	SALARIES	351,221	375,620	259,795
0696-963-521.000 0696-963-534.201 0696-963-539.000 0696-963-541.000 0696-963-542.000 0696-963-542.010 0696-963-544.022		EMPLOYEE BENEFITS MAINT. SC-EQUIPMENT CONT.SC-OTHER OFFICE SUPPLIES PRINTING PRNT XEROX CHRGS ALL POSTAGE	112,628 28,285 0 5,371 11,686 1,025 2,493	129,350 18,324 0 3,321 16,735 3,000 5,700	103,040 18,324 3,000 3,221 16,735 2,300 5,500

		RESTRICT. PURP. FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INSTITUT. SUPPORT					
INSTITUT. ADVANCEMNT					
RESOURCE DEVELOPMENT					
0696-963-546.000	PUBLICATIONS & DUES		5,002	5,036	1,036
0696-963-547.000	ADVERTISING		6,581	2,850	2,850
0696-963-551.000	TRAVEL & MEETINGS		15,582	12,900	5,900
0696-963-575.000	TELEPHONE		115	1,500	1,500
	TOTAL RESOURCE DEVELOPMENT		539,989	574,336	423,201
	TOTAL INSTITUT. ADVANCEMNT		545,984	574,336	428,636
OTHER					
RETIREMENT COMMITMENTS/SURS					
0699-800-590.000	OTHER EXPENDITURES		17,583,013	6,000,000	10,000,000
	TOTAL RETIREMENT COMMITMENTS/SURS		17,583,013	6,000,000	10,000,000
	TOTAL OTHER		17,583,013	6,000,000	10,000,000
	TOTAL INSTITUT. SUPPORT		18,128,997	6,574,336	10,428,636
	TOTAL RESTRICT. PURP. FUND		47,158,319	36,432,771	39,842,598

		2012-13	2013-14	2014-15
		ACTUAL	BUDGET	BUDGET
INTEREST ON INVSTMNT 0700-000-470.000	INTEREST ON INVSTMNT	31,207	75,000	75,000
	TOTAL INTEREST ON INVSTMNT	----- 31,207	----- 75,000	----- 75,000
	TOTAL WORKING CASH FUND	31,207	75,000	75,000

		AUDIT FUND			
		REVENUES	2012-13	2013-14	2014-15
			ACTUAL	BUDGET	BUDGET
LOCAL GOVT SOURCES					
1100-000-411.000	CURRENT TAXES		91,800	91,000	91,000
1100-000-412.000	BACK TAXES		939-	0	0
	TOTAL LOCAL GOVT SOURCES		----- 90,861	----- 91,000	----- 91,000
	TOTAL AUDIT FUND		90,861	91,000	91,000

		AUDIT FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INSTITUT. SUPPORT					
INSTITUT. EXPENSE					
AUDIT SERVICES					
1192-610-531.000	CONTR SVC AUDIT SVC		87,116	91,000	91,000
	TOTAL	AUDIT SERVICES	87,116	91,000	91,000
	TOTAL	INSTITUT. EXPENSE	87,116	91,000	91,000
OTHER					
CONTINGENCY					
1199-199-600.000	CONTINGENCY		0	100,000	135,000
	TOTAL	CONTINGENCY	0	100,000	135,000
	TOTAL	OTHER	0	100,000	135,000
	TOTAL	INSTITUT. SUPPORT	87,116	191,000	226,000
	TOTAL	AUDIT FUND	87,116	191,000	226,000

		L. P. & S. FUND REVENUES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
LOCAL GOVT SOURCES					
1200-000-411.000	CURRENT TAXES		857,459	840,000	550,000
1200-000-412.000	BACK TAXES		4,082	6,000	6,000
	TOTAL LOCAL GOVT SOURCES		----- 861,541	----- 846,000	----- 556,000
	TOTAL L. P. & S. FUND		861,541	846,000	556,000

L. P. & S. FUND
EXPENSES

2012-13 ACTUAL 2013-14 BUDGET 2014-15 BUDGET

GENERAL ADMINISTRAT.				
BUSINESS OFFICE				
FINANCIAL SERVICES				
1282-112-511.000	ADMIN. SALARIES	29,212	32,876	33,599
1282-112-512.000	PROF/TECH SALARIES	18,104	18,430	18,835
	SUBTOTAL SALARIES	47,316	51,306	52,434
1282-112-521.000	EMPLOYEE BENEFITS	10,599	12,181	14,066
	TOTAL FINANCIAL SERVICES	57,915	63,487	66,500
	TOTAL BUSINESS OFFICE	57,915	63,487	66,500
	TOTAL GENERAL ADMINISTRAT.	57,915	63,487	66,500
INSTITUT. EXPENSE				
INSTITUT. EXPENSE				
TORT LIABILITY				
1292-612-532.000	CONTR SVC CONSULTAT	1,240	0	0
1292-612-535.000	LEGAL SERVICES	5,541	110,000	25,000
1292-612-565.100	TORT LIABILITY	373,388	444,513	365,000
1292-612-565.113	INSURANCE SETTLEMENT	40,375	25,000	5,000
1292-612-565.188	TORT LIABILIIY-ATHLETICS	91,618	83,000	44,500
	TOTAL TORT LIABILITY	512,162	662,513	439,500
UNEMPLOYMENT LIA.				
1292-613-526.000	UNEMPLYMNT INS	26,777	120,000	50,000
	TOTAL UNEMPLOYMENT LIA.	26,777	120,000	50,000
	TOTAL INSTITUT. EXPENSE	538,939	782,513	489,500

		L. P. & S. FUND EXPENSES	2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INSTITUT. SUPPORT					
OTHER					
CONTINGENCY					
1299-199-600.000	CONTINGENCY		0	1,000,000	1,350,000
	TOTAL		0	1,000,000	1,350,000
	TOTAL	OTHER	0	1,000,000	1,350,000
	TOTAL	INSTITUT. SUPPORT	538,939	1,782,513	1,839,500
	TOTAL	L. P. & S. FUND	596,854	1,846,000	1,906,000

		SELF INSURANCE FUND REVENUES		
		2012-13 ACTUAL	2013-14 BUDGET	2014-15 BUDGET
INTEREST ON INVSTMNT				
2300-000-470.000	INTEREST ON INVSTMNT	10,287	10,000	0
2380-901-470.000	INTEREST ON INVSTMNT	5	0	7,500
	TOTAL	----- 10,292	----- 10,000	----- 7,500
OTHER REVENUES				
2380-901-499.000	OTHER REVENUE	10,263,216	11,600,000	12,500,000
2300-000-499.100	DENTAL INSURANCE BUY-UP	50,748	54,000	0
2380-901-499.105	EMPLOYEE CONTRIBUTIONS	286,866	457,000	550,000
2380-901-499.999	MISCELLANEOUS REVENUE	50,885	0	30,000
	TOTAL	----- 10,651,715	----- 12,111,000	----- 13,080,000
	TOTAL	10,662,007	12,121,000	13,087,500

		SELF INSURANCE FUND		
EXPENSES		2012-13	2013-14	2014-15
		ACTUAL	BUDGET	BUDGET
GENERAL ADMINISTRAT.				
GENERAL ADMINISTRAT.				
HEALTH CLAIMS ADMINISTRATION				
2380-901-521.000	EMPLOYEE BENEFITS	7,882,903	8,324,000	8,956,000
2380-901-521.020	REINSURANCE PREMIUMS	396,582	490,000	510,000
2380-901-521.021	TRS RETIREE PREMIUMS	79,448-	150,000	150,000
2380-901-521.022	DRUG PLAN CLAIMS	1,618,562	1,900,000	2,100,000
2380-901-521.023	VISION	86,034	105,000	120,000
2380-901-532.000	CONTR SVC CONSULTAT	56,879	60,000	60,000
2380-901-532.920	ADMINISTRATIVE FEE	385,329	420,000	440,000
2380-901-541.778	MISC EXPENSE	0	2,000	2,000
		-----	-----	-----
TOTAL	HEALTH CLAIMS ADMINISTRATION	10,346,841	11,451,000	12,338,000
TOTAL	GENERAL ADMINISTRAT.	10,346,841	11,451,000	12,338,000
TOTAL	GENERAL ADMINISTRAT.	10,346,841	11,451,000	12,338,000
NON-OPERATING				
NON-OPERATING				
WORKERS COMPENSATION ADMIN				
2397-400-523.000	WORKERS COMPENSATION	641,055	532,500	612,000
2397-400-523.001	WORKERS COMP/POLICY PREMIUM	67,725	97,500	97,500
2397-400-524.000	MEDICAL EXAM FEES	27,903	40,000	40,000
		-----	-----	-----
TOTAL	WORKERS COMPENSATION ADMIN	736,683	670,000	749,500
TOTAL	NON-OPERATING	736,683	670,000	749,500
TOTAL	INSTITUT. SUPPORT	736,683	670,000	749,500
TOTAL	SELF INSURANCE FUND	11,083,524	12,121,000	13,087,500

Main Campus

1215 Houbolt Road
Joliet, IL 60431
(815) 729-9020

City Center Campus

214 North Ottawa Street
Joliet, IL 60432
(815) 727-6544

Romeoville Campus

1125 West Romeo Road (135th Street)
Romeoville, IL 60446
(815) 886-3000

Frankfort Education Center

201 Colorado Avenue
Frankfort, IL 60423
(815) 462-2111

Morris Education Center

1715 North Division
Morris, IL 60450
(815) 942-1552

**Weitendorf Agricultural
Education Center**

17840 Laraway Road
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